

INDEPENDENT AUDITORS' REPORT



ජාතික විගණන කාර්යාලය தேசிய கணக்காய்வு அலுவலகம் NATIONAL AUDIT OFFICE



මගේ අංකය
எனது இல.
My No.

INE/C/PLF/2025/17

ඔබේ අංකය
உமது இல.
Your No.

රනා
திகதி
Date

30 May 2025

Chairman

People's Leasing & Finance PLC

Report of the Auditor General on the Financial Statements and Other Legal and Regulatory Requirements of the People's Leasing & Finance PLC and its subsidiaries for the year ended 31 March 2025 in terms of Section 12 of the National Audit Act, No. 19 of 2018

1. FINANCIAL STATEMENTS

1.1 Opinion

The audit of the financial statements of the People's Leasing & Finance PLC ("the Company") and its subsidiaries (the "Group") for the year ended 31 March 2025 comprising the statement of financial position as at 31 March 2025 and the statement of profit and loss, statement of comprehensive income, statement of changes in equity and statement of cash

flows for the year then ended, and notes to the financial statements, including, material accounting policy information was carried out under my direction in pursuance of provisions in Article 154(1) of the Constitution of the Democratic Socialist Republic of Sri Lanka read in conjunction with provisions of the National Audit Act No. 19 of 2018. My report to Parliament in pursuance of provisions in Article 154 (6) of the Constitution will be tabled in due course. To carry out this audit I was assisted by a firm of Chartered Accountants in public practice.

In my opinion, the accompanying financial statements of the Company and the Group give a true and fair view of the financial position of the Company and the Group as at 31 March 2025, and of their financial performance and cash flows for the year then ended in accordance with Sri Lanka Accounting Standards.

1.2 Basis for Opinion

I conducted my audit in accordance with Sri Lanka Auditing Standards (SLAuSs). My responsibilities, under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

1.3 Key Audit Matters

Key audit matters are those matters that, in my professional judgment, were of most significance in my audit of the financial statements of the current period. These matters were addressed in the context of my audit of the financial statements as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters. For each matter below, my description of how my audit addressed the matter is provided in that context



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Key Audit Matter	How my audit addressed the key audit matter
<p>Allowances for Expected Credit Losses of loans and lease receivables measured at amortised cost.</p> <p>Allowances for expected credit losses of loans and lease receivables measured at amortised cost as stated in Note 25, is determined by management on the accounting policies described in Note 25.6 to the financial statements.</p> <p>This was a key audit matter due to</p> <ul style="list-style-type: none"> ⊙ The involvement of significant management judgements, assumptions and level of estimation uncertainty associated in estimating future cash flows to recover such loans and lease receivables; and ⊙ The materiality of the reported amount of Allowances for expected credit losses. <p>Key areas of significant judgements, assumptions and estimates used by management in the assessment of the allowances for expected credit losses for loans and lease receivables include forward-looking macroeconomic scenarios and their associated weightages. These are subject to inherently heightened levels of estimation uncertainty and subjectivity. Further information on the key estimates, assumptions and judgements is disclosed in Note 25.6</p>	<p>In addressing the adequacy of the allowances for expected credit losses of loans and lease receivables, my audit procedures included the following key procedures:</p> <ul style="list-style-type: none"> ⊙ Assessed the alignment of the Company's allowances for expected credit losses computations and underlying methodology including responses to economic conditions with its accounting policies, on the best available information up to the date of my report. ⊙ Evaluated the design, implementation and operating effectiveness of controls over estimation of expected credit losses, which included assessing the level of oversight, review and approval of allowances for expected credit losses, policies and procedures by the Board and the management. ⊙ Tested the completeness, accuracy and reasonableness of the underlying data used in the expected credit loss computations by cross checking to relevant source documents and accounting records of the Company. ⊙ Evaluated the reasonableness of credit quality assessments and related stage classifications. ⊙ In addition to the above, the following procedures were performed: <p>For loans and lease receivables assessed on an individual basis for impairment:</p> <ul style="list-style-type: none"> ⊙ Tested the arithmetical accuracy of the underlying individual impairment calculations. ⊙ Evaluated the reasonableness of key inputs used in the allowances for expected credit losses made with economic conditions. Such evaluations were carried out considering the value and timing of cash flow forecasts particularly relating to elevated risk industries and status of recovery action of the collaterals. <p>For loans and lease receivables assessed on a collective basis for impairment:</p> <ul style="list-style-type: none"> ⊙ Tested the key inputs and the calculations used in the impairment for expected credit losses. ⊙ Assessed the reasonableness of judgements, assumptions and estimates used by the Management in the underlying methodology and the management overlays. My testing included evaluating the reasonableness of forward-looking information used, economic scenarios considered, and probability weighting assigned to each scenario. ⊙ Assessed the adequacy of the related financial statement disclosures set out in Notes 11 & 25.
<p>Information Technology (IT) systems related internal controls over financial reporting</p> <p>Group's financial reporting process is significantly reliant on multiple IT systems and related internal controls. Further, key financial statement disclosures are prepared using data and reports generated by IT systems that are compiled and formulated with the use of spreadsheets.</p> <p>Accordingly, IT systems related internal controls over financial reporting were considered a key audit matter.</p>	<p>My audit procedures included the following key procedures:</p> <ul style="list-style-type: none"> ⊙ Obtained an understanding of the internal control environment of the relevant significant processes and test checked key controls relating to financial reporting and related disclosures. ⊙ Involved my internal specialized resources and; ⊙ Obtained an understanding of IT Governance Structure of the Company ⊙ Identified, evaluated and tested the design and operating effectiveness of IT systems related internal controls over financial reporting, relating to user access and change management, and ⊙ Obtained a high-level understanding of the cyber security risks affecting the company and the actions taken to address these risks primarily through inquiry. ⊙ Tested source data of the reports used to generate disclosures for accuracy and completeness, including review of the general ledger reconciliations.



1.4 Other information included in the Group's 2025 Annual Report

The other information comprises the information included in the 2025 Annual Report but does not include the financial statements and my auditor's report thereon, which is expected to be made available to me after the date of this auditor's report. Management is responsible for the other information.

My opinion on the financial statements does not cover the other information and I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit or otherwise appears to be materially misstated.

When I read the Annual Report, if I conclude that there are material misstatements therein, I am required to communicate that matter to those charged with governance for correction. If further material uncorrected misstatements are existed those will be included in my report to Parliament in pursuance of provisions in Article 154 (6) of the Constitution that will be tabled in due course.

1.5 Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with Sri Lanka Accounting Standards, and for such internal control as management determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters

related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company & Group financial reporting process.

As per Section 16(1) of the National Audit Act No. 19 of 2018, the Company and the Group are required to maintain proper books and records of all their income, expenditure, assets and liabilities, to enable annual and periodic financial statements to be prepared of the Company and the Group.

1.6 Auditor's Responsibilities for the Audit of the Financial Statements

My objective is to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Sri Lanka Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Sri Lanka Auditing Standards, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- ⊙ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for

one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- ⊙ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal controls of the Company and the Group.
- ⊙ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- ⊙ Conclude on the appropriateness of the management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- ⊙ Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- ⊙ Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. I am responsible

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for the direction, supervision and performance of the group audit. I remain solely responsible for my audit opinion.

I communicate with those charged with governance regarding, among other matters, significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

2. REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

2.1 National Audit Act, No. 19 of 2018 and Companies Act, No. 7 of 2007 include specific provisions for following requirements.

2.1.1 I have obtained all the information and explanation that were required for the audit and as far as appears from my examination, proper accounting records have been kept by the Company as per the requirement of section 163 (2) of the Companies Act, No. 7 of 2007 and section 12 (a) of the National Audit Act, No. 19 of 2018.

2.1.2 The financial statement of the Company complies with requirement of section 151 of the Companies Act No 07 of 2007.

2.1.3 The financial statements presented is consistent with the preceding year as per the requirement of section 6 (1) (d) (iii) of the National Audit Act, No. 19 of 2018.

2.1.4 The financial statements presented includes all the recommendations made by me in the previous year as per the requirement of section 6 (1) (d) (iv) of the National Audit Act, No. 19 of 2018.

2.2 Based on the procedures performed and evidence obtained which were limited to matters that are material, nothing has come to my attention;

2.2.1 To state that any member of the governing body of the Company has any direct or indirect interest in any contract entered into by the Company which are out of the normal cause of business as per the requirement of section 12 (d) of the National Audit Act, No. 19 of 2018.

2.2.2 To state that the Company has not complied with any applicable written law, general and special directions issued by the governing body of the Company as per the requirement of section 12 (f) of the National Audit Act, No. 19 of 2018.

2.2.3 To state that the Company has not performed according to its powers, functions and duties as per the requirement of section 12 (g) of the National Audit Act, No. 19 of 2018.

2.2.4 To state that the resources of the Company had not been procured and utilized economically, efficiently and effectively within the time frames and in compliance with the applicable laws as per the requirement of section 12 (h) of the National Audit Act, No. 19 of 2018.

G.H.D. Dharmapala
Auditor General (Acting)

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STATEMENT OF PROFIT OR LOSS

For the Year Ended 31st March	Note	Page No.	Company			Group		Page No.
			2025 Rs. '000	2024 Rs. '000	Change %	2025 Rs. '000	2024 Rs. '000	Change %
Gross income	5	301	28,427,584	31,036,624	(8.41)	35,916,302	37,552,858	(4.36)
Interest income	6.1	302	26,088,017	28,853,306	(9.58)	29,525,694	32,216,697	(8.35)
Less: Interest expense	6.2	302	12,016,685	17,200,885	(30.14)	13,065,611	18,266,659	(28.47)
Net interest income	6	301	14,071,332	11,652,421	20.76	16,460,083	13,950,038	17.99
Net earned premium	7	303	-	-	-	4,574,399	3,735,325	22.46
Fee and commission income	8	304	1,756,723	1,544,820	13.72	1,262,706	979,395	28.93
Net gains/(losses) on financial assets - FVTPL	9	305	146,186	135,892	7.58	182,398	124,229	46.82
Other operating income	10	305	436,658	502,606	(13.12)	371,105	497,212	(25.36)
Total operating income			16,410,899	13,835,739	18.61	22,850,691	19,286,199	18.48
Less: Impairment charges for loans and receivables and other losses	11	306	(403,301)	(1,155,776)	(65.11)	(383,497)	(1,354,204)	(71.68)
Net operating income			16,814,200	14,991,515	12.16	23,234,188	20,640,403	12.57
Less: Expenses								
Personnel expenses	12	309	4,864,568	4,248,112	14.51	6,448,279	5,541,660	16.36
Depreciation and amortisation	13	309	682,989	669,936	1.95	638,254	613,868	3.97
Benefits, claims and underwriting expenditure	14	310	-	-	-	2,937,798	2,668,198	10.10
Other operating expenses	15	311	3,471,383	2,776,611	25.02	4,222,297	3,391,028	24.51
Total operating expenses			9,018,940	7,694,659	17.21	14,246,628	12,214,754	16.63
Operating profit before taxes on financial services			7,795,260	7,296,856	6.83	8,987,560	8,425,649	6.67
Less : Tax on financial services	16	311	2,006,924	1,920,924	4.48	2,108,182	1,996,425	5.60
Profit before income tax expense			5,788,336	5,375,932	7.67	6,879,378	6,429,224	7.00
Less : Income tax expense	17	312	2,184,959	1,835,435	19.04	2,789,133	2,231,793	24.97
Profit for the year			3,603,377	3,540,497	1.78	4,090,245	4,197,431	(2.55)
Profit attributable to								
Equity holders of the Company			3,603,377	3,540,497	1.78	3,998,783	3,994,917	0.10
Non-controlling interest	49	382	-	-	-	91,462	202,514	(54.84)
Profit for the year			3,603,377	3,540,497	1.78	4,090,245	4,197,431	(2.55)
Basic / Diluted earnings per ordinary share (Rs.)	18	315	1.67	1.64	1.83	1.86	1.85	0.54
Dividend per Ordinary share (Rs.)	19	316	1.40	1.40	-	-	-	-

The Notes appearing on pages 292 to 419 form an integral part of the Financial Statements.

STATEMENT OF COMPREHENSIVE INCOME

For the Year Ended 31st March	Note	Page No.	Company			Group		
			2025 Rs. '000	2024 Rs. '000	Change %	2025 Rs. '000	2024 Rs. '000	Change %
Profit for the year			3,603,377	3,540,497	1.78	4,090,245	4,197,431	(2.55)
Other comprehensive income, net of tax Items to be reclassified to profit or loss in subsequent years (net of tax):								
Net gains/(losses) arising from translating the Financial Statements of the foreign subsidiary	48.4	382	-	-	-	(148,962)	(625,269)	(76.18)
Net items to be reclassified to profit or loss in subsequent years			-	-	-	(148,962)	(625,269)	(76.18)
Items not to be reclassified to profit or loss in subsequent years (net of tax):								
Net actuarial gains/(losses) on defined benefit plans								
Actuarial gains and losses on retirement benefit obligation	43.2	374	(134,126)	(17,890)	649.73	(143,496)	(26,787)	435.69
Deferred tax effect on actuarial gains and losses	44.1	377	40,238	5,368	649.73	43,048	8,139	428.92
Financial assets - Fair value through other comprehensive income								
Gains/(losses) on re-measuring	48.3	381	131,792	214,016	(38.42)	83,694	329,798	(74.62)
Deferred tax effect on above	44.1	377	(39,537)	(64,200)	(38.42)	(25,108)	(97,944)	(74.36)
Net items not to be reclassified to profit or loss in subsequent years			(1,633)	137,294	(101.19)	(41,862)	213,206	(119.63)
Other comprehensive income for the year, net of tax			(1,633)	137,294	(101.19)	(190,824)	(412,063)	(53.69)
Total comprehensive income for the year			3,601,744	3,677,791	(2.07)	3,899,421	3,785,368	3.01
Attributable to:								
Equity holders of the Company			(1,633)	137,294	(101.19)	(107,775)	(124,716)	(13.58)
Non-controlling interest	49	382	-	-	-	(83,049)	(287,347)	(71.10)
Other comprehensive income for the year, net of tax			(1,633)	137,294	(101.19)	(190,824)	(412,063)	(53.69)
Total comprehensive income for the year			3,601,744	3,677,791	(2.07)	3,899,421	3,785,368	3.01

The Notes appearing on pages 292 to 419 form an integral part of the Financial Statements.

STATEMENT OF FINANCIAL POSITION

			Company			Group		
As at 31 March	Note	Page	2025 Rs. '000	2024 Rs. '000	Change %	2025 Rs. '000	2024 Rs. '000	Change %
Assets								
Cash and cash equivalents	22	325	18,696,732	9,728,132	92.19	19,583,402	10,636,505	84.12
Balances with banks & financial institutions	23	327	3,031,551	14,288,282	(78.78)	5,694,373	17,562,955	(67.58)
Financial assets -Fair value through profit or loss	24	327	275,550	1,339,867	(79.43)	1,290,581	1,451,613	(11.09)
Loans and receivables - Amortised cost	25	329	157,092,387	103,650,453	51.56	170,451,841	116,919,950	45.79
Insurance and reinsurance receivables	26	346	-	-	-	1,698,354	1,586,697	7.04
Financial assets - Fair value through other comprehensive income	27	346	1,292,140	1,158,669	11.52	1,827,482	1,720,475	6.22
Debt instrument - Amortised cost	28	347	5,161,177	18,372,055	(71.91)	11,561,272	23,826,514	(51.48)
Investments in subsidiaries	29	349	3,832,151	3,455,229	10.91	-	-	-
Investment property	30	351	302,000	295,465	2.21	1,375,175	1,305,512	5.34
Other assets	31	353	1,040,658	3,981,818	(73.86)	1,065,584	4,166,268	(74.42)
Property, plant and equipment	32	354	1,787,796	1,361,384	31.32	4,281,701	3,779,689	13.28
Right of use assets	33	359	1,872,168	1,360,775	37.58	1,553,402	1,287,033	20.70
Deferred tax assets	44	376	59,322	818,949	(92.76)	26,569	829,351	(96.80)
Goodwill and intangible assets	34	360	34,719	41,010	(15.34)	172,552	185,304	(6.88)
Current tax receivables	41	371	52,589	-	100.00	-	-	-
Total assets			194,530,940	159,852,088	21.69	220,582,288	185,257,866	19.07
Liabilities								
Due to banks	35	362	11,436,573	2,263,494	405.26	16,828,985	7,181,365	134.34
Due to customers	36	364	124,529,684	97,437,726	27.80	130,068,713	103,843,054	25.26
Debt securities issued	37	365	5,014,652	11,032,248	(54.55)	5,014,652	11,032,248	(54.55)
Other financial liabilities	38	367	6,415,071	3,188,693	101.18	8,187,438	3,926,092	108.54
Insurance liabilities and reinsurance payable	39	368	-	-	-	5,458,788	5,508,693	(0.91)
Lease Liabilities	40	370	2,236,091	1,636,537	36.64	1,778,792	1,554,027	14.46
Current tax liabilities	41	371	-	295,474	(100.00)	326,594	536,436	(39.12)
Other liabilities	42	372	1,486,395	1,393,241	6.69	1,737,036	1,632,768	6.39
Retirement Benefit Obligation	43	373	1,000,719	778,537	28.54	1,155,916	897,355	28.81
Total liabilities			152,119,185	118,025,950	28.89	170,556,914	136,112,038	25.31
Equity								
Stated capital	45	379	19,230,479	19,230,479	-	19,230,479	19,230,479	-
Statutory reserve fund	46	380	3,147,965	2,967,853	6.07	3,325,935	3,107,595	7.03
Retained earnings	47	380	19,976,739	19,884,827	0.46	24,431,095	23,976,101	1.90
Other reserves	48	380	56,572	(257,021)	(122.01)	633,005	431,456	46.71
Total equity attributable to equity holders of the Company			42,411,755	41,826,138	1.40	47,620,514	46,745,631	1.87
Non-controlling interest	49	382	-	-	-	2,404,860	2,400,197	0.19
Total equity			42,411,755	41,826,138	1.40	50,025,374	49,145,828	1.79
Total liabilities and equity			194,530,940	159,852,088	21.69	220,582,288	185,257,866	19.07
Contingent liabilities and commitments	50	382	19,052,614	14,240,316	33.79	19,250,948	14,402,895	33.66
Net asset value per ordinary share (Rs.)	51	384	19.69	19.41	1.40	22.10	21.70	1.87

We certify that these Financial Statements have been prepared in compliance with the requirements of the Companies Act No. 07 of 2007.

Priyankara Gangabaddage
Senior Manager - Finance

Sanjeeva Bandaranayake
Chief Executive Officer

The Board of Directors is responsible for these Financial Statements. Approved and signed for and on behalf of the Board by;

Prof. Ajantha Samarakoon
Chairman

Clive Fonseka
Director

30 May 2025
Colombo

The Notes appearing on pages 292 to 419 form an integral part of the Financial Statements.

STATEMENT OF CHANGES IN EQUITY - COMPANY

Company	Other Reserves					
	Capital	Statutory Reserve Fund	Regulatory loss allowance reserve	Fair Value Reserve	Retained Earnings	Total Equity
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Balance as at 1st April 2023	18,015,559	2,790,828	-	(571,148)	19,556,826	39,792,065
Total comprehensive income for the year						
Profit/(loss) for the year	-	-	-	-	3,540,497	3,540,497
Other comprehensive income (net of tax)	-	-	-	214,016	(76,722)	137,294
Total comprehensive income for the year	-	-	-	214,016	3,463,775	3,677,791
Transactions with equity holders, recognised directly in equity						
Transfers to reserves	-	177,025	100,111	-	(277,136)	-
Dividend paid - Scrip	1,214,920	-	-	-	(1,429,319)	(214,399)
- Cash	-	-	-	-	(1,429,319)	(1,429,319)
Total transactions with equity holders	1,214,920	177,025	100,111	-	(3,135,774)	(1,643,718)
Balance as at 31st March 2024	19,230,479	2,967,853	100,111	(357,132)	19,884,827	41,826,138
Balance as at 1st April 2024	19,230,479	2,967,853	100,111	(357,132)	19,884,827	41,826,137
Total comprehensive income for the year						
Profit/(loss) for the year	-	-	-	-	3,603,377	3,603,377
Other comprehensive income (net of tax)	-	-	-	131,792	(133,426)	(1,634)
Total comprehensive income for the year	-	-	-	131,792	3,469,951	3,601,743
Transactions with equity holders, recognised directly in equity						
Transfers to reserves	-	180,112	181,801	-	(361,914)	-
Dividend paid - Scrip	-	-	-	-	-	-
- Cash	-	-	-	-	(3,016,126)	(3,016,126)
Total transactions with equity holders	-	180,112	181,801	-	(3,378,039)	(3,016,126)
Balance as at 31st March 2025	19,230,479	3,147,965	281,912	(225,340)	19,976,739	42,411,755

The Notes appearing on pages 292 to 419 form an integral part of the Financial Statements.

STATEMENT OF CHANGES IN EQUITY - GROUP

Group	Other Reserves							Total	Non-controlling Interest	Total Equity
	Capital	Statutory Reserve Fund	Regulatory loss allowance reserve	Fair Value Reserve	Foreign Currency Translation Reserve	Retained Earnings				
	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000	Rs.'000
Balance as at 1st April 2023	18,015,559	2,905,660	-	(627,839)	977,219	23,248,550	44,519,149	2,485,029	47,004,178	
Total comprehensive income for the year										
Profit/(loss) for the year	-	-	-	-	-	3,994,917	3,994,917	202,514	4,197,431	
Other comprehensive income (net of tax)	-	-	-	300,852	(318,887)	(106,681)	(124,716)	(287,347)	(412,063)	
Total comprehensive income for the year	-	-	-	300,852	(318,887)	3,888,236	3,870,201	(84,833)	3,785,368	
Transactions with equity holders, recognised directly in equity										
Transfers to reserves	-	201,936	100,111	-	-	(302,047)	-	-	-	
Dividend paid - Scrip	1,214,920	-	-	-	-	(1,429,319)	(214,399)	-	(214,399)	
Cash	-	-	-	-	-	(1,429,319)	(1,429,319)	-	(1,429,319)	
Total transactions with equity holders	1,214,920	201,936	100,111	-	-	(3,160,685)	(1,643,718)	-	(1,643,718)	
Balance as at 31st March 2024	19,230,479	3,107,596	100,111	(326,987)	658,332	23,976,101	46,745,632	2,400,196	49,145,828	
Balance as at 1st April 2024	19,230,479	3,107,596	100,111	(326,987)	658,332	23,976,101	46,745,632	2,400,196	49,145,828	
Movement due to change in ownership	-	-	-	-	-	-	-	150,555	150,555	
Total comprehensive income for the year										
Profit/(loss) for the year	-	-	-	-	-	3,998,783	3,998,783	91,462	4,090,245	
Other comprehensive income (net of tax)	-	-	-	95,719	(75,971)	(127,523)	(107,775)	(83,049)	(190,824)	
Total comprehensive income for the year	-	-	-	95,719	(75,971)	3,871,260	3,891,008	158,968	4,049,976	
Transactions with equity holders, recognised directly in equity										
Transfers to reserves	-	218,339	181,801	-	-	(400,140)	-	-	-	
Dividend paid - Scrip	-	-	-	-	-	-	-	(154,304)	(154,304)	
Cash	-	-	-	-	-	(3,016,126)	(3,016,126)	-	(3,016,126)	
Total transactions with equity holders	-	218,339	181,801	-	-	(3,416,266)	(3,016,126)	(154,304)	(3,170,430)	
Balance as at 31st March 2025	19,230,479	3,325,935	281,912	(231,268)	582,361	24,431,095	47,620,514	2,404,860	50,025,374	

The Notes appearing on pages 292 to 419 form an integral part of the Financial Statements.

STATEMENT OF CASH FLOWS

Accounting Policy

The Statement of Cash Flows has been prepared by using the 'Direct Method' of preparing cash flows in accordance with the Sri Lanka Accounting Standard – LKAS 7 on 'Statement of Cash Flows', whereby operating activities, investing activities and financing activities are separately recognised. Cash and Cash Equivalents comprise of short-term, highly liquid investments that are readily convertible to known amounts of cash and are subject to an insignificant risk of changes in value.

			Company		Group	
For the year ended 31st March	Note	Page No.	2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
Cash flows from operating activities						
Income from cash and cash equivalent			724,963	532,545	727,193	562,002
Payments to loans and receivables			(166,432,887)	(82,001,794)	(175,731,375)	(92,308,567)
Receipts from loans and receivables			141,513,583	118,689,051	153,231,820	128,330,292
Investment in balances with banks & financial institutions			(8,987,388)	(83,467,031)	(10,986,869)	(85,259,719)
Receipts from balances with banks & financial institutions			21,097,377	101,913,162	24,607,215	105,971,828
Investment in debt instrument at amortized cost			(30,660,972)	(64,224,591)	(39,053,120)	(68,672,625)
Receipts from debt instrument at amortized cost			48,062,787	57,374,968	55,509,300	61,324,640
Payment of due to customers			(141,572,835)	(130,632,152)	(147,375,385)	(135,582,552)
Receipts from due to customers			157,217,301	111,782,579	161,951,468	115,507,546
Receipt from other income			3,946	14,285	204,750	184,865
Investment in financial assets - fair value through profit or loss			(6,000,000)	(1,200,000)	(6,924,544)	(1,200,000)
Proceeds from financial assets - fair value through profit or loss			7,210,503	200,000	7,267,974	217,709
Receipt from Financial assets - fair value through OCI			81,846	81,549	178,574	103,589
Investment in Financial assets - fair value through OCI			-	-	-	-
Payment for personnel expenses			(4,918,235)	(4,158,611)	(6,422,964)	(5,419,653)
Payment for operating lease liability			(711,549)	(658,199)	(593,020)	(436,000)
Payment for other operating activities			(5,170,064)	(4,567,545)	(5,683,396)	(5,073,934)
Premium received from customers			-	-	4,462,741	3,646,693
Claims paid			-	-	(2,987,704)	(2,366,126)
Dividend income from investments			4,757	257,556	5,430	9,772
Gratuity paid	43	373	(70,168)	(88,382)	(91,537)	(107,113)
Income tax paid	41.1	372	(1,685,532)	(1,836,478)	(1,969,527)	(2,142,485)
Net cash generated from/(used in) operating activities			9,707,433	18,010,912	10,327,024	17,290,162
Cash flows from investing activities						
Purchase of property, plant and equipment	32	354	(585,981)	(168,935)	(783,457)	(206,483)
Proceeds from the sale of property, plant and equipment			726	236,008	17,304	256,152
Purchase of intangible assets	34	360	(4,384)	(30,248)	(15,768)	(64,610)
Net cash (used in)/generated from investing activities			(589,639)	36,825	(781,921)	(14,941)
Cash flows from financing activities						
Payment for due to banks	35.1	362	(15,954,862)	(6,598,526)	(18,138,301)	(8,041,178)
Borrowing from due to banks	35.1	362	24,500,000	-	26,823,963	2,581,519
Payment for debt securities issued	37.1	365	(6,613,134)	(6,594,697)	(6,613,134)	(6,450,482)
Dividend paid to shareholders			(3,006,809)	(1,426,208)	(3,006,809)	(1,426,208)
Dividend paid to non-controlling interest			-	-	(3,750)	-
Net cash (used in)/generated from financing activities			(1,074,805)	(14,619,431)	(938,031)	(13,336,349)
Net (decrease) in cash & cash equivalents			8,042,989	3,428,306	8,607,072	3,938,872
Cash and cash equivalents at the beginning of the year			9,220,384	5,792,078	9,111,511	5,172,639
Cash and cash equivalents at the end of the year			17,263,373	9,220,384	17,718,583	9,111,511
Cash and cash equivalents			18,696,731	9,728,132	19,583,401	10,636,506
Bank overdraft			(1,433,358)	(507,748)	(1,864,818)	(1,524,995)
Cash and cash equivalents at the end of the year			17,263,373	9,220,384	17,718,583	9,111,511

The Notes appearing on pages 292 to 419 form an integral part of the Financial Statements.

NOTES TO THE FINANCIAL STATEMENTS

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1. CORPORATE AND GROUP INFORMATION

1.1 Corporate Information

People's Leasing & Finance PLC (the 'Company'), is a Public Limited Liability Company incorporated on 22 August 1995 and domiciled in Sri Lanka. It is a licensed finance company under the Finance Business Act No. 42 of 2011. The Company has a primary listing on the Colombo Stock Exchange on 24 November 2011. The Company was re-registered under the Companies Act No. 07 of 2007.

Its registered office and the principal place of the business is at No. 1161, Maradana Road, Colombo 08.

Consolidated Financial Statements

The consolidated financial statements of the Group for the year ended 31 March 2025 comprise People's Leasing & Finance PLC (Parent Company), its subsidiaries (together referred to as the 'Group').

Parent Entity and Ultimate Parent Entity

The Company's parent entity is People's Bank which is a Government owned entity.

Number of Employees

The staff strength of the Company and Group as at 31st March 2025 is 2,679 and 3,685 respectively. (2,052 and 2,902 as at 31st March 2024).

1.2 Group Information

Principal Activities and Nature of Operations

Company

People's Leasing & Finance PLC

The principal business activities are providing finance leases, term loans, Islamic finance, margin trading, share trading, issue of debt instruments, factoring, gold loans and mobilisation of public deposits.

Subsidiaries

Name of the Subsidiaries	Principal activities	Country of Incorporation	% Equity interest	
			2025	2024
People's Leasing Fleet Management Limited	Vehicle valuation and insurance assessment.	Sri Lanka	100%	100%
People's Leasing Property Development Limited	Carrying out mixed development projects and property development activities.	Sri Lanka	100%	100%
People's Insurance PLC	Carrying out general insurance business.	Sri Lanka	75%	75%
People's Leasing Havelock Properties Limited	Construct and operate an office complex.	Sri Lanka	100%	100%
People's Micro-commerce Ltd	Providing non-bank financial services to low income earners and micro enterprises.	Sri Lanka	100%	100%
Alliance Finance PLC	Providing lease/loans and advances, issue of debt instruments and mobilization of public deposits.	Bangladesh	51%	51%

There were no significant changes in the nature of the principal activities of the Company and the Group during the financial year under review.

2. BASIS OF PREPARATION

2.1 Statement of Compliance

The consolidated Financial Statements of the Group and Separate Financial Statements of the Company, as at 31st March 2025 and for the year then ended, have been prepared and presented in accordance with Sri Lanka Accounting Standards (SLFRSs and LKASs), laid down by The Institute of Chartered Accountants of Sri Lanka (CA Sri Lanka) and in compliance with the requirements of the Companies Act No. 07 of 2007, the Finance Business Act No. 42 of 2011, Insurance Industry Act No. 43 of 2000 and the Listing Rules of the Colombo Stock Exchange. These Financial Statements, except for information on cash flows have been prepared following the accrual basis of accounting.

Sri Lanka Accounting Standards are available at 'www.casrilanka.com/www.slaasc.lk'.

The Group did not adopt any inappropriate accounting treatments, which are not in compliance with the requirements of the SLFRSs and LKASs, regulations governing the preparation and presentation of the Financial Statements.

Details of the Group's Material Accounting Policies followed during the year are given in Notes 3.

2.2 Responsibility for Financial Statements

The Board of Directors is responsible for these Financial Statements of the Company and the Group as per the provision of the Companies Act No. 07 of 2007 and SLFRSs and LKASs.

The Board of Directors acknowledges their responsibility as set out in the "Annual Report of the Board of Directors on the Affairs of the Company", "Directors' Responsibility for Financial Reporting" and in the certification on the Statement of Financial Position.

These financial statements include the following components:

- ⊙ Statement of Profit or Loss and Statement of Comprehensive Income providing the information on the financial performance of the Company and the Group for the year under review;

- ⊙ Statement of Financial Position providing the information on the financial position of the Company and the Group as at the year-end;
- ⊙ Statement of Changes in Equity depicting all changes in shareholders' equity during the year under review of the Company and the Group;
- ⊙ Statement of Cash Flows providing the information to the users, on how the Company and the Group to generated and distribute cash and cash equivalents during the period.
- ⊙ Notes to the Financial Statements comprising Accounting Policies and other explanatory information.

2.3 Approval of Financial Statements by the Board of Directors

The Financial Statements of the Company and the Group for the year ended 31 March 2025 (including comparatives) were approved and authorised for issue on 30 May 2025 in accordance with the resolution of the Board of Directors on 30 May 2025.

2.4 Basis of Measurement

The Financial Statements of the Company and the Group have been prepared on the historical cost basis except for the following items in the Statement of Financial Position::

Item	Basis of measurement	Note	Page No.
Financial assets -Fair value through profit or loss	Fair Value	24	327
Financial assets - Fair value through other comprehensive income	Fair Value	27	346
Investment property	Fair Value	30	351
Retirement benefit obligation	Liability is recognised as the present value of the retirement benefit obligation, plus actuarial gains and losses.	43	373

2.5 Presentation of Financial Statements

The assets and liabilities of the Company and the Group in the Statement of Financial Position are grouped by nature and listed in an order that reflects their relative liquidity and maturity pattern. An analysis regarding recovery or settlement within 12 months after the reporting date (current) and more than 12 months after the reporting date (non-current) is presented in Note 52 on page 385 (Current/ non-current analysis). No adjustments have been made for inflationary factors affecting the Financial Statements.

2.6 Offsetting

Financial assets and financial liabilities are offset and the net amount reported in the consolidated statement of financial position only when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or to realize the assets and settle the liability simultaneously. Income and expenses are not offset in the consolidated Statement of Profit or Loss unless required or permitted by any accounting standard or interpretation, and as specifically disclosed in the accounting policies of the Group.

2.7 Functional and Presentation Currency

The Financial Statements of the Group and the Company are presented in Sri Lanka Rupees (Rs.), which is the currency of primary economic environment, in which the Group operates (Group functional currency).

The information presented in US Dollars in the Section on "Supplementary Information" does not form part of the Financial Statements and is made available solely for the information of stakeholders.

2.8 Rounding

The amounts in the Financial Statements have been rounded-off to the nearest Rupees thousands, except where otherwise indicated as permitted by the Sri Lanka Accounting Standard-LKAS 01 on "Presentation of Financial Statements".

2.9 Materiality and Aggregation

In compliance with the Sri Lanka Accounting Standard - LKAS 01 on 'Presentation of Financial Statements', each material class of similar items is presented separately in the Financial Statements. Items of dissimilar nature or functions too are presented separately, unless they are immaterial.

2.10 Significant Accounting Judgments, Estimates and Assumptions

The preparation of the Financial Statements of the Company and the Group in conformity with SLFRSs and LKASs requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Further, management is also required to consider key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year. Actual results may differ from these estimates.

Accounting judgments, estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

The key significant accounting judgments, estimates and assumptions involving uncertainty are discussed below, whereas the respective carrying amounts of such assets and liabilities are as given in related Notes.

Going Concern

The Directors have made an assessment of the Group's ability to continue as a going concern and are satisfied that it has adequate resources to continue its operations for the foreseeable future. This assessment has taken into account current macroeconomic conditions, regulatory developments, and the financial and operational position of the Group, including its capital adequacy,

NOTES TO THE FINANCIAL STATEMENTS

liquidity, and risk management framework.

The assessment also considered the potential impact of external economic factors to make reasonable projections regarding future business performance and sustainability. The Board is not aware of any material uncertainties that may cast significant doubt upon the Group's ability to continue as a going concern.

Accordingly, the financial statements have been prepared on the assumption that the Group will continue as a going concern.

Classification of financial assets and liabilities

As per SLFRS 9, the significant accounting Policies of the Group provides scope for financial assets to be classified and subsequently measured into different categories, namely, at Amortised Cost, Fair Value through Other Comprehensive Income (FVOCI) and Fair Value Through Profit or Loss (FVTPL) based on the following criteria;

- ⊙ The entity's business model for managing the financial assets as set out in Note 3.5.2 on page 296
- ⊙ The contractual cash flow characteristics of the financial assets as set out in Note 3.5.2 on page 296

Classification of Investment Property

Management uses its judgment to classify properties as investment properties if they are held to earn rental income or for capital appreciation, generating independent cash flows. Properties used in production, supply, or administrative purposes, generating cash flows with other assets, are classified as Property, Plant & Equipment. The Group annually reassesses the classification based on the current use of the properties.

Impairment losses on Financial Assets

The measurement of impairment losses both under SLFRS 9 across all categories of financial assets requires judgement, in particular, the estimation of the amount and timing of future cash flows and collateral values when determining impairment losses.

The Group/Company assesses at each reporting date, whether there is any objective evidence that a financial

asset or a group of financial assets are impaired.

Impairment Losses on Loans and Receivables

Accordingly, the Group reviews its individually significant loans and advances at each reporting date to assess whether an impairment loss should be provided in the Statement of Profit or Loss. In particular, the Management's judgement is required in the estimation of the amount and timing of future cash flows when determining the impairment loss.

These estimates are based on assumptions about a number of factors and hence actual results may differ, resulting in future changes to the impairment allowance made.

Details of the 'impairment losses on loans and receivables' are given in Note 25.6 on page 339 to the financial statements.

Impairment charges on financial investments

Financial investments are categorised under amortised cost subject to Impairment in accordance with SLFRS 9 -Financial Investment. The Company/ Group does not have historical loss experience on debt instruments at amortised cost. Thus the Group considers PDs published by the external sources i.e. – Bloomberg for external credit rating. LGD for debt securities issued by the Government of Sri Lanka in rupees is considered as 0%, and for all other instruments, industry average is considered as LGD.

Credit risk has not increased significantly relating to financial investments, since initial recognition. Therefore Group did not record expected credit loss in the financial statements for those investments.

Impairment of FVOCI

Details of the 'Impairment of FVOCI' are given in Note 27 on page 346 to the financial statements.

Useful Life Time of the Property, Plant and Equipment

The Group reviews the residual values, useful lives and methods of depreciation of property, plant and equipment at each reporting date. Judgment of the management is exercised in

the estimation of these values, rates, methods and hence they are subject to uncertainty.

Useful Life Time of the Intangible Assets

Details of the 'useful life-time of the intangible assets' are given in Note 34 to the financial statements on page 360.

Fair Value of Investment Property

Significant judgments and estimates are used to determine the fair value, including comparable sales, future rental income, and discount rates. Details of the Fair Value of Investment Property are given in Note 30 on page 351.

SLFRS 16 Lease Liabilities and Right-of-Use Assets

Significant Judgments are required for lease terms and incremental borrowing rates, with estimates for renewal options and calculating lease liabilities and right-of-use assets. Details of the Lease liabilities and Right-of-use assets are given in note 40 and 33 on page 370/359.

Transfer Pricing Regulation

The Company is subject to income taxes and other taxes including transfer pricing regulations. Prevailing uncertainties with respect to the interpretation of respective transfer pricing regulations, necessitated using management judgment to determine the impact of transfer pricing regulations. Accordingly critical judgments and estimates were used in applying the regulations in aspects including but not limited to identifying associated undertakings, estimation of the respective arm's length prices and selection of appropriate pricing mechanism. The current tax charge is subject to such judgments. Differences between estimated income tax charge and actual payable may arise as a result of management's interpretation and application of transfer pricing regulation.

Deferred Tax

Details of the 'deferred tax' are given in Note 44 on page 376 to the financial statements.

Retirement Benefit Obligation

Details of the 'retirement benefit obligation' are given in Note 43 on page 373 to the financial statements.

Provisions for Liabilities, Commitments, and Contingencies

Significant Judgments are made to recognize provisions for present obligations, estimating the outflow of resources. Contingent liabilities are disclosed when outflows are not probable or cannot be reliably measured. Commitments are disclosed as future contractual obligations. Details of Provisions for Liabilities, Commitments, and Contingencies are given in note no 42 and 50 on page 372/382.

Valuation of General Insurance Contract Liabilities of Subsidiary People's Insurance PLC

The estimates of general insurance contracts have to be made both for the expected ultimate cost of claims reported at the reporting date and for the expected ultimate cost of claims Incurred, But Not yet Reported, at the reporting date (IBNR). It can take a significant period of time before the ultimate claims cost can be established with certainty. The main assumption underlying estimating the amounts of outstanding claims is the past claims development experience.

Large claims are usually separately addressed, either by being reserved at the face value of loss adjusted estimates or separately projected in order to reflect their future development. In most cases, no explicit assumptions are made regarding future rates of claims, inflation or loss ratios.

Events after the Reporting Date

Management reviews events after the reporting date for adjustments or disclosures. Adjusting events provide evidence of conditions at the end of the reporting period, while non-adjusting events are disclosed if material. Details of Events after the Reporting Date are given in note 57 on page 419.

2.11 Comparative Information

Comparative information including quantitative, narrative and descriptive information is disclosed in respect of the previous period in the Financial Statements in order to enhance the understanding of the current period's Financial Statements and to enhance the inter period comparability. The presentation and classification of the Financial Statements of the previous

year are amended, where relevant for better presentation and to be comparable with those of the current year.

3. MATERIAL ACCOUNTING POLICIES

3.1 Basis of Consolidation

The Consolidated Financial Statements of the Group for the year ended 31st March 2025 include the Company, its subsidiaries. The financial statements of the Company's and subsidiaries are prepared for the same reporting year except for People's Insurance PLC and Alliance Finance PLC, subsidiaries of People's Leasing & Finance PLC, whose financial year ends on December 31st. For consolidation purpose same reporting year has been used.

3.1.1 Business Combination and Goodwill

Business combinations are accounted for using the Acquisition method as per the requirements of Sri Lanka Accounting Standard - SLFRS 03 (Business Combinations).

The Group and the Company measure goodwill as the fair value of the consideration transferred including the recognised amount of any non-controlling interest in the acquiree, less the net recognised amount of the identifiable assets acquired and liabilities assumed, all measured as of the acquisition date. When the excess is negative, a bargain purchase gain is recognised immediately in Statement of Profit or Loss.

Goodwill acquired in a business combination is initially measured at cost, being the excess of the cost of the business combination over the Group's interest in the net amount of the identifiable assets, liabilities and contingent liabilities acquired.

Following initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is reviewed for impairment annually, or more frequently, if events or changes in circumstances indicate that the carrying value may be impaired. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units (CGUs) or group of CGUs, which are expected to benefit

from the synergies of the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

Where goodwill forms part of a CGU (or group of CGUs) and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation disposed of and the portion of the CGU retained.

When subsidiaries are sold, the difference between the selling price and the net assets plus cumulative translation differences and goodwill is recognised in the Statement of Profit or Loss.

3.1.2 Common Control Business Combination

Common control business combinations are accounted using the guidelines issued under Statement of Recommended Practice (SoRP) - Merger accounting for common control business combination issued by The Institute of Chartered Accountants of Sri Lanka.

3.1.3 Loss of Control

Upon the loss of control, the Group derecognises the assets and liabilities of the subsidiary any non-controlling interest and the other components of equity related to the subsidiary. Any surplus or deficit arising on the loss of control is recognised in Statement of Profit or Loss. If the Group retains any interest in the previous subsidiary, then such interest is measured at fair value at the date that control is lost.

3.1.4 Transactions Eliminated on Consolidation

Intra-group balances and transactions and any unrealised income and expenses arising from intra-group transactions are eliminated in preparing the Consolidated Financial Statements. Unrealised gains arising from transactions with equity accounted investees are eliminated against the investment to the extent of the Group's interest in the investee. Unrealised losses are eliminated in the same way as

NOTES TO THE FINANCIAL STATEMENTS

unrealized gains, but only to the extent that there is no evidence of impairment.

3.2 Foreign Currency Transactions and Balances

All foreign currency transactions are translated into the functional currency which is Sri Lankan Rupees (Rs.) at the spot exchange rate at the date of the transactions were affected. In this regard, the Group's practice is to use the middle rate of exchange ruling at the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies at the reporting date are retranslated to the functional currency at the spot rate of exchange at the reporting date. The foreign currency gain or loss on monetary items is the difference between amortised cost in the functional currency at the beginning of the year adjusted for effective interest and payments during the year and the amortised cost in foreign currency translated at the exchange rate at the reporting date.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the spot exchange rates as at the date of recognition. Non-monetary items measured at fair value in a foreign currency are translated using the spot exchange rates at the date when the fair value was determined.

3.3 SLFRS 15 – Revenue From Contracts With Customers

SLFRS 15 provides a comprehensive framework for determining whether, how much, and when revenue is recognised. SLFRS 15 requires new qualitative and quantitative disclosure aimed at enabling users of Financial Statements to understand the nature, amount, timing and uncertainty of revenue and cash flows arising from contracts with customers.

Entities are required to apply five-step model to determine when to recognise revenue and at what amount. The model specifies that revenue is recognised when or as an entity transfers control of goods and services to a customer at the amount at which the entity expects to be entitled.

3.4 New and Amended Standard and Interpretation

In these financial statements, the Group has applied Sri Lanka Accounting Standard - Amendments to LKAS

1, LKAS 16 and LKAS 7 for financial reporting which became effective for the annual reporting periods beginning on or after 1st January 2024, for the first time. The Group has not early adopted any other standard, interpretation or amendment that has been issued but not effective.

Classification of Liabilities as Current or Non-Current and Non-current Liabilities - Amendments to LKAS 1

These amendments clarify that the classification of liabilities as current or non-current should consider whether the entity has a substantive right to defer settlement at the end of the reporting period. Furthermore, it clarifies the treatment of covenants that must be complied with after the reporting date (future covenants). The amendments apply specifically to loan arrangements and support better clarity in classification of liabilities. The application of these amendments had no material effect on the Company's liability classifications.

Lease Liability in a Sale and Leaseback - Amendments to SLFRS 16.

This amendment clarifies how a seller-lessee should account for lease liabilities in sale and leaseback transactions, ensuring that gains or losses related to the retained right-of-use are not recognised immediately. The Company has evaluated its leaseback arrangements and concluded that the amendment did not materially affect the financial statements.

Disclosure of Accounting Policies - Amendments to LKAS 7 and SLFRS 7

These amendments require enhanced disclosures about supplier finance arrangements, including the terms and conditions, the carrying amounts of liabilities, and the associated cash flow impacts. The Company has reviewed its supplier financing practices and determined that while such arrangements exist, the required disclosures were not material to the financial statements.

3.5 Financial Instruments – Initial Recognition and Subsequent Measurement

3.5.1 Date of Recognition

All financial assets and liabilities except 'regular way trades' are initially recognised on the trade date, i.e., the date that the Group becomes a party to the contractual provisions of the

instrument. 'Regular way trades' means purchases or sales of financial assets that requires delivery of assets within the time frame generally established by regulation or convention in the market place. Those trades are initially recognised on the settlement date.

3.5.2 Classification and Subsequent Measurement of Financial Assets

As per SLFRS 9, the Group classifies all of its financial assets based on the business model for managing the assets and the assets' contractual terms measured at either;

- ⊙ Amortised cost
- ⊙ Fair value through other comprehensive income (FVOCI)
- ⊙ Fair value through profit or loss (FVTPL)

The subsequent measurement of financial assets depends on their classification.

Business Model Assessment

With effect from 1 April 2018, the Group makes an assessment of the objective of a business model in which an asset is held at a portfolio level and not assessed on instrument-by-instrument basis because this best reflects the way the business is managed and information is provided to management. The information considered includes:

- ⊙ The stated policies and objectives for the portfolio and the operation of those policies in practice. In particular, whether management's strategy focuses on earning contractual interest revenue, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of the liabilities that are funding those assets or realising cash flows through the sale of the assets;
- ⊙ How the performance of the portfolio is evaluated and reported to the Group's management;
- ⊙ The risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- ⊙ How managers of the business are compensated – e.g. whether compensation is based on the fair value of the assets managed or the contractual cash flows collected; and

The frequency, volume and timing of sales in prior periods, the reasons for such sales and its expectations about future sales activity. However, information about sales

activity is not considered in isolation, but as part of an overall assessment of how the Group's stated objective for managing the financial assets is achieved and how cash flows are realised.

The business model assessment is based on reasonably expected scenarios without taking 'worst case' or 'stress case' scenarios into account. If cash flows after initial recognition are realised in a way that is different from the Group's original expectations, the Group does not change the classification of the remaining financial assets held in that business model, but incorporates such information when assessing newly originated or newly purchased financial assets going forward.

Assessment of whether contractual cash flows are solely payments of principal and interest (SPPI test)

As a second step of its classification process the Group assesses the contractual terms of financial assets to identify whether they meet the SPPI test.

For the purposes of this assessment, "principal" is defined as the fair value of the financial asset on initial recognition and may change over the life of the financial asset (for example, if there are repayments of principal or amortisation of the premium/discount).

"Interest" is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs, as well as profit margin.

In contrast, contractual terms that introduce a more than the minimise exposure to risks or volatility in the contractual cash flows that are unrelated to a basic lending arrangement do not give rise to contractual cash flows that are solely payments of principal and interest on the principal amount outstanding. In such cases, the financial asset is required to be measured at FVTPL.

In assessing whether the contractual cash flows are solely payments of principal and interest on principal amount outstanding, the Group considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making the assessment, the Group considers:

- ⊙ Contingent events that would change the amount and timing of cash flows;
- ⊙ Leverage features;
- ⊙ Prepayment and extension terms;
- ⊙ Terms that limit the Group's claim to cash flows from specified assets; and
- ⊙ Features that modify consideration of the time value of money..

The Group holds a portfolio of long-term fixed rate loans for which the Group has the option to propose to revise the interest rate at periodic reset dates. These reset rights are limited to the market rate at the time of revision. The borrowers have an option to either accept the revised rate or redeem the loan at par without penalty. The Group has determined that the contractual cash flows of these loans are solely payments of principal and interest because the option varies the interest rate in a way that is consideration for the time value of money, credit risk, other basic lending risks and costs associated with the principal amount outstanding.

Details on different types of financial assets recognised on the SOFP.

Financial assets measured at amortised cost

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- ⊙ The asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- ⊙ The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets measured at amortised cost are given in Notes 22,23,25,26,28 and 35 to 40 on page 325/327/329/346/347 and 362 to 370.

Financial assets measured at FVOCI

Financial assets at FVOCI include debt and equity instruments measured at fair value through other comprehensive income. Financial assets measured at FVOCI are given in Notes 27 on page 346.

Financial assets measured at FVTPL

As per SLFRS 9, all financial assets other than those classified at amortised cost or FVOCI are classified as measured at FVTPL. Financial assets at fair value through profit or loss include financial assets that are held for trading or

managed and whose performance is evaluated on a fair value basis as they are neither held to collect contractual cash flows nor held both to collect contractual cash flows and to sell financial assets and financial assets designated upon initial recognition at fair value through profit or loss which are discussed in Notes 24 on page 327.

Financial assets designated at fair value through profit or loss

As per SLFRS 9, on initial recognition, the Group may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI as at FVTPL when such designation eliminates or significantly reduces an accounting mismatch that would otherwise arise from measuring the assets or liabilities or recognising gains or losses on them on a different basis.

The Group has not designated any financial assets upon initial recognition as at fair value through profit or loss as at the end of the reporting period.

3.5.3 Reclassification of Financial Instruments

Financial assets are not reclassified after their initial recognition, except in rare circumstances when the Group changes its business model for managing those financial assets. This may occur due to the acquisition, disposal, or termination of a business line.

From FVTPL:

To FVOCI: Fair value on reclassification date becomes the new gross carrying amount. EIR is recalculated. Subsequent fair value changes go to OCI.

To Amortised Cost: Fair value on reclassification date becomes the new carrying amount. EIR is recalculated.

From FVOCI:

To FVTPL: Accumulated OCI balance is transferred to profit or loss.

To Amortised Cost: Asset is reclassified at fair value, OCI balance adjusts this value to become amortised cost. EIR and initial carrying amount remain unchanged.

From Amortised Cost:

To FVOCI: Asset is remeasured to fair value, differences are recognised in OCI. EIR remains unchanged

To FVTPL: Fair value on reclassification date becomes the new carrying amount.

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Difference between amortised cost and fair value goes to profit or loss.

There is no reclassification within the Group during the financial year.

3.5.4 Classification and Subsequent Measurement of Financial Liabilities

The Group classifies financial liabilities, excluding financial guarantees and loan commitments, into the following categories:

Financial Liabilities at FVTPL:

⊙ Held-for-Trading

⊙ Designated at FVTPL

Financial Liabilities Measured at Amortised Cost

Financial Liabilities at FVTPL

The Group currently has no financial liabilities classified as at FVTPL as of the end of the reporting period.

Financial Liabilities at Amortised Cost

Financial liabilities not measured at FVTPL are classified as financial liabilities at amortised cost, which include:

Due to Banks: Details in Note 35 on page 362.

Due to Customers: Details in Note 36 on page 364.

Debt securities Issued: Details in Note 37 on page 365.

Other Financial Liabilities: Details in Note 38 on page 367.

After initial recognition, these financial liabilities are measured at amortised cost using the Effective Interest Rate (EIR) method. The EIR amortisation is included in "Interest expense" in profit or loss. Gains and losses are recognised in profit or loss upon derecognition of the liabilities.

3.5.5 Derecognition of Financial Assets and Financial Liabilities

Financial Assets

A financial asset (or, where applicable a part of a financial asset or part of a group of similar financial assets) is derecognised when;

⊙ The rights to receive cash flows from the asset which have expired;

⊙ The Group and Company has transferred its rights to receive cash

flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either;

⊙ The Group and Company has transferred substantially all the risks and rewards of the asset; or

⊙ The Group and Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

On derecognition of a financial asset, the difference between the carrying amount of the asset and consideration received and any cumulative gain or loss that has been recognised in Statement of Comprehensive Income is recognised in Statement of Profit or Loss.

When the Group and Company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, and has neither transferred nor retained substantially all of the risks and rewards of the asset nor transferred control of the asset, the asset is recognised to the extent of the group's continuing involvement in the asset. In that case, the group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the group could be required to repay.

Financial Liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expired. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability. The difference between the carrying value of the original financial liability and the consideration paid is recognised in Statement of Profit or Loss.

3.5.6 Offsetting Financial Instruments

Financial assets and financial liabilities are offset and the net amount reported in the Statement of Financial Position if, and only if, there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the asset and settle the liability simultaneously. This is not generally the case with master netting agreements, therefore, the related assets and liabilities are presented gross in the Statement of Financial Position.

Income and expenses are presented on a net basis only when permitted under LKASs / SLFRSs, or for gains and losses arising from a group of similar transactions such as in the Group's trading activity.

3.5.7 Determination of Fair Value

The fair value for financial instruments traded in active markets at the reporting date is based on their quoted market price or dealer price quotations (bid price for long positions and ask price for short positions), without any deduction for transaction costs.

An analysis of fair values of financial instruments and further details as to how they are measured are provided in Note 21 on page 318.

3.6 Impairment of Non-financial Assets

The carrying amounts of the Group's non financial assets, other than deferred tax assets are reviewed at each Reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing of an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash generating unit's fair value less costs to sell and its value in use. Where the carrying amount of an asset or cash – generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and risks specific to the asset.

In determining fair value less costs to sell, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share price for publicly traded subsidiaries or other available fair value indicators.

For assets excluding goodwill, an assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may have decreased. If such indication exists the Group estimates the asset's or cash-generating unit's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised, the reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceeds the carrying amount that would have been determined, net of depreciation/ amortisation, had no impairment loss been recognized for the asset in prior years. Such reversal is recognised in Statement of Profit or Loss.

3.7 Property, Plant, and Equipment

Policies regarding the recognition, measurement, depreciation, and impairment of tangible assets include Note 32 on page 354.

3.8 Right of use asset

Policies for recognising, measuring, and depreciating right-of-use assets arising from lease contracts include Note 33 on page 359.

3.9 Intangible Assets

Policies on recognising and measuring intangible assets such as software and goodwill, including their amortisation and impairment includes Note 34 on page 360.

3.10 Lease liability

Policies for recognising, measuring, and presenting lease contracts includes Note 40 on page 370.

3.11 Retirement Benefit obligation

Policies for recognising and measuring post employment benefits includes Note 43 on page 373.

3.12 Provisions

Provisions are recognised in the Statement of Financial Position when the Group has a present obligation (legal or constructive) as a result of a past event, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation in accordance with the Sri Lanka Accounting Standard - LKAS 37 on 'Provision, Contingent Liabilities and Contingent Assets'. The amount recognized is the best estimate of the consideration required to settle the present obligation at the reporting date, taking into account the risks and uncertainties surrounding the obligation at that date. The expense relating to any provision is presented in the Statement of Profit or Loss net of any reimbursement.

3.13 Borrowing Costs

As per Sri Lanka Accounting Standard-LKAS 23 on 'Borrowing Costs', the Group capitalizes borrowing costs that are directly attributable to the acquisition, construction or production of qualifying asset as part of the cost of the asset. A qualifying asset is an asset which takes a substantial period of time to get ready for its intended use or sale. Other borrowing costs are recognised in the Statement of Profit or Loss in the period in which they occur.

3.14 Income tax

 GRI 207-1,207-2

3.14.1 Current tax

Details of the 'income tax expense' are given in Note 17 on page 312 to the financial statements. Accordingly, income tax rate of 30% was applied as per Inland Revenue (amendment) Act No.45 of 2022.

3.14.2 Deferred Tax

Details of the 'deferred tax' are given in Note 44 on page 376 to the financial statements. Deferred tax assets and liabilities are estimate based on the income tax rate 30%.

3.15 Crop Insurance Levy (CIL)

As per the provisions of the Section 14 of the Finance Act No.12 of 2013, the CIL was introduced with effect from April 1, 2013 and is payable to the National

Insurance Trust Fund. Currently, the CIL is payable at 1% of the profit after tax.

3.16 Value Added tax on financial services

Details of the 'VAT on financial services' are given in Note 16 on page 311 to the financial statements. VAT on FS calculates at the rate of 18% based on the value addition attributable to the financial services of the Company.

3.17 Social Security Contribution Levy (SSCL)

Details of the "SSCL on financial services" are given in Note 16 on page 311 to the financial statements. The Company liable to pay SSCL on FS at the rate of 2.5% based on the value addition attributable to the financial services. Further, company non-financial services liable on the turnover at the rate of 2.5%.

3.18 Value Added Tax (VAT)

VAT rate of 18% was applied as per the VAT (Amendment) Act No 16 of 2024.

4. STANDARDS ISSUED BUT NOT YET EFFECTIVE

The following Sri Lanka Accounting Standards and interpretations were issued by The Institute of Chartered Accountants of Sri Lanka but not yet effective as at 31st March 2025. Accordingly these accounting standards have not been applied in the preparation of the Financial Statements for the year ended 31 March 2025. Following amendment is not expected to have a material impact on the Financial Statements of the Company/Group in the foreseeable future.

4.1 IFRS 17- Insurance Contracts

SLFRS 17 is a comprehensive new accounting standard for insurance contracts covering recognition and measurement, presentation and disclosure. Once effective, SLFRS 17 will replace IFRS 4 Insurance Contracts (SLFRS 4) that was issued in 2005. . SLFRS 17 applies to all types of insurance contracts (i.e., life, non-life, direct insurance and re-insurance), regardless of the type of entities that issue them, as well as to certain guarantees and financial instruments with discretionary participation features. A few scope exceptions will apply. The overall objective of SLFRS 17 is to provide

NOTES TO THE FINANCIAL STATEMENTS

an accounting model for insurance contracts that is more useful and consistent for insurers. In contrast to the requirements in SLFRS 4, which are largely based on grandfathering previous local accounting policies, SLFRS 17 provides a comprehensive model for insurance contracts, covering all relevant accounting aspects. The core of SLFRS 17 is the general model, supplemented by:

- ⊙ A specific adaptation for contracts with direct participation features (the variable fee approach).
- ⊙ A simplified approach (the premium allocation approach) mainly for short-duration contracts.

The Group has an ongoing implementation process to ensure the successful adherence with the standard by 2026. According to the position papers concluded, significant portion of the Group's the position papers concluded, significant portion of the entities products will be qualified to be measured under the simplified Premium Allocation Approach. The entity is currently in process of evaluating and finalizing the applicable accounting policies, transition approach including the possible effects on comparative information, impact on current practices of the entity and the appropriate methodology for implementation. As such, the financial impact of initial application of SLFRS 17 Insurance

Contracts has not been disclosed in these financial statements as it is not yet reasonably estimated.

Lack of exchangeability – Amendments to LKAS 21

The amendments specify how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking.

The amendments also require disclosure of information that enables users of its financial statements to understand how the currency not being exchangeable into the other currency affects, or is expected to affect, the entity's financial performance, financial position and cash flows.

The amendments will be effective for annual reporting periods beginning on or after 1 January 2025. Early adoption is permitted, but will need to be disclosed. When applying the amendments, an entity cannot restate comparative information.

The Company /Group is in the process of assessing the potential impact of these new standards on its future financial reporting and disclosures. Necessary systems and processes will be put in place to ensure compliance with the new requirements once they become effective.

5. GROSS INCOME

Accounting Policy

Income is recognised to the extent that it is probable that the economic benefits will flow to the Company/Group and revenue can be reliably measured. The specific recognition criteria, for each type of income, given under the respective income notes.

For the year ended 31st March	Note	Page No.	Company		Group	
			2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
Interest income	6.1	302	26,088,017	28,853,306	29,525,694	32,216,697
Net earned premium	7.	303	-	-	4,574,399	3,735,325
Fee and commission income	8.	304	1,756,723	1,544,820	1,262,706	979,395
Net gains/(losses) on financial assets - FVTPL	9	305	146,186	135,892	182,398	124,229
Other operating income	10	305	436,658	502,606	371,105	497,212
Total			28,427,584	31,036,624	35,916,302	37,552,858

6. NET INTEREST INCOME

Accounting Policy

For all financial instruments measured at amortised cost, interest income or expense is recorded using the Effective Interest Rate (EIR). EIR is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or a shorter period, where appropriate, to the net carrying amount of the financial asset or financial liability. The calculation takes into account all contractual terms of the financial instrument (for example, prepayment options) and includes any fees or incremental costs that are directly attributable to the instrument and are an integral part of the EIR, but not future credit losses.

Interest income on financial assets measured at amortised cost (AC) including Cash and cash equivalents, Balances with banks & financial institutions, Loans and receivables and Debt instruments are calculated using Effective Interest Rate.

The carrying amount of the financial asset or financial liability is adjusted if the Group revises its estimates of payments or receipts. The adjusted carrying amount is calculated based on the original EIR and the change in carrying amount is recorded as 'Interest income' for financial assets and 'Interest expense' for financial liabilities. However, for a reclassified financial asset for which the Company subsequently increases its estimates of future cash receipts as a result of increased recoverability of those cash receipts, the effect of that increase is recognised as an adjustment to the EIR from the date of the change in estimate.

Revenue can be recognized only when it is probable that the economic benefit associate with the transaction will flow to the entity. However when uncertainty arise about the recoverability, revenue recognition should be ceased. With the adoption of SLFRS 9 – "Financial instrument", Customer default point (Uncertainty about the recoverability) has been change to 90 days past due. Accordingly interest income can be recognized only up to 90 days past due in accordance with SLFRS 9.

Interest on Overdue Rentals

Interests from overdue rentals have been accounted for on a cash basis.

NOTES TO THE FINANCIAL STATEMENTS

6. NET INTEREST INCOME

For the year ended 31st March	Page	Company		Group	
		2025	2024	2025	2024
	Note	No.	Rs. '000	Rs. '000	Rs. '000
Interest income	6.1	302	26,088,017	28,853,306	29,525,694
Interest expenses	6.2	302	12,016,685	17,200,885	13,065,611
Net interest income			14,071,332	11,652,421	16,460,083

6.1 Interest income

For the year ended 31st March	Page	Company		Group	
		2025	2024	2025	2024
	Note	No.	Rs. '000	Rs. '000	Rs. '000
Cash and cash equivalents			730,653	532,545	760,103
Balances with banks & financial institutions			881,661	3,087,990	1,483,384
Loans and receivables	6.1.1	302	23,148,924	21,578,075	25,556,085
Debt instrument - Amortised cost			1,326,779	3,654,696	1,726,122
Total interest income			26,088,017	28,853,306	29,525,694

6.1.1 Interest income - Loans and receivables

For the year ended 31st March	Company		Group	
	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Lease/ Ijarah receivable	14,945,220	11,605,428	14,945,993	11,606,944
Hire-Purchase/ Murabah receivable	846	1,643	1,015,332	853,194
Term Loan/ Musharakah/ Staff Loan/ Related Party loans	8,202,858	9,971,004	9,594,760	11,232,498
Total interest Loans and receivables	23,148,924	21,578,075	25,556,085	23,692,636

6.2 Interest expenses

For the year ended 31st March	Page	Company		Group	
		2025	2024	2025	2024
	Note	No.	Rs. '000	Rs. '000	Rs. '000
Due to banks	6.2.1	303	338,312	682,321	622,134
Due to customers	6.2.1	303	10,811,512	15,352,185	11,649,576
Debt securities issued	6.2.1	303	595,538	920,896	595,538
SLFRS 16-Incremental Borrowing Cost	40	370	271,323	245,483	198,363
Total interest expenses			12,016,685	17,200,885	13,065,611

6. NET INTEREST INCOME (CONTD...)

6.2.1 Interest expenses - product wise

For the Year ended 31st March	Page	Company		Group	
		2025	2024	2025	2024
Note	No.	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Due to banks					
Interest on bank overdraft		198	1,272	86,912	129,425
Interest on short term loan		137,777	-	137,777	-
Interest on term loan		76,259	436,604	397,445	817,001
Interest on securitisation		-	244,445	-	244,445
Subtotal		214,234	682,321	622,134	1,190,871
Due to customers					
Interest cost on deposits		10,935,590	15,352,185	11,649,576	15,938,105
Subtotal		10,935,590	15,352,185	11,649,576	15,938,105
Debt securities issued					
Interest on debentures	37.1	365	595,538	920,896	595,538
Subtotal			595,538	920,896	595,538
Lease Liabilities					
SLFRS 16-Incremental Borrowing Cost			271,323	245,483	198,363
Subtotal			271,323	245,483	198,363
Total interest expenses			12,016,685	17,200,885	13,065,611

7. NET EARNED PREMIUM

Accounting Policy

Product classification of insurance and investment contracts

SLFRS 4 - "Insurance Contracts", requires contracts written by insurer to be classified as either 'Insurance contracts' or 'Investment contracts' depending in the level of insurance risk transferred.

Insurance contracts are those contracts when the Company (the insurer) has accepted significant insurance risk from another party (the policyholders) by agreeing to compensate the policyholders, if a specified uncertain future event (the insured event) adversely affects the policyholders. As a general guideline, the Company determines whether it has significant insurance risk by comparing benefits paid with benefits payable, if the insured event did not occur. Insurance contracts can also transfer financial risk.

Investment contracts are those contracts that transfer significant financial risk, and no significant insurance risk. Financial risk is the risk of a possible future change in one or more of a specified interest rate, financial instrument price, commodity price, foreign exchange rate, index of price or rates, credit rating or credit index or other variables, provided in the case of a non-financial variable that the variable is not specific to a party to the contract.

Once a contract has been classified as an insurance contract, it remains an insurance contract for the remainder of its lifetime, even if the insurance risk reduces significantly during this period, unless all rights and obligations are extinguished or expire. Investment contracts can, however, be reclassified as insurance contracts after inception if insurance risk becomes significant.

All the products sold by the People's Insurance PLC (Subsidiary of PLC) are insurance contracts and therefore classified as insurance contracts under SLFRS 4 - Insurance Contracts. Thus, the Company does not have any investment contracts within its product portfolio as at the reporting date.

NOTES TO THE FINANCIAL STATEMENTS

7. NET EARNED PREMIUM (CONTD...)

Revenue recognition of gross written premium

Gross written premium (GWP) represents the premium charged by the Company to underwrite risks. GWP is accounted on accrual basis.

Gross written premium comprises the total premiums received/receivable for the whole period of cover provided by contracts entered into during the accounting period and are recognised on the date on which the policy commences.

Rebates that form part of the premium rate, such as no claim rebates are deducted from GWP.

Insurance - Revenue Recognition Gross Written Premium

Non-life insurance gross written premium comprises the total premiums receivable for the whole period of cover provided by contracts entered into during the accounting period and are recognised on the date on which the policy commences.

Reinsurance Premium

Non-life insurance gross written premium comprises the total premiums receivable for the whole period of cover provided by contracts entered into during the accounting period and are recognised on the date on which the policy commences.

Unearned Premium Reserve

Unearned premium reserve represents the portion of the premium written in the year but relating to the unexpired term of coverage. Unearned premiums are calculated on the 365 basis.

Unearned Reinsurance Premium Reserve

Unearned reinsurance premium is the proportion of premium written in a year that relate to periods of risk after the reporting date. Unearned reinsurance premiums are deferred over the term of the underlying direct insurance policies.

	Company		Group	
For the Year ended 31st March	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Gross written premium	-	-	6,384,198	5,482,095
Less : Premium ceded to reinsurers	-	-	1,426,241	2,236,515
Less : Change in reserve unearned premium	-	-	383,558	(489,745)
Total	-	-	4,574,399	3,735,325

8. FEE AND COMMISSION INCOME

Accounting Policy

Fee and commission income that are integral to the EIR of a financial asset are capitalised and included in the measurement of the EIR and recognised in the Income Statement over the expected life of the instrument.

As per SLFRS 15, the Group adopts principles based five step model for revenue recognition.

Accordingly, revenue is recognised only when all of the following criteria are met :

- ⊙ The parties to the contract have approved the contract/s;
- ⊙ The Group can identify each party's rights regarding the goods or services to be transferred;
- ⊙ The Group can identify the payment terms for the goods or services to be transferred;
- ⊙ The contract has the commercial substance;
- ⊙ It is probable that the Group will collect the consideration to which it will be entitled in exchange for the goods or services that will be transferred to the customer.
- ⊙ The applicability of SLFRS 15 to the Company is limited for fee and commission income.

For the Year ended 31st March	Company		Group	
	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Service charges	415,782	424,985	122,546	69,548
Other fees and commission	1,340,941	1,119,835	1,140,160	909,847
Total	1,756,723	1,544,820	1,262,706	979,395

9. NET GAINS/(LOSSES) ON FINANCIAL ASSETS - FVTPL

Accounting Policy

Net gains/(losses) on financial assets /FVTPL comprises gains less losses related to trading assets , and include all realised and unrealised fair value changes, related capital gains and losses, from trading assets .

For the Year ended 31st March	Company		Group	
	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Net mark-to-market (losses)/gain	17,096	128,951	46,457	114,938
Net capital gains	129,090	6,941	135,941	9,291
Total	146,186	135,892	182,398	124,229

10. OTHER OPERATING INCOME

Accounting Policy

Other Operating income includes income earned on other sources ,which are not directly related to the normal operations of the group is recognized on accrual basis.

Dividend Income

Dividend income is recognised when the right to receive the payment is established.

Gain or Losses on Disposal of Property, Plant & Equipment

Gains or losses resulting from the disposal of property, plant and equipment are accounted for on cash basis in the Statement of Profit or Loss, in the period in which the sale occurs.

Valuation income

Valuation income is recognised when they are realised or realisable.

Insurance fee income

Insurance Policy holders are charged for policy administration services and other contract fees. These fees are recognised as income upon receipt or become due.

Other Income

Other income is recognised on an accrual basis.

NOTES TO THE FINANCIAL STATEMENTS

10. OTHER OPERATING INCOME (CONTD..)

For the year ended 31st March	Company		Group	
	2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
Gain on sale of property, plant and equipment	279	111,049	7,407	126,037
Rent income from investment property	-	-	83,077	81,846
Dividend income from - FVOCI	4,264	1,422	4,264	1,422
- Subsidiaries	419,688	373,334	-	-
- FVTPL	2,846	2,516	2,846	8,350
Gain/(Loss) of investment properties	6,535	10,504	63,128	105,195
Valuation income	-	-	91,575	76,682
Insurance fee income	-	-	108,638	87,335
Other income	3,046	3,781	10,170	10,345
Total	436,658	502,606	371,105	497,212

11. IMPAIRMENT CHARGES FOR LOANS AND RECEIVABLES AND OTHER LOSSES

Accounting Policy

The Company and the Group recognise the changes in the impairment provisions for loans and receivables which are assessed as per the SLFRS 9 - Financial Instruments. The methodology adopted by the Company and the Group is explained in Note 25 on page 329 to these financial statements.

Loss on disposal of collaterals including write offs

Loans and receivables (and the related impairment allowance accounts) are normally written off, either partially or in full, when there is no realistic prospect of recovery. Where loans and receivables are secured, this is generally after receipt of any proceeds from the realisation of security.

Recovery of written off debts and disposal losses

Recovery of amounts written off as bad and doubtful debts is recognised on a cash basis.

For the year ended 31st March	Note	Page No.	Company		Group	
			2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
Individual impairment	11.3/11.4	308	(212,126)	114,912	(167,977)	41,704
Collective impairment	11.3/11.4	308	(2,611,490)	(1,669,381)	(2,616,348)	(1,784,977)
Other receivable			12,501	(121)	(11,475)	(8,234)
Loss on disposal of collaterals including write offs			2,528,671	463,002	2,533,648	463,002
Recovery of written-off debts/disposal losses			(120,857)	(64,188)	(121,345)	(65,699)
Total	11.1/11.2	307	(403,301)	(1,155,776)	(383,497)	(1,354,204)

11. IMPAIRMENT CHARGES FOR LOANS AND RECEIVABLES AND OTHER LOSSES (CONTD...)**11.1 Impairment charge/(reversal) for loans and other losses (Detailed breakdown) - Company**

For the year ended 31st March	2025			
	Disposal loss/ Write-offs (net of recovery)	Charge	(Reversal)	Net Amount
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Lease/ Ijarah receivable	788,642	724,064	(1,568,844)	(56,138)
Hire-Purchase/ Murabah receivable	118,576	27	(144,023)	(25,420)
Term Loan and receivables	1,500,596	968,878	(2,803,718)	(334,244)
Other receivables	-	12,501	-	12,501
Total	2,407,814	1,705,470	(4,516,585)	(403,301)

For the year ended 31st March	2024			
	Disposal loss/ Write-offs (net of recovery)	Charge	(Reversal)	Net Amount
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Lease/ Ijarah receivable	364,140	561,926	(1,616,235)	(690,169)
Hire-Purchase/ Murabah receivable	(5,135)	4,582	(11,149)	(11,702)
Term Loan and receivables	39,809	870,241	(1,363,834)	(453,784)
Other receivables	(121)			(121)
Total	398,814	1,436,749	(2,991,339)	(1,155,776)

11.2 Impairment charge/(reversal) for loans and other losses - Group

For the year ended 31st March	2025			
	Disposal loss/ Write-offs (net of recovery)	Charge	(Reversal)	Net Amount
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Lease/ Ijarah receivable	809,031	725,345	(1,570,125)	(35,749)
Hire-Purchase/ Murabah receivable	115,734	109,011	(243,777)	(19,032)
Term Loan and receivables	1,487,539	1,271,467	(3,076,247)	(317,241)
Other receivable			(11,475)	(11,475)
Total	2,412,304	2,105,823	(4,901,624)	(383,497)

For the year ended 31st March	2024			
	Disposal loss/ Write-offs (net of recovery)	Charge	(Reversal)	Net Amount
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Lease/ Ijarah receivable	362,629	561,926	(1,616,235)	(691,680)
Hire-Purchase/ Murabah receivable	(5,135)	4,582	(59,080)	(59,633)
Term Loan and receivables	39,809	615,455	(1,249,921)	(594,657)
Other receivable	(8,234)	-	-	(8,234)
Total	389,069	1,181,963	(2,925,236)	(1,354,204)

NOTES TO THE FINANCIAL STATEMENTS

11.3 Impairment charge to the income statement – Company

For the year ended 31st March	2025			
	Stage 1	Stage 2	Stage 3	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Financial assets at amortised cost – Loans and advances				
- Individual impairment	-	39,060	(251,186)	(212,126)
- Collective impairment	371,380	(45,968)	(2,936,902)	(2,611,490)
Total	371,380	(6,908)	(3,188,088)	(2,823,616)

For the year ended 31st March	2024			
	Stage 1	Stage 2	Stage 3	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Financial assets at amortised cost – Loans and advances				
- Individual impairment	-	27,335	87,577	114,912
- Collective impairment	(593,483)	(609,876)	(466,022)	(1,669,381)
Total	(593,483)	(582,541)	(378,445)	(1,554,469)

11.4 Impairment charge to the income statement – Group

For the year ended 31st March	2025			
	Stage 1	Stage 2	Stage 3	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Financial assets at amortised cost – Loans and advances				
- Individual impairment	-	66,395	(234,372)	(167,977)
- Collective impairment	314,777	15,365	(2,946,490)	(2,616,348)
Total	314,777	81,760	(3,180,862)	(2,784,325)

For the year ended 31st March	2024			
	Stage 1	Stage 2	Stage 3	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Financial assets at amortised cost – Loans and advances				
- Individual impairment	-	-	41,704	41,704
- Collective impairment	(591,263)	(719,810)	(473,904)	(1,784,977)
Total	(591,263)	(719,810)	(432,200)	(1,743,273)

12. PERSONNEL EXPENSES

Accounting Policy

Personnel expenses include salaries, bonus, terminal benefit charges and other related expenses. The provision for bonus is recognized when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made on the amount of the obligation.

Employees are eligible for Employees' Provident Fund (EPF) contribution and Employees' Trust Fund (ETF) contributions in accordance with the respective statutes and regulations.

Retirement benefit obligation is recognised in the Statement of Profit or Loss based on an actuarial valuation carried out for the gratuity liability in accordance with Sri Lanka Accounting Standard - LKAS 19 - Employee Benefits.

			Company		Group	
For the year ended 31st March	Page		2025	2024	2025	2024
	Note	No.	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Remuneration			4,420,233	3,816,895	5,860,086	4,985,581
Employee benefit - Defined contribution plans - EPF			228,889	204,678	306,882	269,510
Employee benefit - Defined contribution plans - ETF			57,222	51,169	74,709	65,208
Employee benefit - Retirement benefit obligation - Gratuity	43	373	158,224	175,370	206,602	221,361
Total			4,864,568	4,248,112	6,448,279	5,541,660

13. DEPRECIATION AND AMORTISATION

Depreciation

Depreciation is calculated to write-off the cost of items of property, plant and equipment less their estimated residual values using the straight-line method over their estimated useful lives and is recognised in the Income Statement. Freehold land is not depreciated. Right-of-use assets are depreciated over the useful lives of the assets. However, if there is no reasonable certainty that the Group will obtain the ownership by the end of the lease term, the assets are depreciated over the shorter of the estimated useful lives and the lease terms.

The estimated useful lives are as follows;

Class of asset	% per annum	Period
Freehold buildings	2	50 years
Improvement of leasehold property	25	4 years
Motor vehicles	12.5 - 20	5 - 8 years
Computer hardware	20	5 years
Office equipments	10 - 20	5 - 10 years
Furniture and fittings	20	5 years

The above rates are consistently used by all the Group entities. The depreciation rates are determined separately for each significant part of an item of property, plant and equipment and commence to depreciate when it is available for use, i.e. when it is in the location and condition necessary for it to be capable of operating in the manner intended by the management. Depreciation of an asset ceases at the earlier of the date that the asset is classified as held for sale or the date that the asset is derecognised. Depreciation methods, useful lives and residual values are reassessed at each reporting date and adjusted if appropriate.

All classes of property, plant and equipment together with the reconciliation of carrying amounts and accumulated depreciation at the beginning and at the end of the year are given in Note 32 on page 354.

Amortisation of Right of Use assets

The right of use asset is subsequently depreciated. Depreciation is over the shorter of the useful life of the asset and the lease term.

Amortisation of intangible assets

Intangible assets are amortised using the straight-line method to write down the cost over its estimated useful economic lives from the date on which it is available for use at the rates as specified below;

Class of asset	% per annum	Period
Computer software	20	5 years

NOTES TO THE FINANCIAL STATEMENTS

The unamortised balances of intangible assets with finite lives are reviewed for impairment annually and whenever there is an indication for impairment and recognised in Statement of Profit or Loss to the extent that they are no longer probable of being recovered from the expected future benefits.

All classes of intangible assets together with the reconciliation of carrying amounts and accumulated amortisation at the beginning and at the end of the year are given in Note 34 on page 360.

For the year ended 31st March	Page	Note	No.	Company		Group	
				2025	2024	2025	2024
				Rs. '000	Rs. '000	Rs. '000	Rs. '000
Deprecation of property, plant and equipment	32	354		159,123	159,024	271,430	262,934
Amortisation of Right of use assets	33	359		513,191	502,481	343,657	332,642
Amortisation of intangible assets	34	360		10,675	8,431	23,167	18,292
Total				682,989	669,936	638,254	613,868

14. BENEFITS CLAIMS AND UNDERWRITING EXPENDITURE

Accounting Policy

Recognition of gross claims

Gross claims for non-life insurance include all claims occurring during the year, whether reported or not, related external claims handling costs that are directly related to the processing and settlement of claims, a reduction for the value of salvage and other recoveries and any adjustments to claims outstanding from previous years. Claims outstanding are assessed by review of individual claim files and estimating changes in the ultimate cost of settling claims.

Claims expenses and liabilities for outstanding claims are recognised in respect of direct insurance business. The liability covers claims reported but not yet paid, incurred but not reported claims (IBNR) and the anticipated direct and indirect costs of settling those claims. The provision in respect of IBNR is actuarially valued on a quarterly basis to ensure a more realistic estimation of the future liability based on past experience and trends.

While the Directors consider that the provision for claims is fairly stated on the basis of information currently available, the ultimate liability will vary as a result of subsequent information and events. This may result in adjustment to the amounts provided. Such amounts are reflected in the financial statements for that period. The methods used and the estimates made are reviewed regularly.

Recognition of reinsurance claims

Reinsurance claims are recognised when the related gross insurance claim is recognised according to the terms of the relevant contract.

Claims on assumed reinsurance are recognised as revenue or expenses in the same manner as they would be if the reinsurance were considered direct business, taking into account the product classification of the re-insured business.

For the year ended 31st March	Company		Group	
	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Net Benefits and claims	-	-	2,424,673	2,501,723
Underwritings and net acquisition costs	-	-	513,125	166,475
Total	-	-	2,937,798	2,668,198

15. OTHER OPERATING EXPENSES

Accounting Policy

Other operating expenses are recognised in the Statement of Profit or Loss on the basis of a direct association between the cost incurred and the earning of specific items of income. All expenditure incurred in the running of the business and in maintaining the property, plant & equipment in a state of efficiency has been charged to the Statement of Profit or Loss in arriving at the profit for the year.

Directors' emoluments

Directors' emoluments include fees paid to Non-Executive Directors.

Crop Insurance Levy (CIL)

As per the provisions of the Section 14 of the Finance Act No.12 of 2013, the CIL was introduced with effect from April 1, 2013 and is payable to the National Insurance Trust Fund. Currently, the CIL is payable at 1% of the profit after tax.

	Company		Group	
For the year ended 31st March	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Directors' emoluments	27,668	18,727	50,818	37,865
Auditors' remunerations	7,580	7,032	15,655	14,959
Non-audit fees to auditors	3,755	1,351	3,755	1,466
Professional fees	70,986	108,084	103,655	123,231
Advertising expenses	42,585	56,582	83,927	107,460
Legal fees	13,169	9,594	24,624	17,587
Deposits Insurance Premium	134,749	134,224	134,749	134,224
Crop Insurance Levy	30,371	35,911	30,371	35,911
Operational expenses arising from investment property	-	-	15,467	18,186
Office administration and establishment expenses	3,140,520	2,405,106	3,759,276	2,900,139
Total	3,471,383	2,776,611	4,222,297	3,391,028

16. TAX ON FINANCIAL SERVICES

Accounting Policy

VAT on financial services

VAT on financial services is calculated in accordance with Value Added Tax(VAT) Act No. 14 of 2002 and subsequent amendments thereto. The value base for the computation of value added tax on financial services is calculated by adjusting the economic depreciation computed on rates prescribed by the Department of Inland Revenue to the accounting profit before income tax and emoluments payable. Emoluments payable include cash benefits, non cash benefits including terminal benefits. VAT on financial services rate applied for the current financial year is 18% (2023/2024-18%).

SSCL on Financial Services

Social Security Contribution Levy (SSCL) shall be paid by any person carrying on the business of supplying financial services, on the liable turnover specified in the Second Schedule of the Social Security Contribution Levy Act No.25 of 2022 (SSCL Act), at the rate of 2.5%. SSCL is payable on 100% of the Value Addition attributable to financial services. The Value Addition attributable to financial services shall be computed for the payment of SSCL on the business of supplying financial services by applying the attributable method referred in to Chapter III A of the Value Added Tax Act No. 14 of 2002.

	Company		Group	
For the year ended 31st March	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
VAT on financial services	1,762,177	1,691,301	1,847,219	1,758,576
SSCL on financial services	244,747	229,623	260,963	237,849
Total	2,006,924	1,920,924	2,108,182	1,996,425

NOTES TO THE FINANCIAL STATEMENTS

17. INCOME TAX EXPENSE

Accounting Policy

This Note also includes the major components of tax expense, the effective tax rates and a reconciliation between the profit before tax and tax expense, as required by the Sri Lanka Accounting Standard – LKAS 12 on “Income Taxes”. As per Sri Lanka Accounting Standard - LKAS 12 “Income Taxes”, tax expense is the aggregate amount included in determination of profit or loss for the period in respect of current and deferred taxation.

Current Tax

Current tax assets and liabilities for the current and prior years are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date.

A 30% income tax rate was applied in the income tax calculation during the year of assessment 2024/25.

Company	Note	Page No.	Current Tax rate	
			2025	2024
People's Leasing & Finance PLC			30%	30%
People's Leasing Fleet Management Limited			30%	30%
People's Micro-commerce Ltd			30%	30%
People's Insurance PLC	17.1	312	30%	30%
People's Leasing Property Development Limited	17.2	312	20%-30%	20%-30%
People's Leasing Havelock Properties Limited	17.3	312	20%	10%
Alliance Finance PLC	17.4	312	40%	40%

17.1 People's Insurance PLC

Current tax is the expected tax payable on the taxable income for the year using tax rate enacted or substantively enacted on the reporting date and any adjustment to tax payable in respect of previous year. Provision for taxation is based on the profit for the year adjusted for taxation purposes in accordance with the provisions of the Inland Revenue Act No. 24 of 2017.

17.2 People's Leasing Property Development Limited

Pursuant to the agreement dated 03 December 2008 entered into by People's Leasing Property Development Limited with the Board of Investment under Section 17 of the Board of Investment Law, for the business of setting up and operating a mixed development project, the Inland Revenue Act relating to the imposition, payment and recovery of income tax shall not apply for a period of five years reckoned from the year in which the Company makes profit or any year of assessment not later than two years reckoned from the date of commencement of its commercial operations whichever is earliest. The Company is eligible for a 10% concessionary tax rate for a period of 2 years immediately succeeding the last date of tax exemption period and a 20% concessionary tax rate after the expiration of the 10% concessionary tax period. Non BOI income is liable for normal rate of 30%.

17.3 People's Leasing Havelock Properties Limited

Pursuant to the agreement dated 16 December 2010 entered into by People's Leasing Havelock Properties Limited with the Board of Investment under Section 17 of the Board of Investment Law, for the business of setting up and operating a mixed development project, the Inland Revenue Act relating to the imposition, payment and recovery of income tax shall not apply for a period of five years reckoned from the year in which the Company makes profit or any year of assessment not later than two years reckoned from the date of commencement of its commercial operations whichever is earliest. The Company is eligible for a 10% concessionary tax rate for a period of 2 years immediately succeeding the last date of tax exemption period and a 20% concessionary tax rate after the expiration of the 10% concessionary tax period.

17.4 Alliance Finance PLC

According to Bangladesh Income Tax Ordinance, 1984 and amendments made thereto, tax rate applicable for Alliance Finance PLC is 40%

17. INCOME TAX EXPENSE (CONTD...)**17.5 Income tax expense**

			Company		Group	
For the year ended 31st March		Page	2025	2024	2025	2024
	Note	No.	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Statement of Profit or Loss						
Current income tax charge	17.6	314	1,426,032	1,377,756	2,004,290	1,731,114
Deferred tax (reversal)/charge for the year	44	376	758,927	457,679	784,843	500,679
Income tax expense recognised in Statement of Profit or Loss			2,184,959	1,835,435	2,789,133	2,231,793
Statement of Comprehensive Income						
Deferred tax charge/(reversal) for the year	44	376	701	58,832	17,941	89,805
Income tax charge/(reversal) recognised in Statement of Comprehensive Income			701	58,832	17,941	89,805
Effective tax rate (excluding deferred tax)			24.64%	25.63%	29.13%	26.93%
Effective tax rate			37.75%	34.14%	40.54%	34.71%

NOTES TO THE FINANCIAL STATEMENTS

17. INCOME TAX EXPENSE (CONTD...)

17.6 Reconciliation of Accounting Profit and Taxable Income

For the year ended 31st March	Page Note No.	Company		Group	
		2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
Profit Before Income Tax Expense		5,788,336	5,375,932	6,879,378	6,429,224
Add: Disallowable expenses		461,050	1,302,721	957,707	1,478,041
Add: Lease capital recoverable		477,026	165,688	514,617	165,688
Less: Allowable expenses		1,538,907	1,380,520	1,895,007	2,013,309
Less: Exempted /allowable income		280,768	377,272	747,557	839,391
Statutory income		4,906,737	5,086,549	5,709,138	5,220,253
Assessable income		4,906,737	5,086,549	5,709,138	5,220,253
Taxable income		4,906,737	5,086,549	5,709,138	5,220,253
Income tax expense at the statutory income	17.8 314	1,428,189	1,525,924	2,008,214	1,876,053
(Over)/ under provision- previous years		(2,157)	(148,168)	(3,924)	(144,939)
Current tax on profits for the year		1,426,032	1,377,756	2,004,290	1,731,114
Deferred tax charged/(reversal) for the year	44 376	758,927	457,679	784,843	500,679
Tax expense for the year		2,184,959	1,835,435	2,789,133	2,231,793

17.7 Tax Losses Brought Forward and Utilised during the Year

For the year ended 31st March	Company		Group	
	2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
Tax losses brought forward	-	-	67,971	67,971
Tax losses utilised during the year	-	-	-	-
Tax losses not utilised and carried forward	-	-	67,971	67,971

17.8 Income tax expense at the statutory income

For the year ended 31st March	Company		Group	
	2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
People's Leasing & Finance PLC	1,428,189	1,525,924	1,428,189	1,525,924
People's Leasing Fleet Management Limited	-	-	11,299	14,548
People's Micro-commerce Ltd	-	-	105,619	34,868
People's Insurance PLC	-	-	271,938	227,776
People's Leasing Property Development Limited	-	-	77,547	32,716
Alliance Finance PLC	-	-	113,622	40,221
Total income tax at the effective rate	1,428,189	1,525,924	2,008,214	1,876,053

17. INCOME TAX EXPENSE (CONTD...)**17.9 Summary of the taxes paid during the year**

	Company		Group	
For the year ended 31st March	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Direct taxes				
Income tax	1,685,532	1,836,478	1,969,527	2,142,485
Value added tax on financial services	1,769,703	1,750,444	1,860,309	1,805,240
SSCL on financial services	245,792	228,534	256,615	236,760
Crop insurance levy	39,326	29,752	42,361	33,791
Total direct taxes	3,740,353	3,845,208	4,128,812	4,218,276
Indirect taxes (collected and paid)				
Value added tax	375,886	290,857	1,295,634	1,074,467
SSCL on other income base	40,026	33,416	238,826	202,158
Stamp Duty	538,141	296,808	547,743	305,308
Withholding tax on dividend and interest	938,353	920,867	1,005,948	971,089
PAYE/APIT	417,048	311,661	500,018	341,058
Total indirect taxes	2,309,454	1,853,609	3,588,169	2,894,080
Total taxes paid during the financial year	6,049,807	5,698,817	7,716,981	7,108,317

18. BASIC / DILUTED EARNINGS PER ORDINARY SHARE (EPS)**Accounting Policy**

Basic earning per share is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares.

Basic earnings per share is calculated by dividing the net profit for the year attributable to equity holders of the parent by the weighted average number of ordinary shares outstanding during the year, as per Sri Lanka Accounting Standard - LKAS 33 - Earnings per share.

	Company		Group	
For the year ended 31st March	2025	2024	2025	2024
Profit attributable to equity holders (Rs.)	3,603,380,844	3,540,498,468	3,998,786,847	3,994,914,903
Number of ordinary shares as at 31st March 2025	2,154,375,750	2,154,375,750	2,154,375,750	2,154,375,750
Basic/ Diluted earnings per ordinary share (Rs.)	1.67	1.64	1.86	1.85

NOTES TO THE FINANCIAL STATEMENTS

19. DIVIDEND PER ORDINARY SHARE

	Company	
For the year ended 31st March	2025	2024
Cash dividend Paid (Rs.'000)	3,016,126	1,429,319
Scrip dividend Paid (Rs.'000)	-	1,429,319
Total dividend paid (Rs.'000)	3,016,126	2,858,638
Dividend per Ordinary share (Rs.)	1.40	1.40

20. ANALYSIS OF FINANCIAL INSTRUMENTS BY MEASUREMENT BASIS

Financial instruments are measured on an ongoing basis either at fair value or at amortised cost. The summary of Material accounting policies describes how each category of financial instruments is measured and how income and expenses, including fair value gains and losses, are recognised. The following table analyses the carrying amounts of the financial instruments by category as defined in Sri Lanka Accounting Standard - SLFRS 9 'Financial Instruments : Recognition and Measurement' under the headings of the Statement of Financial Position.

20.1 Company

As at 31st March 2025	Page		Financial instruments recognised at fair value through profit or loss (FVTPL)	Financial instruments at amortised cost (AC)	Financial instruments at fair value through other comprehensive income (FVOCI)	Total
	Note	No.	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Assets						
Cash and cash equivalents	22	325	-	18,696,732	-	18,696,732
Balances with banks & financial institutions	23	327	-	3,031,551	-	3,031,551
Financial assets -Fair value through profit or loss	24	327	275,550	-	-	275,550
Loans and receivables	25	329	-	157,092,387	-	157,092,387
Financial assets - Fair Value through other comprehensive income	27	346	-	-	1,292,140	1,292,140
Debt Instrument at amortised cost	28	347	-	5,161,177	-	5,161,177
Other financial assets	31	353	-	76,511	-	76,511
Total financial assets			275,550	184,058,358	1,292,140	185,626,048
Liabilities						
Due to banks	35	362	-	11,436,573	-	11,436,573
Due to customers	36	364	-	124,529,684	-	124,529,684
Debt securities issued	37	365	-	5,014,652	-	5,014,652
Other financial liabilities	38	367	-	6,415,071	-	6,415,071
Lease Liability	40	370	-	2,236,091	-	2,236,091
Total financial liabilities			-	149,632,071	-	149,632,071

20. ANALYSIS OF FINANCIAL INSTRUMENTS BY MEASUREMENT BASIS (CONTD...)

20.2 Company

As at 31st March 2024		Page	Financial instruments recognised through profit or loss (FVTPL)	Financial instruments at amortised cost (AC)	Financial instruments at fair value through other comprehensive income (FVOCI)	Total
	Note	No.	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Assets						
Cash and cash equivalents	22	325	-	9,728,132	-	9,728,132
Balances with banks & financial institutions	23	327	-	14,288,282	-	14,288,282
Financial assets -Fair value through profit or loss	24	327	1,339,867	-	-	1,339,867
Loans and receivables-Amotised Cost	25	329	-	103,650,453	-	103,650,453
Financial assets - Fair Value through other comprehensive income	27	346	-	-	1,158,669	1,158,669
Debt Instrument at amortised cost	28	347	-	18,372,055	-	18,372,055
Other financial assets	31	353	-	69,989	-	69,989
Total financial assets			1,339,867	146,108,911	1,158,669	148,607,447
Liabilities						
Due to banks	35	362	-	2,263,494	-	2,263,494
Due to customers	36	364	-	97,437,726	-	97,437,726
Debt securities issued	37	365	-	11,032,248	-	11,032,248
Other financial liabilities	38	367	-	3,188,693	-	3,188,693
Lease Liability	40	370	-	1,636,537	-	1,636,537
Total financial liabilities			-	115,558,698	-	115,558,698

20.3 Group

As at 31st March 2025		Page	Financial instruments recognised at fair value through profit or loss (FVTPL)	Financial instruments at amortised cost (AC)	Financial instruments at fair value through other comprehensive income (FVOCI)	Total
	Note	No.	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Assets						
Cash and cash equivalents	22	325	-	19,583,402	-	19,583,402
Balances with banks & financial institutions	23	327	-	5,694,373	-	5,694,373
Financial assets -Fair value through profit or loss	24	327	1,290,581	-	-	1,290,581
Loans and receivables - Amortised cost	25	329	-	170,451,841	-	170,451,841
Insurance and reinsurance receivables	26	346	-	1,698,354	-	1,698,354
Financial assets - Fair Value through other comprehensive income	27	346	-	-	1,827,482	1,827,482
Debt Instrument at amortised cost	28	347	-	11,561,272	-	11,561,272
Total financial assets			1,290,581	208,989,242	1,827,482	212,107,305
Liabilities						
Due to banks	35	362	-	16,828,985	-	16,828,985
Due to customers	36	364	-	130,068,713	-	130,068,713
Debt securities issued	37	365	-	5,014,652	-	5,014,652
Other financial liabilities	38	367	-	8,187,438	-	8,187,438
Insurance liabilities and reinsurance payable	39	368	-	5,458,788	-	5,458,788
Lease liability	40	370	-	1,778,792	-	1,778,792
Total financial liabilities			-	167,337,368	-	167,337,368

NOTES TO THE FINANCIAL STATEMENTS

20.4 Group

As at 31st March 2024

		Page	Financial instruments recognised at fair value through profit or loss (FVTPL)	Financial instruments at amortised cost (AC)	Financial instruments at fair value through other comprehensive income (FVOCI)	Total
	Note	No.	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Assets						
Cash and cash equivalents	22	325	-	10,636,505	-	10,636,505
Balances with banks & financial institutions	23	327	-	17,562,955	-	17,562,955
Financial assets -Fair value through profit or loss	24	327	1,451,613	-	-	1,451,613
Loans and receivables - Amortised cost	25	329	-	116,919,950	-	116,919,950
Insurance and reinsurance receivables	26	346	-	1,586,697	-	1,586,697
Financial assets - Fair Value through other comprehensive income	27	346	-	-	1,720,475	1,720,475
Debt Instrument at amortised cost	28	347	-	23,826,514	-	23,826,514
Total financial assets			1,451,613	170,532,621	1,720,475	173,704,709

Liabilities

Due to banks	35	362	-	7,181,365	-	7,181,365
Due to customers	36	364	-	103,843,054	-	103,843,054
Debt securities issued	37	365	-	11,032,248	-	11,032,248
Other financial liabilities	38	367	-	3,926,092	-	3,926,092
Lease liability	40	370	-	1,554,027	-	1,554,027
Insurance liabilities and reinsurance payable	39	368	-	5,508,693	-	5,508,693
Total financial liabilities			-	133,045,479	-	133,045,479

21. FAIR VALUE OF ASSETS AND LIABILITIES

Accounting Policy

The following is a description of how fair values are determined for financial and non-financial assets and liabilities that are recorded at fair value using valuation techniques. These incorporate the Group's/Company's estimate of assumptions that a market participant would make when valuing the instruments.

21.1 Determination of Fair Value and Fair Value Hierarchy

The Group uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities

Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly

Level 3: techniques which use inputs that have a significant effect on the recorded fair value that are not based on observable market data

21.2 Financial assets - Fair Value through other comprehensive income

Financial assets - Fair Value through other comprehensive income valued using valuation techniques or pricing models primarily consist of quoted investment securities. These quoted investment securities are valued using quoted market price in an active market of each securities.

21.3 Financial assets -Fair value through profit or loss

Financial assets -Fair value through profit or loss valued using valuation techniques primarily consist of quoted investments. These quoted assets are valued using quoted market price in an active market of each securities.

21. FAIR VALUE OF ASSETS AND LIABILITIES (CONTD...)

21.4 Financial Assets and Liabilities Carried at Amortised Cost

The fair value of fixed rate financial assets and liabilities carried at amortised cost are estimated based on the Discounted Cash Flow approach. This approach employs the current market interest rates of similar financial instruments as a significant unobservable input in measuring the fair value and hence it is categorised under level 2 in the fair value hierarchy.

21.5 Property, Plant and Equipment Disclosed at Fair Value

Freehold land and buildings are disclosed at revalued amount, being their fair value at the revaluation date less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

21.6 Valuation Model

For all financial instruments where fair values are determined by referring to externally quoted prices or observable pricing inputs to models, independent price determination or validation is obtained. In an inactive market, direct observation of a traded price may not be possible. In these circumstances, the Company uses alternative market information to validate the financial instrument's fair value, with greater weight given to information that is considered to be more relevant and reliable.

Valuation Framework

The Company has an established control framework with respect to the measurement of fair values of trading and investment operations and all other significant assets and liabilities. Specific controls include;

⊖ Periodic (daily, monthly or quarterly) reviewing of fair value measurements against observable market data.

⊖ Periodic (at least annually) reviewing of fair value measurement models against changes in market conditions, significant judgments and assumptions.

The following table shows an analysis of assets and liabilities recorded/disclosed at fair value by level of the fair value hierarchy:

31 March 2025		Page	Date of	Level 1	Level 2	Level 3	Total
Company	Note	No.	Valuation	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Financial Assets							
Financial assets - Fair value through other comprehensive income							
Quoted Investments	27	346	31.03.2025	315,005	-	-	315,005
Debentures			31.03.2025	-	977,135	-	977,135
Subtotal				315,005	977,135	-	1,292,140
Financial assets -Fair value through profit or loss							
Quoted Investments	24	327	31.03.2025	275,550	-	-	275,550
Investment in Unit Trust	24	327	31.03.2025	-	-	-	-
Subtotal				275,550	-	-	275,550
Non financial assets - Investment property							
Land and building	30	351	31.03.2025	-	-	302,000	302,000
Subtotal				-	-	302,000	302,000
Total				590,555	977,135	302,000	1,869,690
Non financial assets disclosed at fair value							
Freehold land & buildings (included under property, plant & equipment).	32.4	354		-	-	1,565,514	1,565,514
Total				-	-	1,565,514	1,565,514

NOTES TO THE FINANCIAL STATEMENTS

31st March 2024		Page	Date of	Level 1	Level 2	Level 3	Total
Company	Note	No.	Valuation	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Financial Assets							
Financial assets - Fair value through other comprehensive income							
Quoted Investments	27	346	31.03.2024	234,492	-	-	234,492
Debentures			31.03.2024	-	924,177	-	924,177
Subtotal				234,492	924,177	-	1,158,669
Financial assets -Fair value through profit or loss							
Quoted Investments	24	327	31.03.2024	280,717	-	-	280,717
Investment in Unit Trust	24	327	31.03.2024	-	1,059,150	-	1,059,150
Subtotal				280,717	1,059,150	-	1,339,867
Non financial assets - Investment property							
Lands and buildings	30	351	31.03.2024	-	-	295,465	295,465
Subtotal				-	-	295,465	295,465
Total				515,209	1,983,327	295,465	2,794,001
Non financial assets disclosed at fair value							
Freehold lands & buildings (included under property, plant & equipment).	32.4	358		-	-	1,243,058	1,243,058
Total				-	-	1,243,058	1,243,058

The following table shows an analysis of assets and liabilities recorded/disclosed at fair value by level of the fair value hierarchy:

31 March 2025		Page	Date of	Level 1	Level 2	Level 3	Total
Group	Note	No.	Valuation	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Financial Assets							
Financial assets - Fair value through other comprehensive income							
Quoted Investments	27	346	31.03.2025	315,005	-	-	315,005
Treasury bills	27	346	31.03.2025	-	535,342	-	535,342
Debentures	27	346	31.03.2025	-	977,135	-	977,135
Subtotal				315,005	1,512,477	-	1,827,482
Financial assets -Fair value through profit or loss							
Quoted Investments	24	327	31.03.2025	334,188	-	-	334,188
Investment in Unit Trust	24	327	31.03.2025	-	956,393	-	956,393
Subtotal				334,188	956,393	-	1,290,581
Non financial assets - Investment property							
Land and building	30	351	31.03.2025	-	-	1,375,175	1,375,175
Subtotal				-	-	1,375,175	1,375,175
Total				649,193	2,468,870	1,375,175	4,493,238
Non financial assets disclosed at fair value							
Freehold land & buildings (included under property, plant & equipment).	32.4	358		-	-	8,665,514	8,665,514
Total				-	-	8,665,514	8,665,514

21. FAIR VALUE OF ASSETS AND LIABILITIES (CONTD...)

31 March 2024		Page	Date of	Level 1	Level 2	Level 3	Total
Group	Note	No.	Valuation	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Financial Assets							
Financial assets - Fair value through other comprehensive income							
Quoted Investments	27	346	31.03.2024	234,492	-	-	234,492
Treasury bills	27	346	31.03.2024	-	561,806	-	561,806
Debentures	27	346	31.03.2024	-	924,177	-	924,177
Subtotal				234,492	1,485,983	-	1,720,475
Financial assets -Fair value through profit or loss							
Quoted Investments	24	327	31.03.2024	392,463	-	-	392,463
Investment in Unit Trust	24	327	31.03.2024	-	1,059,150	-	1,059,150
Subtotal				392,463	1,059,150	-	1,451,613
Non financial assets - Investment property							
Land and building	30	351	31.03.2024	-	-	1,305,512	1,305,512
Subtotal				-	-	1,305,512	1,305,512
Total				626,955	2,545,133	1,305,512	4,477,600

Non financial assets disclosed at fair value

Freehold land & buildings (included under property, plant & equipment).	32.4	358		-	-	7,893,058	7,893,058
Total				-	-	7,893,058	7,893,058

There were no material transfers between level 1 and level 2 during the 2024/2025 and 2023/2024. Valuation was carried out for lands and buildings by professionally qualified independent valuer in compliance with Sri Lanka Accounting Standard - SLFRS 13 - Fair Value Measurement. Details of qualified independent valuer are given Note 32.4 Page 358.

The following table show total fair value gains/losses recognised in Statement of Profit or Loss during the year relating to assets and liabilities held at the respective year ended.

	Company		Group	
For the year ended 31st March	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Financial Assets				
Financial assets -Fair value through profit or loss				
Quoted Investments	146,186	135,892	182,398	124,229
Total	146,186	135,892	182,398	124,229

NOTES TO THE FINANCIAL STATEMENTS

21. FAIR VALUE OF ASSETS AND LIABILITIES (CONTD...)

Level 3 fair value measurement

Reconciliation

The following note shows a reconciliation from the beginning balances to the ending balances of fair value measurements in level 3 of the fair value hierarchy. The Company has disclosed fair value of following non financial assets except investment property which is accounted for fair value in the Financial Statements.

	Note	Page No.	Company			Group		
			Investment property	Freehold Land Buildings	Total	Investment property	Freehold Land Buildings	Total
			Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Balance as at 1 April 2023			284,961	1,243,058	1,528,019	1,200,317	6,227,702	7,428,019
Additions			-	-	-	-	-	-
Disposals / transfers			-	-	-	-	-	-
Total gains / (losses) recognised in profit or loss;								
Fair value recognised during the year			10,504	-	10,504	105,195	-	105,195
Depreciation of buildings			-	-	-	-	(63,805)	(63,805)
Fair value disclosed during the year			-	-	-	-	708,610	708,610
Balance as at 31 March 2024	32.4	358	295,465	1,243,058	1,538,523	1,305,512	6,872,507	8,178,019
Balance as at 1 April 2024			295,465	1,243,058	1,538,523	1,305,512	6,872,507	8,178,019
Additions			-	322,456	322,456	-	322,456	322,456
Disposals / transfers			-	-	-	-	-	-
Total gains / (losses) recognised in profit or loss;								
Fair value recognised during the year			6,535	-	6,535	69,663	-	69,663
Depreciation of buildings			-	-	-	-	(63,674)	(63,674)
Fair value disclosed during the year			-	-	-	-	444,011	444,011
Balance as at 31 March 2025	32.4	358	302,000	1,565,514	1,867,514	1,375,175	7,575,300	8,950,475

21. FAIR VALUE OF ASSETS AND LIABILITIES (CONTD...)

Unobservable inputs used in measuring fair value

The table below sets out information about significant unobservable inputs used at 31st March 2025 and 31st March 2024 in measuring non financial instruments categorised as level 3 in the fair value hierarchy. The Company has disclosed fair value of following non financial assets except investment property which is accounted for fair value in the Financial Statements.

Type of instrument	Date of Valuation	Fair value Rs. '000	Valuation Technique	Significant unobservable inputs	Weighted average range of estimates for unobservable inputs	Fair value measurement sensitivity to unobservable inputs
Company						
As at 31st March 2025						
Investment Property						
Freehold lands	31.03.2025	239,017	MCM	Estimated price per perch	Rs.400,000-8,200,000	*
Freehold buildings	31.03.2025	62,983	MCM	Estimated price per sq.ft	Rs.3,500-5,000	*
Property, plant and equipment						
Freehold lands	31.12.2022	1,489,514	MCM	Estimated price per perch	Rs. 60,000 - 6,000,000	*
Freehold buildings	31.12.2022	76,000	MCM	Estimated price per sq.ft	Rs. 1,000 - 4,000	*
			Income basis	Estimated rental value per sq.ft.	Rs. 20 - 60	*
As at 31st March 2024						
Property, plant and equipment						
Freehold lands	31.12.2022	1,167,058	MCM	Estimated price per perch	Rs. 60,000 - 6,000,000	*
Freehold buildings	31.12.2022	76,000	MCM	Estimated price per sq.ft	Rs. 1,000 - 4,000	*
			Income basis	Estimated rental value per sq.ft.	Rs. 20 - 60	*
Group						
As at 31st March 2025						
Investment Property						
Freehold lands	31.12.2024	370,975	MCM	Estimated price per perch	Rs. 6,000,000 - 17,500,000	*
Freehold buildings	31.12.2024	702,200	MCM	Estimated price per sq.ft	Rs. 17500	*
			Income basis	Estimated rental value per sq.ft.	Rs. 295 - 357	*
Property, plant and equipment						
Freehold lands	31.12.2024	3,958,539	MCM	Estimated price per perch	Rs. 50,000 - 13,000,000	*
Freehold buildings	31.12.2024	3,633,800	MCM	Estimated price per sq.ft	Rs. 500 - 11,000	*
			Income basis	Estimated rental value per sq.ft.	Rs. 15 - 250	*
As at 31st March 2024						
Investment Property						
Freehold lands	31.12.2023	343,500	MCM	Estimated price per perch	Rs. 600,000 - 17,500,000	*
Freehold buildings	31.12.2023	666,547	MCM	Estimated price per sq.ft	Rs. 17,500	*
			Income basis	Estimated rental value per sq.ft.	Rs. 175 - 310	*
Property, plant and equipment						
Freehold lands	31.12.2023	3,663,558	MCM	Estimated price per perch	Rs. 50,000 - 13,000,000	*
Freehold buildings	31.12.2023	3,219,453	MCM	Estimated price per sq.ft	Rs. 500 - 11,000	*
			Income basis	Estimated rental value per sq.ft.	Rs. 15 - 250	*

MCM - Market comparable method

* Significant increases / (decreases) in any of these inputs in isolation would result in a significantly higher / (lower) fair value.

NOTES TO THE FINANCIAL STATEMENTS

21. FAIR VALUE OF ASSETS AND LIABILITIES (CONTD...)

21.7 FAIR VALUE OF ASSETS AND LIABILITIES NOT CARRIED AT FAIR VALUE

Set out below is a comparison, by class, of the carrying amount and fair values of the Group's/Company's financial instruments that are not carried at fair value in the financial statements. This table does not include the fair value of non-financial assets and non-financial liabilities.

As at 31st March	2025					2024				
Company	Level 1	Level 2	Level 3	Total fair Value	Carrying amount	Level 1	Level 2	Level 3	Total fair Value	Carrying amount
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Financial Assets										
Cash and cash equivalents	-	18,696,732	-	18,696,732	18,696,732	-	9,728,132	-	9,728,132	9,728,132
Balances with banks & financial institutions	-	3,646,180	-	3,646,180	3,031,551	-	15,136,114	-	15,136,114	14,288,282
Loans and receivables (Gross)	-	166,252,107	-	166,252,107	163,123,558	-	130,253,601	-	130,253,601	112,505,204
Debt instrument - Amortised cost	-	4,866,785	-	4,866,785	5,161,177	-	18,463,247	-	18,463,247	18,372,055
Other financial assets	-	76,511	-	76,511	76,511	-	69,989	-	69,989	69,989
Total	-	193,358,315	-	193,358,315	190,089,529	-	173,651,083	-	173,651,083	154,963,698
Financial Liabilities										
Due to banks	-	11,436,573	-	11,436,573	11,436,573	-	2,261,237	-	2,261,237	2,263,494
Due to customers	-	124,806,329	-	124,806,329	124,529,684	-	99,373,010	-	99,373,010	97,437,726
Debt Securities issued	-	4,866,785	-	4,866,785	5,014,652	-	9,178,853	-	9,178,853	11,032,248
Other Financial liabilities	-	6,415,071	-	6,415,071	6,415,071	-	3,188,693	-	3,188,693	3,188,693
Lease Liabilities	-	2,273,973	-	2,273,973	2,236,091	-	1,534,352	-	1,534,352	1,636,537
Total	-	149,798,731	-	149,798,731	149,632,071	-	115,536,145	-	115,536,145	115,558,698
As at 31st March	2025					2024				
Group	Level 1	Level 2	Level 3	Total fair Value	Carrying amount	Level 1	Level 2	Level 3	Total fair Value	Carrying amount
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Financial Assets										
Cash and cash equivalents	-	19,583,402	-	19,583,402	19,583,402	-	10,636,505	-	10,636,505	10,636,505
Balances with banks & financial institutions	-	6,410,128	-	6,410,128	5,694,373	-	18,528,137	-	18,528,137	17,562,955
Loans and receivables (Gross)	-	178,629,217	-	178,629,217	177,417,915	-	144,313,634	-	144,313,634	126,632,467
Insurance and reinsurance receivables	-	1,698,354	-	1,698,354	1,698,354	-	1,586,697	-	1,586,697	1,586,697
Debt instrument - Amortised cost	-	11,839,300	-	11,839,300	11,561,272	-	24,739,582	-	24,739,582	23,826,514
Total	-	218,788,476	-	218,788,476	215,955,316	-	199,804,555	-	199,804,555	180,245,138
Financial Liabilities										
Due to banks	-	16,825,813	-	16,825,813	16,828,985	-	7,317,086	-	7,317,086	7,181,365
Due to customers	-	130,118,804	-	130,118,804	130,068,713	-	105,426,170	-	105,426,170	103,843,054
Debt Securities issued	-	4,866,785	-	4,866,785	5,014,652	-	9,178,853	-	9,178,853	11,032,248
Other Financial liabilities	-	8,187,438	-	8,187,438	8,187,438	-	3,926,092	-	3,926,092	3,926,092
Insurance liabilities and reinsurance payable	-	5,458,788	-	5,458,788	5,458,788	-	5,508,693	-	5,508,693	5,508,693
Lease Liabilities	-	1,816,674	-	1,816,674	1,778,792	-	1,496,451	-	1,496,451	1,554,027
Total	-	167,274,302	-	167,274,302	167,337,368	-	132,853,345	-	132,853,345	133,045,479

21. FAIR VALUE OF ASSETS AND LIABILITIES (CONTD...)

Fair Value of Financial Assets and Liabilities not Carried at Fair Value

The valuation techniques used to establish the Group's fair values are consistent with those used to calculate the fair values of financial instruments carried at fair value. The fair values calculated are for disclosure purposes only and do not have any impact on the Group's reported financial performance or position. The fair values calculated by the Group may be different from the actual amount that will be received / paid on the settlement or maturity of the financial instrument. As certain categories of financial instruments are not traded there is a significant level of management judgment involved in calculating the fair values.

The following describes the methodologies and assumptions used to determine fair values for those financial instruments which are not already recorded at fair value in the financial statements.

Balances with Banks and Financial Institutions

For financial assets and financial liabilities that have a short term maturity (less than three months) it is assumed that the carrying amounts approximate their fair value. This assumption is also applied to demand deposits, and savings accounts without a specific maturity.

Loan and Receivables

The fair value of loans and advances to customers with a maturity of less than one year generally approximates the carrying value, subject to any significant movement in credit spreads. The estimated fair value of loans and advances with maturity of more than one year represents the discounted amount of future cash flows expected to be received. Expected cash flows are discounted at current market rates to determine fair value.

Due to Customers

The estimated fair value of deposits with no maturity period (Savings Deposits) is the amount repayable on demand. The estimated fair value of fixed interest bearing deposits (Fixed Deposits) without quoted market prices is based on discounting cash flows using the prevailing market rates for debts with a similar risk and remaining maturity.

Due to Banks and Debt Securities Issued

Variable rate is a fair measure which reflects market movements. Hence the carrying value represents the fair value of the variable rate instruments.

The fair value of fixed rate borrowings with a maturity of less than one year generally approximates the carrying value, subject to any significant movement in credit spreads. The estimated fair value of fixed rates borrowing with maturity of more than one year represents the discounted amount of future cash flows expected to be paid. Expected cash flows are discounted at current market rates to determine fair value.

Lease Liabilities

Estimated fair value of the lease liability represents the discounted amount of lease payment expected to be paid in the future. Expected cash flows are discounted using incremental borrowing rate at the reporting date.

22. CASH AND CASH EQUIVALENTS

Accounting Policy

Cash and cash equivalents include cash in hand, placements with banks and loans at call and at short notice that are subject to an insignificant risk of changes in their fair value, and are used by the Group in the management of its short-term commitments. They are brought to financial statements at their face values or the gross values, where appropriate. There were no cash and cash equivalent held by the Group companies that were not available for use by the Group.

Cash and cash equivalents are carried at amortised cost in the Statement of Financial Position.

Securities Purchased Under Reverse Repurchase Agreements

Securities purchased under agreements to re-sell at a specified future date are recognised in the Statement of Financial Position. The consideration paid, including accrued interest, is recorded in the Statement of Financial Position, within 'Cash and cash equivalents', reflecting the transaction's economic substance as alone by the Group. The difference between the purchase and resale prices is recorded in 'Interest income' and is accrued over the life of the agreement using the EIR.

NOTES TO THE FINANCIAL STATEMENTS

			Company		Group	
As at 31st March		Page	2025	2024	2025	2024
	Note	No.	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Cash in hand			1,526,684	1,174,532	1,575,773	1,211,180
Balance with banks	22.1	326	2,101,182	1,368,045	2,639,809	1,795,308
Savings Account with banks			4,946,197	976,423	5,064,779	1,420,885
Saving deposit in foreign currency			33	33	33	33
Securities under reverse repurchase agreement			10,122,636	6,209,099	10,303,008	6,209,099
Total			18,696,732	9,728,132	19,583,402	10,636,505
Fair value			18,696,732	9,728,132	19,583,402	10,636,505

22.1 Balance with banks

			Company		Group	
As at 31st March			2025	2024	2025	2024
			Rs. '000	Rs. '000	Rs. '000	Rs. '000
Local banks			2,101,182	1,368,045	2,639,809	1,795,308
Total			2,101,182	1,368,045	2,639,809	1,795,308

23. BALANCES WITH BANKS & FINANCIAL INSTITUTIONS

Accounting Policy

Balances with banks & financial institutions include fixed deposits and deposits in foreign currency. Balances with banks & financial institutions are carried at amortised cost in the Statement of Financial Position.

	Company		Group	
	2025	2024	2025	2024
As at 31st March	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Fixed deposits				
Local currency	3,031,551	14,288,282	5,661,414	17,551,790
Foreign currency	-	-	32,959	11,165
Total	3,031,551	14,288,282	5,694,373	17,562,955
Fair value	3,646,180	15,136,114	6,410,128	18,528,137

24. FINANCIAL ASSETS -FAIR VALUE THROUGH PROFIT OR LOSS

Accounting Policy

The Group classifies financial assets as financial assets recognised through profit or loss (FATPL) when they have been purchased primarily for short term profit making through trading activities. FATPL are recorded and measured at fair value and changes in fair value are recognised in the Net gains/(losses) on financial assets - FVTPL in the Statement of Profit or Loss.

SLFRS 9 requires financial instruments to be classified based on a combination of the entity's business model for managing the assets and the instruments' contractual cash flow characteristics. FATPL include quoted equity securities that have been acquired principally for short term profit making and are recorded at fair value using the market prices published by the Colombo Stock Exchange.

Further as per SLFRS 9, financial assets recognised through profit or loss includes all financial assets other than those classified under FVOCI and amortised cost.

Dividend income or expense is recorded in 'Net trading income' according to the terms of the contract, or when the right to receive the payment has been established.

The Group evaluates its portfolio of assets FVOCI, to determine if the intention to sell them in the near future is still appropriate. When the Group can not sell these financial assets due to inactive markets and the management intention to sell them in the foreseeable future significant changes, the Group may choose to reclassify these financial assets. Financial assets FVOCI measure the fair value using the prices obtained from Colombo Stock Exchanges.

	Page	Note	Company		Group	
			2025	2024	2025	2024
As at 31st March		No.	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Quoted equity securities	24.1	328	275,550	280,717	334,188	392,463
Investment in Unit Trust	24.3	329	-	1,059,150	956,393	1,059,150
Total			275,550	1,339,867	1,290,581	1,451,613
Fair value			275,550	1,339,867	1,290,581	1,451,613

NOTES TO THE FINANCIAL STATEMENTS

24. FINANCIAL ASSETS -FAIR VALUE THROUGH PROFIT OR LOSS (CONTD...)

24.1 Quoted equity securities

As at 31st March	2025			2024		
	No. of Shares	Total Cost	Market Value	No. of Shares	Total Cost	Market Value
Company		Rs. '000	Rs. '000		Rs. '000	Rs. '000
Capital Goods						
John Keells Holdings PLC	13,641,080	188,294	275,550	1,364,108	188,294	264,637
Hemas Holding PLC	-	-	-	200,000	14,157	16,080
Sub total		188,294	275,550		202,451	280,717
Total		188,294	275,550		202,451	280,717
Mark to market gains/(losses)		87,256			78,266	
Market value of equity securities		275,550			280,717	

As at 31st March	2025			2024		
Group	No. of Shares	Total Cost	Market Value	No. of Shares	Total Cost	Market Value
Shares Listed In Sri Lanka		Rs. '000	Rs. '000		Rs. '000	Rs. '000
Capital Goods						
John Keells Holdings PLC	1,364,108	188,294	275,550	1,364,108	188,294	264,637
Hemas Holding PLC	-	-	-	200,000	14,157	16,080
Subtotal		188,294	275,550		202,451	280,717
Shares Listed In Bangladesh						
British American Tobacco Bangladesh	10,000	15,978	7,889	10,000	17,977	11,081
Berger Paints Bangladesh Ltd.	-	-	-	999	4,919	4,901
Beximco Pharma	12,000	5,742	2,900	12,000	6,459	3,833
BRAC Bank Ltd.	-	-	-	32,250	4,094	3,558
City Bank Ltd.	-	-	-	114,750	8,005	7,274
Dutch Bangla Bank Ltd.	69,471	10,025	8,488	59,125	11,280	9,054
Eastern Bank Ltd.	-	-	-	30,000	2,483	2,635
Grameenphone Limited	-	-	-	28,000	26,427	18,273
Marico Bangladesh Ltd.	1,452	8,605	8,627	1,000	6,805	6,710
Reckitt Benckiser	310	3,919	2,920	310	4,411	3,988
Global Islami Bank Limited	455,652	10,081	4,112	433,955	11,342	9,289
Square Pharmaceuticals Ltd.	30,000	17,298	16,105	30,000	19,464	17,923
Summit Power	150,000	17,542	5,451	150,000	19,738	9,838
Walton Hi-Tech Industries	1,900	5,120	2,146	1,900	5,754	3,389
Subtotal		94,310	58,637		149,158	111,746
Total		282,604	334,188		351,609	392,463
Mark to market gains/(losses)		51,584			40,854	
Market value of equity securities		334,188			392,463	

24.2 Industry/sector composition of equity securities – Company and Group

As at 31st March	2025			2024		
Company	Total Cost	Market Value	Composition	Total Cost	Market Value	Composition
Industry/Sector	Rs. '000	Rs. '000	%	Rs. '000	Rs. '000	%
Capital Goods	188,294	275,550	100.00%	202,451	280,717	100.00%
Subtotal	188,294	275,550	100.00%	202,451	280,717	100.00%
Mark to market gains/(losses)	87,256			78,266		
Market value of equity securities	275,550			280,717		
Group						
Capital Goods	188,294	275,550	82.45%	202,451	280,717	71.53%
Shares Listed In Bangladesh	94,310	58,638	17.55%	149,158	111,746	28.47%
Subtotal	282,604	334,188	100.00%	351,609	392,463	100.00%
Mark to market gains/(losses)	51,584			40,854		
Market value of equity securities	334,188			392,463		

Sensitivity analysis of financial assets - FVTPL - equity is given in Note 56.4.3. on page no. 415.

24.3 Investment in Unit Trust

	Company			Group		
As at 31st March		2025	2024		2025	2024
	No. of Units	Rs. '000	Rs. '000	No. of Units	Rs. '000	Rs. '000
CAL Investment	-	-	1,059,150	22,655	824,256	1,059,150
NDB Wealth Management	-	-	-	3,687	132,137	-
	-	-	1,059,150		956,393	1,059,150

25. LOANS AND RECEIVABLES - AMORTISED COST

Accounting Policy

Financial assets classified as loans and receivables include non-derivative financial assets with fixed or determinable payments that are not quoted in an active market, other than:

- ⊙ Those that the Group and Company intends to sell immediately or in the near term and those that, upon initial recognition, designates as at fair value through profit or loss
- ⊙ Those that the Group and Company, upon initial recognition, designates as FVOCI
- ⊙ Those for which the Group and Company may not recover substantially all of its initial investment, other than because of credit deterioration

'Loans and receivables' are measured at amortised cost using the EIR, less allowance for impairment. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees and costs that are an integral part of the EIR. The amortisation is included in 'Interest income' in the Statement of Profit or Loss. The losses arising from impairment are recognised in the Statement of Profit or Loss in 'impairment charges for loans and receivables and other losses'.

Leasing

The determination of whether an arrangement is a lease or it contains a lease, is based on the substance of the arrangement and requires an assessment of whether the fulfillment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset.

NOTES TO THE FINANCIAL STATEMENTS

25. LOANS AND RECEIVABLES - AMORTISED COST (CONTD...)

Group/Company as a Lessee

Leases that do not transfer to the Group/Company substantially all the risks and benefits incidental to ownership of the leased items are operating leases. Operating lease payments are recognised as an expense in the Statement of Profit or Loss on a straight line basis over the lease term. Contingent rental payable is recognised as an expense in the period in which they are incurred.

Group/Company as a Lessor

Leases where the Group/Company does not transfer substantially all of the risk and benefits of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating operating leases are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

Receivables on Lease, Hire Purchase and Islamic Finance

As per SLFRS 16, a lease which transfers substantially all the risks and rewards incidental to ownership of an underlying asset is classified as a finance lease. At the commencement date, the Group recognises assets held under finance lease in the Statement of Financial Position and present them as a lease receivable at an amount equal to the net investment in the lease. Net investment in the lease is arrived by discounting lease payments receivable at the interest rate implicit in the lease, i.e. the rate which causes present value of lease payments to equal to the fair value of the underlying asset and initial direct costs. The finance income receivable is recognised in "interest income" over the periods of the leases so as to achieve a constant rate of return on the net investment in the leases.

'Day 1' Difference for Staff Loans

All staff loans granted at below market interest rates were recognised at fair value. The difference between the fair value and the amount disbursed were treated as 'day 1' difference and amortised as staff cost over the loan period by using effective interest rate (EIR). The staff loans were subsequently measured at amortised costs. Refer Note 31.2 on page 353.

Renegotiated Loans and Receivables

Where possible, the Group/Company seeks to restructure loans and receivables rather than to take possession of collateral. This may involve extending the payment arrangements and the agreement of new receivable conditions. Once the terms have been renegotiated, any impairment is measured using the original EIR as calculated before the modification of terms and the receivable is no longer considered past due. Management continually reviews renegotiated loans and receivables to ensure that all criteria are met and that future payments are likely to occur. The receivable continue to be subject to any criteria are met and that future payments are likely to occur. The loans and receivables continue to be measured at amortised cost using original EIR and subject to an individual or collective impairment assessment.

Impairment allowance for loans and receivable to customers

Details on the impairment allowance for loans and receivable to customers disclosed in the note 25.7 Page 342.

Reversals of Impairment

If the amount of an impairment loss decreases in a subsequent period, and the decrease can be related objectively to an event occurring after the impairment was recognised, the excess is written back by reducing the impairment allowance account accordingly. The write-back is recognised in the Statement of Profit or Loss.

Written off of loans and receivables

Loans and receivables are written off (either partially or in full) when there is no realistic prospect of recovery. This is generally the case when the Group determines that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Company's procedures for recovery of amounts due.

Collateral Valuation

Revaluation of immovable properties obtained as collaterals against any accommodation granted are assessed based on the requirements in the Direction No 04 of 2018 on "Valuation of Immovable Properties" and subsequent amendments thereto issued by the Central Bank of Sri Lanka (CBSL). The assessment of immovable properties is carrying out by independent professional valuers as required by the said direction issued by CBSL.

The assessed fair value of the immovable properties does not consider for the measurement of regulatory provisions for bad and doubtful debts as per Direction No 01 of 2020 and subsequent amendments thereto issued by CBSL.

Collateral Repossessed

Reposessed collateral will not be taken into books of accounts unless the Group has taken those collaterals into its business operations. However such additions from the reposessed collaterals to the business operations are not significant.

Non-Accrual Receivables

Interest income recognition stops when receivables are over 90 days past due, involved in legal action, backed by untraceable or unattainable collaterals, or deemed uncollectible. For non-accrual receivables, financing revenue is recognized only when payments are received, with payments applied first to outstanding interest and then to the principal balance.

25. LOANS AND RECEIVABLES - AMORTISED COST (CONTD...)

As at 31st March	Note	Page No.	Company		Group	
			2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
Loans and receivables	25.1.2	332	163,123,558	112,505,240	177,417,915	126,632,467
(Less):						
Individual impairment Allowance	25.7	342	2,048,292	2,260,418	2,019,233	2,187,210
Collective impairment Allowance	25.7	342	3,982,879	6,594,369	4,946,841	7,525,307
Net loans and receivables			157,092,387	103,650,453	170,451,841	116,919,950
Fair value			166,252,107	130,253,601	178,629,217	144,313,634

25.1 Analysis**25.1.1 Analysis by stage wise****Company**

As at 31st March 2025	Stage 1 Rs. '000	Stage 2 Rs. '000	Stage 3 Rs. '000	Total Rs. '000
Loans and receivables	143,413,112	10,151,081	9,559,365	163,123,558
(Less):				
Individual impairment Allowance	-	66,395	1,981,897	2,048,292
Collective impairment Allowance	686,434	167,389	3,129,056	3,982,879
Net loans and receivables	142,726,678	9,917,297	4,448,412	157,092,387
As at 31st March 2024	Stage 1 Rs. '000	Stage 2 Rs. '000	Stage 3 Rs. '000	Total Rs. '000
Loans and receivables	84,239,819	10,439,263	17,826,158	112,505,240
(Less):				
Individual impairment Allowance	-	27,335	2,233,083	2,260,418
Collective impairment Allowance	315,054	213,357	6,065,958	6,594,369
Net loans and receivables	83,924,765	10,198,571	9,527,117	103,650,453

Group

As at 31st March 2025	Stage 1 Rs. '000	Stage 2 Rs. '000	Stage 3 Rs. '000	Total Rs. '000
Loans and receivables	155,321,360	12,208,166	9,888,389	177,417,915
(Less):				
Individual impairment Allowance	-	66,395	1,952,838	2,019,233
Collective impairment Allowance	962,384	449,472	3,534,985	4,946,841
Net loans and receivables	154,358,975	11,692,299	4,400,566	170,451,841
As at 31st March 2024	Stage 1 Rs. '000	Stage 2 Rs. '000	Stage 3 Rs. '000	Total Rs. '000
Loans and receivables	95,124,774	12,411,576	19,096,116	126,632,467
(Less):				
Individual impairment Allowance	-	-	2,187,210	2,187,210
Collective impairment Allowance	609,726	434,107	6,481,475	7,525,308
Net loans and receivables	94,515,048	11,977,469	10,427,431	116,919,949

NOTES TO THE FINANCIAL STATEMENTS

25. LOANS AND RECEIVABLES - AMORTISED COST (CONTD...)

25.1.2 Analysis by product

			Company		Group	
As at 31st March		Page	2025	2024	2025	2024
	Note	No.	Rs. '000	Rs. '000	Rs. '000	Rs. '000
By product						
Lease/Ijarah receivable	25.4.1/25.5.1	335/337	90,229,304	61,953,264	90,229,496	61,950,810
Hire-Purchase/ Murabah receivable	25.4.2/25.5.2	335/337	41,305	184,992	4,416,698	3,020,693
Term Loan and receivables	25.4.3/25.5.3	336/338	71,215,899	48,977,273	82,771,721	61,660,964
Related party receivables	25.2	333	1,637,050	1,389,711	-	-
Gross total			163,123,558	112,505,240	177,417,915	126,632,467

25.1.3 Analysis by Currency

As at 31st March	Company		Group	
	2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
Sri Lankan Rupee	163,123,558	112,505,240	166,268,536	114,047,504
Bangladesh Taka	-	-	11,149,379	12,584,963
Gross total	163,123,558	112,505,240	177,417,915	126,632,467

25.1.4 Analysis by Industry

As at 31st March	Company		Group	
	2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
Agriculture, Forestry & Fishing	20,271,319	24,068,961	21,214,126	24,631,279
Arts, Entertainment & Recreation	825,904	847,930	878,592	851,205
Construction & Infrastructure Development	10,601,352	7,357,034	11,054,435	7,308,784
Consumption	48,109,047	7,297,156	48,553,463	8,443,036
Education	2,515,533	2,060,396	2,579,138	2,060,832
Financial Services	12,117,847	7,482,293	14,614,966	10,357,850
Health Care, Social Services & Support Services	6,333,545	7,001,076	8,898,764	7,501,618
Information Technology And Communication	1,060,960	1,413,598	1,096,380	2,556,816
Manufacturing	7,119,867	7,097,228	11,143,734	12,396,221
Professional, Scientific & Technical Activities	5,775,752	8,989,175	6,872,145	10,384,508
Tourism	3,185,110	2,478,577	3,587,488	2,491,645
Transportation & Storage	24,747,085	20,245,475	24,921,854	20,346,201
Wholesale & Retail Trade	20,126,980	15,198,784	21,550,252	15,618,303
Other	333,257	967,557	452,578	1,684,169
Gross total	163,123,558	112,505,240	177,417,915	126,632,467

25.2 Related Party Receivables

	Company		Group	
	2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
As at 31st March				
People's Leasing Property Development Limited	433,894	462,396	-	-
People's Leasing Havelock Properties Limited	827,798	843,719	-	-
People's Micro-commerce Ltd.	259,264	9,554	-	-
People's Insurance PLC	89,833	47,532	-	-
Alliance Finance PLC	26,261	26,510	-	-
Total	1,637,050	1,389,711	-	-

25.3 Movement in gross loan and receivables during the year

Movement in gross loan and receivables 2024/25 - Company

	Stage 1 Rs. '000	Stage 2 Rs. '000	Stage 3 Rs. '000	Total Rs. '000
Gross carrying amount as at 1st April 2024	84,239,819	10,439,263	17,826,158	112,505,240
New assets originated or purchased	104,114,534	4,253,549	1,088,485	109,456,568
Assets derecognised or repaid (excluding write offs)	(42,087,373)	(7,030,204)	(7,326,059)	(56,443,636)
Transfers to Stage 2 and 3	(4,344,530)	3,812,145	532,385	-
Transfers to Stage 1 and 3	1,159,417	(1,875,937)	716,520	-
Transfers to Stage 1 and 2	331,245	552,265	(883,510)	-
Amounts written off	-	-	(2,394,614)	(2,394,614)
Gross carrying amount as at 31st March 2025	143,413,112	10,151,081	9,559,365	163,123,558

Movement in gross loan and receivables 2023/24 - Company

	Stage 1 Rs. '000	Stage 2 Rs. '000	Stage 3 Rs. '000	Total Rs. '000
Gross carrying amount as at 1st April 2023	92,643,506	14,701,075	17,342,620	124,687,201
New assets originated or purchased	37,489,556	975,258	108,152	38,572,966
Assets derecognised or repaid (excluding write offs)	(42,133,378)	(7,305,534)	(1,316,015)	(50,754,927)
Transfers to Stage 2 and 3	(7,175,071)	5,589,122	1,585,949	-
Transfers to Stage 1 and 3	2,484,625	(4,379,148)	1,894,523	-
Transfers to Stage 1 and 2	930,581	858,490	(1,789,071)	-
Gross carrying amount as at 31st March 2024	84,239,819	10,439,263	17,826,158	112,505,240

NOTES TO THE FINANCIAL STATEMENTS

Movement in gross loan and receivables 2024/25 - Group

	Stage 1 Rs. '000	Stage 2 Rs. '000	Stage 3 Rs. '000	Total Rs. '000
Gross carrying amount as at 1st April 2024	95,124,775	12,411,576	19,096,116	126,632,467
New assets originated or purchased	111,992,418	4,857,910	1,118,941	117,969,269
Assets derecognised or repaid (excluding write offs)	(47,215,194)	(7,140,859)	(8,091,007)	(62,447,060)
Transfers to Stage 2 and 3	(4,431,421)	3,888,388	543,033	-
Transfers to Stage 1 and 3	1,275,359	(2,063,531)	788,172	-
Transfers to Stage 1 and 2	364,370	607,492	(971,862)	-
Amounts written off			(2,394,614)	(2,394,614)
Foreign exchange adjustments	(1,788,947)	(352,810)	(200,390)	(2,342,147)
Gross carrying amount as at 31st March 2025	155,321,360	12,208,166	9,888,389	177,417,915

Movement in gross loan and receivables 2023/24 - Group

	Stage 1 Rs. '000	Stage 2 Rs. '000	Stage 3 Rs. '000	Total Rs. '000
Gross carrying amount as at 1st April 2023	100,865,905	17,257,359	18,762,110	136,885,374
New assets originated or purchased	42,673,551	1,462,666	129,929	44,266,146
Assets derecognised or repaid (excluding write offs)	(43,713,985)	(7,981,447)	(1,414,388)	(53,109,820)
Transfers to Stage 2 and 3	(7,318,572)	5,700,904	1,617,668	-
Transfers to Stage 1 and 3	2,733,088	(4,817,063)	2,083,975	-
Transfers to Stage 1 and 2	1,023,639	944,339	(1,967,978)	-
Foreign exchange adjustments	(1,138,851)	(155,182)	(115,200)	(1,409,233)
Gross carrying amount as at 31st March 2024	95,124,774	12,411,576	19,096,116	126,632,467

25.4 Remaining Contractual Maturity Analysis -Company

25.4.1 Lease/Ijarah receivable

As at 31st March	2025				2024			
	Within one year Rs. '000	1-5 years Rs. '000	Over 5 years Rs. '000	Total Rs. '000	Within one year Rs. '000	1-5 years Rs. '000	Over 5 years Rs. '000	Total Rs. '000
Gross rentals receivable	47,021,516	69,842,544	94,314	116,958,374	37,665,486	41,791,184	14,207	79,470,877
Less: Unearned income	13,207,498	13,512,601	7,143	26,727,242	9,353,538	8,163,090	296	17,516,924
Net rentals receivable	33,814,018	56,329,943	87,171	90,231,132	28,311,948	33,628,094	13,911	61,953,953
Less : Rentals received in advance				425				688
Lease/Ijarah receivable before impairment provision				90,230,707				61,953,265
Less : Allowance for impairment losses								
Individual Impairment								
Stage 1				-				-
Stage 2				1,403				-
Stage 3				25,999				-
Total individual impairment				27,402				-
Collective Impairment								
Stage 1				333,663				231,521
Stage 2				122,845				159,977
Stage 3				1,239,526				2,175,315
Total collective impairment				1,696,034				2,566,813
Total net rentals receivable	33,814,018	56,329,943	87,171	88,507,271	28,311,948	33,628,094	13,911	59,386,452

25.4.2 Hire-Purchase/ Murabah receivable

As at 31st March	2025				2024			
	Within one year Rs. '000	1-5 years Rs. '000	Over 5 years Rs. '000	Total Rs. '000	Within one year Rs. '000	1-5 years Rs. '000	Over 5 years Rs. '000	Total Rs. '000
Gross rentals receivable	43,857	2,036	-	45,893	196,280	2,516	-	198,796
Less: Unearned income	4,573	16	-	4,589	13,591	38	-	13,629
Net rentals receivable	39,284	2,020	-	41,304	182,689	2,478	-	185,167
Less : Rentals received in advance				-				174
Hire-Purchase/ Murabah receivable before impairment provision				41,304				184,993
Less : Allowance for impairment losses								
Individual Impairment				-				-
Stage 1				-				-
Stage 2				-				-
Stage 3				-				-
Total individual impairment				-				-
Collective Impairment								
Stage 1				1,171				1,145
Stage 2				-				-
Stage 3				36,787				180,808
Total collective impairment				37,958				181,953
Total net rentals receivable	39,284	2,020	-	3,346	182,689	2,478	-	3,040

NOTES TO THE FINANCIAL STATEMENTS

25. LOANS AND RECEIVABLES - AMORTISED COST (CONTD...)

25.4.3 Term Loan and receivables

For the year ended 31st March	2025				2024			
	Within one year	1-5 years	Over 5 years	Total	Within one year	1-5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Motor Loans	6,701,740	10,401,573	18,797	17,122,110	7,501,218	7,746,909	1,784	15,249,911
Short and medium loans	3,185,929	3,538,391	37,078	6,761,398	4,502,741	1,929,926	7,196	6,439,863
Clean Basis Loan	236,012	6,686	-	242,698	821,567	15,511	-	837,078
Self E Cash Loan	2,584,609	1,167,139	-	3,751,748	3,564,760	1,161,484	-	4,726,244
Fast Track Loan	5,544,909	3,027,066	-	8,571,975	1,033,287	245,514	-	1,278,801
Trading Murabah	85,412	15,616	-	101,028	209,839	23,017	-	232,856
Musharakah	1,020,471	1,513,267	55,118	2,588,856	742,240	712,869	-	1,455,109
Gold Loan	20,286,342	-	-	20,286,342	10,957,789	-	-	10,957,789
Factoring receivable	1,120,919	-	-	1,120,919	1,122,792	-	-	1,122,792
Margin trading	9,650,568	-	-	9,650,568	5,714,267	-	-	5,714,267
Staff loans	321,842	448,355	165,581	935,778	200,464	577,107	54,890	832,461
Sundry loans	82,001	506	-	82,507	126,141	4,143	-	130,284
Less ; Prepaid Rentals	(28)	-	-	(28)	(181)	-	-	(181)
Loan receivable before impairment provision	50,820,725	20,118,599	276,574	71,215,899	36,496,924	12,416,480	63,870	48,977,274
Less : Allowance for impairment losses								
Individual Impairment								
Stage 1				-				-
Stage 2				64,992				-
Stage 3				1,926,839				2,187,210
Total individual impairment				1,991,831				2,187,210
Collective Impairment								
Stage 1				317,512				82,388
Stage 2				45,947				53,380
Stage 3				1,852,743				3,709,835
Total collective impairment				2,216,202				3,845,603
Total net rentals receivable	50,820,725	20,118,599	276,574	67,007,866	36,496,924	12,416,480	63,870	42,944,461

25.5 Remaining Contractual Maturity Analysis -Group

25.5.1 Lease/Ijarah receivable

As at 31st March	2025				2024			
	Within one year	1-5 years	Over 5 years	Total	Within one year	1-5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Gross rentals receivable	47,021,708	69,842,544	94,314	116,958,566	37,662,701	41,791,183	14,208	79,468,092
Less: Unearned income	13,207,498	13,512,601	7,143	26,727,242	9,353,207	8,163,090	296	17,516,593
Net rentals receivable	33,814,210	56,329,943	87,171	90,231,324	28,309,494	33,628,093	13,912	61,951,499
Less : Rentals received in advance				425				688
Lease/Ijarah receivable before impairment provision				90,230,899				61,950,811
Less : Allowance for impairment losses								
Individual Impairment								
Stage 1				-				-
Stage 2				1,403				-
Stage 3				25,999				-
Total individual impairment				27,402				-
Collective Impairment								
Stage 1				333,663				231,521
Stage 2				122,845				159,977
Stage 3				1,239,526				2,175,316
Total collective impairment				1,696,034				2,566,814
Total net rentals receivable	33,814,210	56,329,943	87,171	88,507,463	28,309,494	33,628,093	13,912	59,383,997

25.5.2 Hire-Purchase/ Murabah receivable

As at 31st March	2025				2024			
	Within one year	1-5 years	Over 5 years	Total	Within one year	1-5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Gross rentals receivable	2,791,261	3,384,850	-	6,176,111	2,159,024	1,982,320	-	4,141,344
Less: Unearned income	985,400	774,013	-	1,759,413	614,308	506,168	-	1,120,476
Net rentals receivable	1,805,861	2,610,837	-	4,416,698	1,544,716	1,476,152	-	3,020,868
Less : Rentals received in advance				-				174
Hire-Purchase/ Murabah receivable before impairment provision				4,416,698				3,020,694
Less : Allowance for impairment losses								
Individual Impairment								
Stage 1				-				-
Stage 2				-				-
Stage 3				-				-
Total individual impairment				-				-
Collective Impairment								
Stage 1				54,409				28,015
Stage 2				19,784				40,286
Stage 3				168,104				308,762
Total collective impairment				242,297				377,063
Total net rentals receivable	1,805,861	2,610,837	-	4,174,401	1,544,716	1,476,152	-	2,643,631

NOTES TO THE FINANCIAL STATEMENTS

25. LOANS AND RECEIVABLES - AMORTISED COST (CONTD...)

25.5.3 Term Loan and receivables

As at 31st March	2025				2024			
	Within one year	1-5 years	Over 5 years	Total	Within one year	1-5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Motor Loans	6,701,740	10,401,573	18,797	17,122,110	7,501,218	7,746,909	1,784	15,249,911
Short and medium loans	8,520,317	7,865,134	1,749,202	18,134,653	10,809,630	6,227,625	1,983,669	19,020,924
Clean Basis Loan	236,012	6,686	-	242,698	821,567	15,511	-	837,078
Self E Cash Loan	2,584,609	1,167,139	-	3,751,748	3,564,760	1,161,484	-	4,726,244
Fast Track Loan	5,544,909	3,027,066	-	8,571,975	1,033,287	245,514	-	1,278,801
Trading Murabah	85,412	15,616	-	101,028	209,839	23,017	-	232,856
Musharakah	1,020,471	1,513,267	55,118	2,588,856	742,240	712,869	-	1,455,109
Gold Loan	20,286,342	-	-	20,286,342	10,957,789	-	-	10,957,789
Factoring receivable	1,120,919	-	-	1,120,919	1,122,792	-	-	1,122,792
Margin trading	9,650,568	-	-	9,650,568	5,714,267	-	-	5,714,267
Staff loans	382,258	537,368	198,718	1,118,345	224,357	637,140	73,593	935,090
Sundry loans	82,001	506	-	82,507	126,141	4,143	-	130,284
Less :Prepaid Rentals	(28)	-	-	(28)	(181)	-	-	(181)
Loan receivable before impairment provision	56,215,530	24,534,355	2,021,835	82,771,721	42,827,706	16,774,212	2,059,046	61,660,964
Less : Allowance for impairment losses								
Individual Impairment								
Stage 1				-				-
Stage 2				64,992				-
Stage 3				1,926,839				2,187,210
Total individual impairment				1,991,831				2,187,210
Collective Impairment								
Stage 1				574,312				350,190
Stage 2				308,246				233,844
Stage 3				2,127,355				3,997,397
Total collective impairment				3,009,913				4,581,431
Total net rentals receivable	56,215,529	24,534,355	2,021,835	77,769,977	42,827,706	16,774,212	2,059,046	54,892,323

25.6 Impairment Allowance for Loans and Receivables

Accounting Policy

The Group recognises impairment (Expected Credit Loss) on Loan and Receivables in accordance with SLFRS 9 - Financial Instruments.

Allowance for Expected Credit Loss

The Group records an allowance for Expected Credit Loss (ECL) for all loans and receivables and other financial assets without held at Fair Value through Profit or Loss (FVPL), including loan commitments, financial guarantee contracts, and letters of credit, collectively referred to as "financial instruments." Equity instruments are not subject to impairment under SLFRS 9.

The Expected Credit Loss (ECL) allowance is based on the credit losses expected to arise over the life of the asset [Life Time Expected Credit Loss (LTECL)] when there is a significant increase in credit risk since origination. In all other instances, ECL is based on the 12-month ECL (12mECL). The Group's policies for determining if there has been a significant increase in credit risk are detailed in the relevant company policy documents.

The 12-month ECL represents the portion of lifetime ECLs that results from default events on financial instruments possible within 12 months after the reporting date.

Both lifetime ECLs and 12-month ECLs are calculated either on an individual basis or a collective basis, based on a predetermined threshold of customer exposures. If a particular loan is credit impaired under individual impairment (Explained in Note 56.2.2), the amount of loss is measured as the difference between the carrying amount of the asset and the present value of estimated future cash flows. If an individually assessed asset is determined not to be credit impaired under individual impairment, such financial assets are then collectively assessed for impairment along with other portfolios having similar risk characteristics under collective impairment. The Group's policy for grouping financial assets measured on a collective basis is explained in the relevant company policy documents.

In accordance with SLFRS 9, the Group adopts a three-stage model for impairment based on changes in credit quality since initial recognition.

Stage 1: Initial Recognition and Performing Assets

A financial asset that is not originally credit-impaired on initial recognition is classified in Stage 1. Financial instruments in Stage 1 have their Expected Credit Loss (ECL) measured at an amount equal to the portion of Lifetime Expected Credit Loss (LTECL) resulting from default events possible within the next 12 months (12mECL). This stage also includes financial assets for which the credit risk has improved and have been reclassified from Stage 2 and Stage 3.

Stage 2: Significant Increase in Credit Risk (SICR)

A financial asset is moved to Stage 2 if a Significant Increase in Credit Risk (SICR) since origination is identified. In this stage, the Group records an allowance for LTECL. This reflects the credit losses expected to arise over the life of the asset, considering all possible default events. Stage 2 also includes financial assets for which the credit risk has improved and have been reclassified from Stage 3.

Stage 3: Credit-Impaired Assets

If a financial asset is credit-impaired, it is moved to Stage 3. In this stage, the Group recognizes an allowance for LTECL, with the probability of default set at 100%. This reflects the full extent of expected credit losses due to impairment. Credit impairment is identified based on criteria outlined in the relevant policy documents.

Significant Increase in Credit Risk

When determining whether the risk of default on financial instruments has increased significantly since initial recognition, the Group considers reasonable and supportable information that is relevant and available without incurring excessive cost or effort. This evaluation includes both quantitative and qualitative analyses based on the Group's historical experience, expert credit assessment, and forward-looking information.

The Group considers a financial exposure to have significantly increased credit risk when contractual payments are more than 30 days past due, in accordance with the rebuttable presumption in SLFRS 9. Additionally, other factors such as changes in economic conditions, the creditworthiness of counterparties, and adverse changes in industry outlooks are also taken into account.

NOTES TO THE FINANCIAL STATEMENTS

25. LOANS AND RECEIVABLES - AMORTISED COST (CONTD...)

25.6 Impairment Allowance for Loans and Receivable to Customers (Contd...)

Calculation of Expected Credit Loss (ECL)

The Group calculates Expected Credit Losses (ECLs) using a three-stage approach to measure the expected cash shortfalls, discounted at an approximation to the Effective Interest Rate (EIR). A cash shortfall is defined as the difference between the cash flows due to the entity in accordance with the contract and the cash flows the entity expects to receive.

The calculation of ECLs, including the estimation of the expected period of exposure and discount rate, is performed on an individual basis or a collective basis according to the Group's impairment policy. Collective assessments are conducted separately for portfolios of facilities with similar credit risk characteristics.

The mechanics of ECL calculations are outlined below, with key elements under collective impairment assessment, such as Probability of Default (PD), Exposure at Default (EAD), and Loss Given Default (LGD), explained as follows:

Probability of Default (PD)

The Probability of Default (PD) is an estimate of the likelihood of default over a given time horizon. A default may occur at a specific time during the assessed period if the facility has not been previously derecognised and remains in the portfolio.

Exposure at Default (EAD)

The Exposure at Default (EAD) is an estimate of the exposure at a future default date, taking into account expected changes in the exposure after the reporting date, including repayments of principal and interest, whether scheduled by contract or otherwise, and expected drawdowns on committed facilities. To calculate EAD for a Stage 1 loan, the Group assesses possible default events within 12 months. For all other loans, EAD is considered for default events over the lifetime of the financial instruments.

Loss Given Default (LGD)

The Loss Given Default (LGD) is an estimate of the loss arising in the event of a default at a given time. It is based on the difference between the contractual cash flows due and those the lender expects to receive, including from the realization of any collateral. LGD is calculated on a discounted cash flow basis using EIR as the discounting factor and is usually expressed as a percentage of the EAD.

These parameters are generally derived from internally developed statistical models and historical data, adjusted to reflect forward-looking information.

Forward-Looking Information

The Group incorporates forward-looking information into both its assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and its measurement of ECL. When estimating ECLs, the Group considers three economic scenarios: base case, best case, and worst case. Quantitative economic factors are based on economic data and forecasts published by CBSL and other reliable sources.

In its ECL models, the Group relies on a broad range of forward-looking information, such as:

Quantitative factors: GDP growth, unemployment rate, rate of inflation, interest rate, and exchange rate.

Qualitative factors: government policies, Status of the Industry Business and Regulatory Impact.

The inputs and models used for calculating ECLs may not always capture all characteristics of the market at the date of the Financial Statements.

Revolving Facilities

The Company offers revolving facilities, such as Fast Track, and calculates only the 12-month Expected Credit Loss (12mECL) allowance on these facilities. The Exposure at Default (EAD) is determined by taking the higher of either the sanctioned limit adjusted for the Credit Conversion Factor (CCF) or the gross carrying amount of the loan (utilised amount).

For Stage 3 contracts, the EAD is limited to the gross carrying amount, which is the utilised amount, as the Group freezes the limits of these contracts up to the utilised amount. The expected 12-month default probabilities are then applied to the EAD, multiplied by the expected Loss Given Default (LGD), and discounted using an approximation to the original Effective Interest Rate (EIR).

25.7 Movement in Individual and collective impairment charges during the year

A reconciliation of the allowance for impairment losses for loans and receivables, by class, is as follows:

Company	Lease	Hire Purchase	Ijarah	Term Loans	Re-finance loans	Related Party Loans	Murabah	Trading Murabah	Factoring	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
At 1st April 2023	3,528,919	184,293	92,203	4,942,811	49,497	-	4,228	196,978	1,410,327	10,409,256
Charge/(Reversal) for the year	(1,028,832)	(5,423)	(25,477)	(280,156)	(2,007)	73,208	(1,145)	27,144	(311,781)	(1,554,469)
At 31st March 2024	2,500,087	178,870	66,726	4,662,655	47,490	73,208	3,083	224,122	1,098,546	8,854,787

Individual impairment

Stage 1	-	-	-	-	-	-	-	-	-	-
Stage 2	-	-	-	-	-	27,335	-	-	-	27,335
Stage 3	-	-	-	1,071,777	16,887	45,873	-	-	1,098,546	2,233,083
Total Individual impairment	-	-	-	1,071,777	16,887	73,208	-	-	1,098,546	2,260,418

Collective impairment

Stage 1	221,584	1,075	9,937	57,548	-	-	70	24,840	-	315,054
Stage 2	155,470	-	4,507	53,380	-	-	-	-	-	213,357
Stage 3	2,123,033	177,795	52,282	3,479,950	30,603	-	3,013	199,282	-	6,065,958
Total Collective impairment	2,500,087	178,870	66,726	3,590,878	30,603	-	3,083	224,122	-	6,594,369
Total	2,500,087	178,870	66,726	4,662,655	47,490	73,208	3,083	224,122	1,098,546	8,854,787

Company	Lease	Hire Purchase	Ijarah	Term Loans	Re-finance loans	Related Party Loans	Murabah	Trading Murabah	Factoring	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
At 1st April 2024	2,500,087	178,870	66,726	4,662,655	47,490	73,208	3,083	224,122	1,098,546	8,854,787
Charge/(Reversal) for the year	(86,754)	(20,121)	(3,902)	(283,274)	(32,193)	(10,061)	(196)	(14,874)	22,373	(429,002)
Amounts written off	(737,136)	(121,827)	(16,988)	(1,387,026)	(12,693)	-	(1,851)	(117,093)	-	(2,394,614)
At 31st March 2025	1,676,197	36,922	45,836	2,992,355	2,604	63,147	1,036	92,155	1,120,919	6,031,171
Individual impairment										
Stage 1	-	-	-	-	-	-	-	-	-	-
Stage 2	1,403	-	-	64,992	-	-	-	-	-	66,395
Stage 3	25,999	-	-	799,955	2,409	29,059	-	3,556	1,120,919	1,981,897
Total Individual impairment	27,402	-	-	864,947	2,409	29,059	-	3,556	1,120,919	2,048,292
Collective impairment										
Stage 1	319,645	1,101	14,018	315,938	-	34,088	70	1,574	-	686,434
Stage 2	115,919	-	5,523	43,202	-	-	-	2,745	-	167,389
Stage 3	1,213,231	35,821	26,295	1,768,268	195	-	966	84,280	-	3,129,056
Total Collective impairment	1,648,795	36,922	45,836	2,127,408	195	34,088	1,036	88,599	-	3,982,879
Total	1,676,197	36,922	45,836	2,992,355	2,604	63,147	1,036	92,155	1,120,919	6,031,171

NOTES TO THE FINANCIAL STATEMENTS

25.7 Movement in Individual and collective impairment charges during the year

A reconciliation of the allowance for impairment losses for loans and receivables, by class, is as follows:

Group	Lease	Hire Purchase	Ijarah	Term Loans	Re-finance loans	Related Party Loans	Murabah	Trading Murabah	Factoring	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
At 1st April 2023	3,528,919	500,706	92,203	5,724,612	49,497	-	4,228	196,978	1,410,327	11,507,470
Charge/(Reversal) for the year	(1,028,832)	(126,726)	(25,477)	(274,449)	(2,007)	-	(1,145)	27,144	(311,781)	(1,743,273)
Exchange rate variance	-	-	-	(51,680)	-	-	-	-	-	(51,680)
At 31st March 2024	2,500,087	373,980	66,726	5,398,483	47,490	-	3,083	224,122	1,098,546	9,712,517

Individual impairment

Stage 1	-	-	-	-	-	-	-	-	-	-
Stage 2	-	-	-	-	-	-	-	-	-	-
Stage 3	-	-	-	1,071,777	16,887	-	-	-	1,098,546	2,187,210
Total Individual impairment	-	-	-	1,071,777	16,887	-	-	-	1,098,546	2,187,210

Collective impairment

Stage 1	221,584	27,945	9,937	325,350	-	-	70	24,840	-	609,726
Stage 2	155,470	40,286	4,507	233,844	-	-	-	-	-	434,107
Stage 3	2,123,034	305,749	52,282	3,767,512	30,603	-	3,013	199,282	-	6,481,475
Total Collective impairment	2,500,088	373,980	66,726	4,326,706	30,603	-	3,083	224,122	-	7,525,307
Total	2,500,088	373,980	66,726	5,398,483	47,490	-	3,083	224,122	1,098,546	9,712,517

Group	Lease	Hire Purchase	Ijarah	Term Loans	Re-finance loans	Related Party Loans	Murabah	Trading Murabah	Factoring	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
At 1st April 2024	2,500,087	373,980	66,726	5,398,483	47,490	-	3,083	224,122	1,098,546	9,712,517
Charge/(Reversal) for the year	(86,754)	(10,892)	(3,902)	(263,274)	(32,193)	-	(196)	(14,874)	22,373	(389,712)
Amounts written off	(737,136)	(121,827)	(16,988)	(1,387,026)	(12,693)	-	(1,851)	(117,093)	-	(2,394,614)
Exchange rate variance	-	-	-	37,883	-	-	-	-	-	37,883
At 31st March 2025	1,676,197	241,261	45,836	3,786,066	2,604	-	1,036	92,155	1,120,919	6,966,074
Individual impairment										
Stage 1	-	-	-	-	-	-	-	-	-	-
Stage 2	1,403	-	-	64,992	-	-	-	-	-	66,395
Stage 3	25,999	-	-	799,955	2,409	-	-	3,556	1,120,919	1,952,838
Total Individual impairment	27,402	-	-	864,947	2,409	-	-	3,556	1,120,919	2,019,233
Collective impairment										
Stage 1	319,645	54,339	14,018	572,738	-	-	70	1,574	-	962,384
Stage 2	115,919	19,784	5,523	305,501	-	-	-	2,745	-	449,472
Stage 3	1,213,231	167,138	26,295	2,042,880	195	-	966	84,280	-	3,534,985
Total Collective impairment	1,648,795	241,261	45,836	2,921,119	195	-	1,036	88,599	-	4,946,841
Total	1,676,197	241,261	45,836	3,786,066	2,604	-	1,036	92,155	1,120,919	6,966,074

25.8 Movement in provision for impairment during the year

Movement in impairment 2024/25 - Company

	Stage 1	Stage 2	Stage 3	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
ECL allowance as at 1st April 2024 under SLFRS 9	342,389	213,357	8,299,041	8,854,787
New assets originated or purchased	564,005	85,007	307,536	956,548
Assets derecognised or repaid (excluding write offs)	(341,817)	(197,262)	(601,297)	(1,140,376)
Transfers to Stage 2 and 3	(138,639)	53,067	85,572	-
Transfers to Stage 1 and 3	5,307	(92,612)	87,305	-
Transfers to Stage 1 and 2	3,235	74,247	(77,482)	-
Impact on year end ECL of exposures transferred between stages during the year	52,341	68,232	(616,667)	(496,094)
Changes to contractual cash flows due to modifications not resulting in derecognition			-	-
Changes to models and inputs used for ECL calculations	199,613	29,748	21,559	250,920
Amounts written off	-	-	(2,394,614)	(2,394,614)
Balance as at 31st March 2025	686,434	233,784	5,110,953	6,031,171

Movement in impairment 2023/24 - Company

	Stage 1	Stage 2	Stage 3	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
ECL allowance as at 1st April 2023 under SLFRS 9	908,537	823,233	8,677,486	10,409,256
New assets originated or purchased	124,238	16,890	13,209	154,337
Assets derecognised or repaid (excluding write offs)	(752,469)	(532,260)	(207,637)	(1,492,366)
Transfers to Stage 2 and 3	(395,514)	103,481	292,033	-
Transfers to Stage 1 and 3	23,800	(352,159)	328,359	-
Transfers to Stage 1 and 2	15,274	24,783	(40,057)	-
Impact on year end ECL of exposures transferred between stages during the year	434,676	152,962	(703,029)	(115,391)
Changes to models and inputs used for ECL calculations	(16,153)	(23,573)	(61,323)	(101,049)
Balance as at 31st March 2024	342,389	213,357	8,299,041	8,854,787

NOTES TO THE FINANCIAL STATEMENTS

25. LOANS AND RECEIVABLES - AMORTISED COST (CONTD...)

Movement in impairment 2024/25 - Group

For the year ended 31st March	Stage 1 Rs. '000	Stage 2 Rs. '000	Stage 3 Rs. '000	Total Rs. '000
ECL allowance as at 1st April 2024 under SLFRS 9	609,726	434,107	8,668,685	9,712,517
New assets originated or purchased	757,265	170,889	317,999	1,246,152
Assets derecognised or repaid (excluding write offs)	(277,542)	(319,397)	(622,541)	(1,219,480)
Transfers to Stage 2 and 3	(351,412)	264,128	87,284	(1)
Transfers to Stage 1 and 3	5,838	(161,873)	156,035	1
Transfers to Stage 1 and 2	3,559	81,671	(85,230)	1
Impact on year end ECL of exposures transferred between stages during the year	54,959	70,279	(604,334)	(479,096)
Changes to models and inputs used for ECL calculations	209,592	30,641	21,127	261,360
Amounts written off	-	-	(2,394,614)	(2,394,614)
Foreign exchange adjustments	(49,600)	(54,578)	(56,588)	(160,766)
Balance as at 31st March 2025	962,384	515,867	5,487,823	6,966,074

Movement in impairment 2023/24 - Group

For the year ended 31st March	Stage 1 Rs. '000	Stage 2 Rs. '000	Stage 3 Rs. '000	Total Rs. '000
ECL allowance as at 1st April 2023 under SLFRS 9	1,252,668	1,153,917	9,100,885	11,507,470
New assets originated or purchased	308,796	54,063	20,334	383,193
Assets derecognised or repaid (excluding write offs)	(791,756)	(782,736)	(355,134)	(1,929,626)
Transfers to Stage 2 and 3	(613,424)	315,551	297,874	-
Transfers to Stage 1 and 3	26,180	(447,375)	421,195	-
Transfers to Stage 1 and 2	16,801	27,261	(44,063)	-
Impact on year end ECL of exposures transferred between stages during the year	456,410	157,551	(680,315)	(66,354)
Changes to models and inputs used for ECL calculations	(16,961)	(24,280)	(60,097)	(101,338)
Foreign exchange adjustments	(28,988)	(19,845)	(31,994)	(80,827)
Balance as at 31st March 2024	609,726	434,107	8,668,685	9,712,518

26. INSURANCE AND REINSURANCE RECEIVABLES

Accounting Policy

Insurance - Product Classification

Insurance contracts are those contracts when the Group (the insurer) has accepted significant insurance risk from another party (the policyholders) by agreeing to compensate the policyholders, if a specified uncertain future event (the insured event) adversely affects the policyholders. As a general guideline, the Group determines whether it has significant insurance risk, by comparing benefits paid with benefits payable, if the insured event did not occur. Insurance contracts can also transfer financial risk.

Once a contract has been classified as an insurance contract, it remains an insurance contract for the remainder of its lifetime, even if the insurance risk reduces significantly during this period, unless all rights and obligations are extinguished or expired.

Insurance Receivables

Insurance receivables satisfy the contractual cash flow characteristic test (SPPI test) as the return solely represent capital and interest. Even though there were no interest charge for insurance receivables, they satisfy the SPPI test as they are considered to be short term and credit risk doesn't exist to charge interest. Upon completion of the SPPI test, the management elected the business model of hold to collect the contractual cash flows and measure the instrument at amortised cost as these are short term in nature. Since these are short term balances without a financing component, amortised cost will be equal to carrying value. Based on the three stages; performing (stage 1), under-performing (stage 2), nonperforming (stage 3), the Company provides ECL on 12 months ECL and lifetime ECL weighted among several scenarios.

De-recognition due to substantial modification of terms and conditions

Group de-recognises premium receivables, when the terms and conditions have been re-negotiated to the extent that, substantially, it becomes a new insurance contract, with the difference recognised as a separate asset or liability. The newly recognised insurance contracts are classified as stage 1 for ECL measurement purposes.

When assessing whether or not to de-recognise a insurance premium receivable, amongst others, Group considers the following factors::

- ⊙ Loss of insurable interest
- ⊙ Change in counterparty

Assessment of impairment of insurance receivables

The Group assessed the impairment provision based on the ECL method.

Reinsurance receivable

The Company cedes insurance risk to reinsurance in the normal course of business. Reinsurance receivables represent balances due from reinsurance companies. Amounts recoverable from reinsurers are estimated in a manner consistent with the outstanding claims provision or settled claims associated with the reinsurer's policies and are in accordance with the related reinsurance contract.

Ceded reinsurance arrangements do not relieve the Group from its obligations to policyholders.

According to the characteristics relating to reinsurance receivables, the instruments qualify the contractual cash flow characteristic test (SPPI test) as the return solely represent capital and interest. Even though there were no interest charge for reinsurance receivables, they satisfy the SPPI test as they are considered to be short-term and credit risk doesn't exist to charge interest. Upon completion of the SPPI test, the management elected the business model of hold to collect the contractual cash flows and measure the instrument at amortised cost as these are short-term in nature. Since these are short-term balances without a financing component, the amortised cost will be equal to carrying value.

Assessment of impairment of reinsurance receivables

Reinsurance receivables of the Company are not qualified for ECL model based on SLFRS 4 - Insurance Contracts, section 20. Impairment losses will be recognised on reinsurance receivables, if and only if, there is no objective evidence, as a result that occurred after initial recognition of the reinsurance assets, that the Company may not receive all amounts due to it under the terms of the contract; and that event has a reliably measurable impact on the amounts that the Company will receive from the reinsurer.

NOTES TO THE FINANCIAL STATEMENTS

26. INSURANCE AND REINSURANCE RECEIVABLES (CONTD...)

Deferred Expenses

Deferred Acquisition Costs (DAC)

Costs of acquiring new businesses including commission, underwriting, marketing and policy issuance expenses which vary with and directly related to production of new businesses are deferred to the extent that these costs are recoverable out of future premiums. All other acquisition costs are recognised as an expense when incurred. Subsequent to initial recognition, deferred acquisition costs (DAC) are amortised over the period on the basis unearned premium is amortised.

Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortisation period and are treated as a change in an accounting estimate.

DAC are derecognised when the related contracts are either expired or cancelled.

An impairment review of DAC is performed at each reporting date or more frequently when an indication of impairment arises. When the recoverable amount is less than the carrying value, an impairment loss is recognised in the statement of profit or loss. DACs are also considered in the liability adequacy test for each reporting period.

Reinsurance Commissions

Commissions receivable on outwards reinsurance contracts are deferred and amortised on a straight line basis over the term of the expected premiums payable.

	Company		Group	
As at 31st March	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Reinsurance receivables	-	-	409,604	469,767
Insurance Receivables	-	-	1,288,750	1,116,930
Total	-	-	1,698,354	1,586,697
Fair value	-	-	1,698,354	1,586,697

27. FINANCIAL ASSETS - FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

Accounting Policy

Upon initial recognition, the Company occasionally elects to classify irrevocably some of its equity investments held for strategic purpose, as equity instruments at FVOCI when they meet the definition of Equity under LKAS 32 "Financial Instruments: Presentation" and are not held for trading. Such classification is determined on an instrument-by-instrument basis.

Gains and losses on these equity instruments are never recycled to profit or loss instead directly transferred to retained earnings at the time of derecognition. Dividends are recognised in profit or loss as other operating income when the right of the payment has been established. Equity instruments at FVOCI are not subject to an impairment assessment.

Unrealised gains and losses were recognised in Equity through OCI in the "Fair value reserve". When these financial investments were disposed, the cumulative gain or loss previously recognised in fair value reserve transferred to retained earnings. Dividend earned while holding financial assets - FVOCI were recognised in the Income Statement as "Operating income" when the right to receive the payment had been established. Equity Instruments at FVOCI are not subject to an impairment assessment.

			Company		Group	
As at 31st March	Page		2025	2024	2025	2024
	Note	No.	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Equity securities	27.1	347	315,005	234,492	315,005	234,492
Treasury bills			-	-	535,342	561,806
Debentures	27.1	347	977,135	924,177	977,135	924,177
Total			1,292,140	1,158,669	1,827,482	1,720,475
Fair value			1,292,140	1,158,669	1,827,482	1,720,475

27.1 Equity & Debt securities - Company

As at 31st March			2025			2024		
	Page		No of Shares/ Debentures	Cost of Investment Rs. '000	Market Value Rs. '000	No of Shares/ Debentures	Cost of Investment Rs. '000	Market Value Rs. '000
Note	No.							
Quoted Investments								
			25,014,002	237,633	180,101	25,014,002	237,633	117,566
			500,000	20,730	12,900	500,000	20,730	12,500
			1,000,000	18,489	25,000	1,000,000	18,489	19,600
			5,000,000	50,000	13,000	5,000,000	50,000	11,000
			2,320,270	215,532	83,994	2,271,260	213,853	73,816
				542,384	314,995		540,705	234,482
Unquoted Investments								
	27.2	347	200	10	10	200	10	10
					10			10
Debenture investments								
			9,180,900	1,000,086	977,135	9,180,900	1,000,086	924,177
				1,000,086	977,135	9,180,900	1,000,086	924,177
				1,540,801	1,292,140		1,540,801	1,158,669

27.2 Credit Information Bureau of Sri Lanka

	Company		Group	
	2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
Balance as at 1st April	10	10	10	10
Remeasurement recognised in OCI	-	-	-	-
Balance as at 31st March	10	10	10	10

28. DEBT INSTRUMENT - AMORTISED COST

Accounting Policy

As per SLFRS 9, "Financial investments" are measured at amortised cost if it meets both of the following conditions and is not designated at FVTPL:

- ⊙ The asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- ⊙ The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial measurement, these are subsequently measured at amortised cost (gross carrying amount using the EIR, less provision for impairment). Amortised cost is calculated by taking into account any discount or premium on acquisition and fees and costs that are an integral part of the EIR. The amortisation is included in "Interest Income" while the losses arising from impairment are recognised in "impairment charges for loans and other losses" in the Income Statement.

NOTES TO THE FINANCIAL STATEMENTS

28. DEBT INSTRUMENT - AMORTISED COST (CONTD...)

As at 31st March	Note	Page No.	Company		Group	
			2025	2024	2025	2024
			Rs. '000	Rs. '000	Rs. '000	Rs. '000
Treasury bills			5,161,177	18,372,055	5,161,177	18,372,055
Treasury bonds			-	-	4,320,266	3,429,548
Unquoted preference shares			-	-	1,116,718	420,538
Debentures	28.1	348	-	-	963,111	1,604,373
Total			5,161,177	18,372,055	11,561,272	23,826,514
Fair value			4,866,785	18,463,247	11,839,300	24,739,582

28. DEBT INSTRUMENT- AMORTISED COST

28.1 Debentures

As at 31st March	Rate	Maturity date	Group			
			2025		2024	
			No. of Debentures	Carrying Value Rs. '000	No. of Debentures	Carrying Value Rs. '000
Siyapatha Finance PLC	13.33%	8-Aug-24	-	-	1,500,000	162,636
National Development Bank PLC	13.95%	30-Mar-24	-	-	2,000,000	228,031
DFCC Bank PLC	13.00%	29-Mar-25	844,500	95,475	844,500	95,539
	11.00%	12-Jun-25	1,190,000	129,429	1,190,000	129,435
MTD Walkers PLC	11.75%	30-Sep-19	254,784	26,954	254,784	26,954
Hatton National Bank PLC	12.30%	22-Sep-24	-	-	413,300	43,901
Nations Trust Bank PLC	12.80%	23-Dec-24	-	-	2,000,000	206,602
Ceylon Electricity Board	9.35%	15-Apr-26	4,000,000	405,035	4,000,000	435,794
LOLC PLC	10.25%	24-Feb-26	3,000,000	333,629	3,000,000	302,892
Subtotal				990,522		1,631,784
Less : Allowance for expected credit losses				(27,412)		(27,412)
Total				963,112		1,604,373

Total allowance for expected credit loss stemmed from 12 months ECL since all investments under this category are investment grade instruments.

29. INVESTMENTS IN SUBSIDIARIES

Accounting Policy

Investments in subsidiaries are stated at cost, net of any impairment losses which are charged to the Statement of Profit or Loss in the Company's Financial Statements and it is in accordance with the Sri Lanka Accounting Standard LKAS 27 on 'Consolidated and Separate Financial Statements'

Subsidiaries are entities that are controlled by the Group/Company. Subsidiaries are consolidated from the date on which control is transferred to the Company and continue to be consolidated until the date when such control ceases. The Company is presumed to control an investee when it is exposed, or has right, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

Intra-group balances and transactions, income, expenses and any unrealised gains arising from intra-group transactions are eliminated in full in preparing the Consolidated Financial Statements.

Non-controlling interests represent the portion of profit or loss and net assets of subsidiaries not owned, directly or indirectly, by the Company.

Non-controlling interests are presented separately in the consolidated Statement of Profit or Loss and within equity in the consolidated Statement of Financial Position, but separate from parent shareholders' equity. Any losses applicable to the non-controlling interests are allocated against the interests of the non-controlling interest even if this results in a deficit balance. Acquisitions of non-controlling interests are accounted for using the parent entity extension method, whereby the difference between the consideration and the fair value of the share of the net assets acquired is recognised as equity.

All subsidiaries of the Company have been incorporated in Sri Lanka other than Alliance Finance PLC which is incorporated in Bangladesh. A list of subsidiaries with their principal activities are given in the Note 1.2 on page 292.

As at 31st March	2025			2024		
	Holding	Cost	Directors'/ market valuation	Holding	Cost	Directors'/ market valuation
Company	%	Rs. '000	Rs. '000	%	Rs. '000	Rs. '000
People's Leasing Fleet Management Limited	100.00	175,000	217,016	100.00	175,000	201,797
People's Leasing Property Development Limited	100.00	892,215	2,560,499	100.00	713,625	2,524,509
People's Leasing Havelock Properties Limited	100.00	600,000	1,762,366	100.00	600,000	1,779,117
People's Micro-commerce Ltd	100.00	150,000	770,956	100.00	150,000	628,627
People's Insurance PLC	75.00	663,750	4,352,644	75.00	600,000	3,450,000
Alliance Finance PLC	51.00	1,351,186	1,676,604	51.00	1,216,604	1,667,335
Total		3,832,151	11,340,085		3,455,229	10,251,385

Subsidiaries are not quoted in the Colombo stock exchange except People's Insurance PLC. The directors' valuation of investment in subsidiaries except for People's has been carried out on net asset basis. People's Insurance PLC has been valued at market value basis.

NOTES TO THE FINANCIAL STATEMENTS

29. INVESTMENTS IN SUBSIDIARIES (CONTD...)

The following table summaries the information relating to the Group's subsidiary that has a material non-controlling interest (NCI).

For the year ended 31st March	2025			2024		
	People's Insurance PLC	Alliance Finance PLC	Total	People's Insurance PLC	Alliance Finance PLC	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Non-controlling interest (NCI) percentage	25%	49%	-	25%	49%	-
Net operating income	5,190,003	461,827	5,651,830	4,674,252	624,005	5,298,257
Less : Operating expenses	4,521,576	367,578	4,889,154	4,028,321	333,794	4,362,115
Profit before income tax	668,427	94,249	762,676	645,931	290,211	936,142
Less : Income tax expense	287,941	101,717	389,658	208,243	100,227	308,470
Profit for the year	380,486	(7,468)	373,018	437,688	189,984	627,672
Profit allocated to Non-controlling interest (NCI)	95,121	(3,659)	91,462	109,422	93,092	202,514
As at 31st March	2025			2024		
	People's Insurance PLC	Alliance Finance PLC	Total	People's Insurance PLC	Alliance Finance PLC	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Cash and cash equivalents	367,750	254,227	621,977	732,308	139,371	871,679
Balances with banks & financial institutions	3,248,407	987,912	4,236,319	3,410,573	884,700	4,295,273
Loans and receivables	163,744	11,035,982	11,199,726	97,634	12,474,999	12,572,633
Insurance and reinsurance receivables	2,298,818	-	2,298,818	2,096,469	-	2,096,469
Financial assets - Fair value through other comprehensive income	535,342	-	535,342	561,806	-	561,806
Debt Instrument at amortised cost	5,283,377	1,116,718	6,400,095	5,033,920	420,538	5,454,458
Property, plant and equipment / intangible assets & ROUA	358,210	133,412	491,622	309,916	138,237	448,153
Other assets	1,233,233	182,948	1,416,181	203,630	284,722	488,352
Total assets	13,488,881	13,711,199	27,200,080	12,446,256	14,342,567	26,788,823
Due to banks	46,076	2,310,221	2,356,297	11,944	2,787,553	2,799,497
Due to customers	-	7,489,978	7,489,978	-	7,756,925	7,756,925
Other financial liabilities	1,553,726	433,654	1,987,380	1,000,130	415,726	1,415,856
Other liabilities	533,351	189,887	723,238	459,526	113,079	572,605
Insurance liabilities and reinsurance payable	5,595,322	-	5,595,322	5,605,452	-	5,605,452
Total liabilities	7,728,475	10,423,740	18,152,215	7,077,052	11,073,283	18,150,335
Net assets value	5,760,406	3,287,459	9,047,865	5,369,204	3,269,284	8,638,488

30. INVESTMENT PROPERTY

Accounting Policy

Investment property is property held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes.

Investment properties are initially recognised at cost. Subsequent to initial recognition the investment properties are stated at fair values, which reflect market conditions at the Statement of Financial Position date. Gains or losses arising from changes in fair value are included in the Statement of Profit or Loss in the year in which they arise.

Where Group companies occupy a significant portion of the investment property of a subsidiary, such investment properties are treated as property, plant and equipment in the Consolidated Financial Statements, and accounted for as per Sri Lanka Accounting Standard - LKAS 16 - "Property, Plant and Equipment".

Derecognition

Investment properties are derecognised when either they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gains or losses on the retirement or disposal of an investment property are recognised in the Statement of Profit or Loss in the year of retirement or disposal.

Subsequent Transfers to/from Investment Property

Transfers are made to investment property when, and only when, there is a change in use, evidenced by the end of owner occupation, commencement of an operating lease to another party or completion of construction or development.

Transfers are made from investment property when, and only when, there is a change in use, evidenced by commencement of owner occupation or commencement of development with a view to sale.

For a transfer from investment property to owner occupied property or inventories, the deemed cost of property for subsequent accounting is its fair value at the date of change in use. If the property occupied by the Company as an owner occupied property becomes an investment property, the Company, accounts for such property in accordance with the policy stated under property, plant and equipment up to the date of change in use.

For a transfer from inventories to investment property, any difference between the fair value of the property at that date and its previous carrying amount is recognised in the Statement of Profit or Loss. When the Company completes the construction or development of a self constructed investment property, any difference between the fair value of the property at that date and its previous carrying amount is recognised in the Statement of Profit or Loss.

Fair Value of Investment Property

Investment property of the Group and Company is reflected at fair value. When current market prices of similar assets are available, such evidences are considered in estimating fair values of these assets. In the absence of such information, the Group and Company determines within a reasonable fair value estimates, amounts that can be attributed as fair values, taking into consideration of the discounted cash flow projections based on the estimates, derived from the evidence such as current market rents for similar properties and using discount rates that reflect uncertainty in the amount and timing of cash flows.

Determining Fair Value

External and independent valuers, having appropriate recognised professional qualifications and recent experience in the location and category of property being valued, values the investment property portfolio every year. In financial periods within that period the fair value is determined by the board of directors.

The fair values are based on market values, being the estimated amount for which a property could be sold in an orderly transaction between market participants at the measurement date.

Investment Property Leased within the Group

Any property leased out to parent or subsidiary is considered as owner-occupied from the perspective of the Group and adjustments are made for consolidation purposes.

Owner Occupied Properties and Investment Property:

In determining if a property qualifies as Investment Property the Group/Company makes a judgment whether the property generates independent cash flows rather than cash flows that are attributable not only to the property but also other assets. Judgment is also applied in determining if ancillary services are significant, so that a property does not qualify as investment property.

NOTES TO THE FINANCIAL STATEMENTS

30. INVESTMENT PROPERTY (CONTD...)

	Company		Group	
As at 31st March	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Balance as at 1st April	295,465	284,961	1,305,512	1,200,317
Addition during the year	-	-	-	-
Gain from fair value adjustment	6,535	10,504	69,663	105,195
Balance as at 31st March	302,000	295,465	1,375,175	1,305,512

Company

30.1 Valuation of investment properties

Location	Address	Date of Valuation	Method of Valuation	Land Extent (Perches)	Number of Building	Building Area (Sq.ft)	2025 Cost Rs. '000	2025 Revaluation Rs. '000	2024 Revaluation Rs. '000
Penideniya - Kandy	No. 210, Daulagala Road, Penideniya	31.03.2025	MCM	13.5	1	10,948	60,000	63,000	61,340
Uragasmanhandiya - Ambalangoda	No. 490D, Siripura, Nawadagala	31.03.2025	MCM	35.00	-	-	11,961	14,000	13,125
Katugasthota - Kandy	No. 396, Katugasthota Road, Kandy	31.03.2025	MCM	26.45	1	2,355	213,000	225,000	221,000
Total					2		284,961	302,000	295,465

The company carries investment property at Market Value. Valuation of the above company investment properties were carried out as at 31.03.2025 by S.A.M.A. Perera (MRICS.U.K), Chartered valuation Surveyor, who is professional independent valuer. There are three lands located at; Pendeniya – Kandy, Katugasthota – Kandy and Uragasmanhandiya – Ambalangoda.

Group

Land and building at No. 7 and 9, Havelock Road, Colombo 5 is rented to People's Bank, People's Insurance PLC and People's Leasing & Finance PLC by the People's Leasing Havelock Properties Limited during the year. In the Group Financial Statements, such property have separated and part rented to People's Bank has been clarified as Investment Property to the Group. Basis for the separation is based on the number of sq.ft rented.

The Group carries investment property at Market value. Market valuation of the above investment property (except for Company investment property) was carried out as at 31st December 2024 by Mr.K.T.D.Tissera, FRICS (Eng), who is independent valuer not connected with the Company. Details of valuation of Group investment properties other than company included in note 32.4 on page 358.

Rent income recognized in respect to the above investment property is disclosed in Note 10 on page 305..

Direct operational expenses recognized in respect to the above investment property is disclosed in Note 15 on page 311.

31. OTHER ASSETS

Accounting Policy

The Company and the Group classify all their other assets as other financial assets and other non financial assets. Other non financial assets mainly comprises of advance payments, VAT recoverable, inventory and sundry receivables. Advance payments are carried at historical cost.

			Company		Group	
As at 31st March		Page	2025	2024	2025	2024
	Note	No.	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Other financial assets - Insurance Commission			76,511	69,989	-	-
Non financial assets	31.1	353	964,147	3,911,829	1,065,584	4,166,268
Total			1,040,658	3,981,818	1,065,584	4,166,268

31.1 Non Financial Assets

			Company		Group	
As at 31st March		Page	2025	2024	2025	2024
	Note	No.	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Advance payments			205,535	145,494	279,166	139,875
Inventories			47,257	45,404	72,805	81,845
Prepaid Expense			184,623	187,305	62,870	102,919
Unamortised cost on staff loans (Day 1 difference)	31.2	353	263,086	383,859	263,170	384,218
Differed expenses			-	-	(29,144)	1,366
Other receivables			263,646	3,149,767	416,717	3,456,045
Total			964,147	3,911,829	1,065,584	4,166,268

31.2 Unamortised cost on staff loans (Day 1 difference)

			Company		Group	
As at 31st March			2025	2024	2025	2024
			Rs. '000	Rs. '000	Rs. '000	Rs. '000
Balance as at 1st April			383,859	370,151	384,218	370,235
Charge for the year			(120,773)	13,708	(121,048)	13,983
Balance as at 31st March			263,086	383,859	263,170	384,218

NOTES TO THE FINANCIAL STATEMENTS

32. PROPERTY, PLANT AND EQUIPMENT

Accounting Policy

Basis of Recognition

Property, Plant and Equipment are tangible items that are held for servicing, or for administrative purposes, and are expected to be used during more than one year.

Property, Plant and Equipment is recognised if it is probable that future economic benefits associated with the asset will flow to the Group and cost of the asset can be measured reliably.

Basis of Measurement

An item of Property, Plant and Equipment that qualifies for recognition as an asset is initially measured at its cost. Cost includes expenditure that is directly attributable to the acquisition of the asset and cost incurred subsequently to add to or replace a part of it. The cost of self-constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the asset to a working condition for its intended use and the costs of dismantling and removing the items and restoring at the site on which they are located and capitalised borrowing costs. Purchased software that is integral to the functionality of the related equipment is capitalised as a part of computer equipment.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

The Company and Group apply the cost model to property, plant and equipment and records at cost of purchase or construction together with any incidental expenses thereon less accumulated depreciation and any accumulated impairment losses.

Subsequent Costs

The cost of replacing a part of an item of property, plant and equipment is recognized in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably. The cost of day to day servicing of property, plant and equipment are charged to the Statement of Profit or Loss as incurred.

Repairs & Maintenance

Repairs and maintenance are charged to the Statement of Profit or Loss during the financial period in which they are incurred. The cost of major renovations is included in the carrying amount of the assets when it is probable that future economic benefits in excess of the most recently assessed standard of performance of the existing assets will flow to the Company and Group and the renovation replaces an identifiable part of the asset. Major renovations are depreciated during the remaining useful life of the related asset.

Derecognition

Property, Plant and Equipment is derecognised on disposal or when no future economic benefits are expected from its use. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is recognised in 'Other operating income' in the Statement of Profit or Loss in the year the asset is derecognised.

Depreciation

Depreciation is recognised in Statement of Profit or Loss on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment since this method most closely reflects the expected pattern of consumption of the future economic benefits embodied in the asset. Land is not depreciated.

32. PROPERTY, PLANT AND EQUIPMENT (CONTD...)

The estimated useful lives are as follows;

Class of asset	% per annum	Period
Freehold buildings	2	50 years
Improvement of leasehold property	25	4 years
Motor vehicles	12.5 - 20	5 - 8 years
Computer hardware	20	5 years
Office equipments	10 - 20	5 -10 years
Furniture's and fittings	20	5 years

The above rates are consistently used by all the Group entities. The depreciation rates are determined separately for each significant part of an item of property, plant and equipment and commence to depreciate when it is available for use, i.e. when it is in the location and condition necessary for it to be capable of operating in the manner intended by the management. Depreciation of an asset ceases at the earlier of the date that the asset is classified as held for sale or the date that the asset is derecognised. Depreciation methods, useful lives and residual values are reassessed at each reporting date and adjusted if appropriate.

Useful Lives of Property, Plant and Equipment

The Group and Company depreciates the property, plant and equipment, using the straight-line method, over their estimated useful lives after taking into account of their estimated residual values. The estimated useful life reflects management's estimate of the period that the Group and Company intends to derive future economic benefits from the use of the Group's property, plant and equipment. The residual value reflects management's estimated amount that the Group/Company would currently obtain from the disposal of the asset, after deducting the estimated costs of disposal, as if the asset were already of the age and in the condition expected at the end of its useful life. Changes in the expected level of usage and technological developments could affect the economics, useful lives and the residual values of these assets which could then consequentially impact future depreciation charges.

32.1 Property, Plant and Equipment - Company

	Freehold Land and Buildings	Improvement of Leasehold Properties	Motor Vehicles	Computer Hardware	Office Equipments	Furniture and Fittings	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Cost							
Balance as at 1st April 2024	723,542	56,872	427,978	803,282	800,035	436,983	3,248,692
Additions	322,456	-		141,545	100,990	20,990	585,981
Disposals	-	-	(126)		(604)	(747)	(1,477)
Transfers/adjustments	-	-	-	316	300	(616)	-
Balance as at 31st March 2025	1,045,998	56,872	427,852	945,143	900,721	456,610	3,833,196
(Less): Accumulated depreciation							
Balance as at 1st April 2024	4,647	56,872	118,452	674,218	629,407	403,714	1,887,310
Charge for the year	471	-	24,848	57,711	63,073	13,020	159,123
Disposals	-	-	(78)		(208)	(747)	(1,033)
Transfers/adjustments	-	-	875	(559)	300	(616)	-
Balance as at 31st March 2025	5,118	56,872	144,097	731,370	692,572	415,371	2,045,400
Net book value at 31st March 2025	1,040,880	-	283,755	213,773	208,149	41,239	1,787,796
	Freehold Land and Buildings	Improvement of Leasehold Properties	Motor Vehicles	Computer Hardware	Office Equipments	Furniture and Fittings	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Cost							
Balance as at 1st April 2023	723,542	56,872	592,523	833,105	699,495	442,805	3,348,343
Additions	-	-	555	44,323	106,306	17,751	168,935
Disposals	-	-	(165,100)	(74,146)	(5,766)	(23,573)	(268,585)
Balance as at 31st March 2024	723,542	56,872	427,978	803,282	800,035	436,983	3,248,693
(Less): Accumulated depreciation							
Balance as at 1st April 2023	4,176	56,872	120,922	688,623	579,519	417,227	1,867,338
Charge for the year	471	-	36,261	59,648	52,584	10,060	159,024
Disposals	-	-	(38,731)	(74,053)	(2,696)	(23,573)	(139,053)
Balance as at 31st March 2024	4,647	56,872	118,452	674,218	629,407	403,714	1,887,309
Net book value at 31st March 2024	718,895	-	309,526	129,064	170,629	33,270	1,361,384

NOTES TO THE FINANCIAL STATEMENTS

32.2 Property, Plant and Equipment - Group

	Freehold Land and Buildings	Improvement of Leasehold Properties	Motor Vehicles	Computer Hardware	Office Equipments	Furniture and fittings	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Cost							
Balance as at 1st April 2024	3,687,089	58,583	270,198	960,045	1,151,476	550,586	6,677,977
Additions	322,456	-	59,213	206,960	142,894	51,934	783,457
Disposals	-	-	(8,575)	-	(1,211)	(807)	(10,593)
Transfers	-	-	-	316	3,981	(4,297)	-
Exchange rate variance	-	-	(1,694)	(7,639)	(2,826)	(1,472)	(13,631)
Balance as at 31st March 2025	4,009,545	58,583	319,142	1,159,682	1,294,314	595,944	7,437,210
(Less): Accumulated depreciation							-
Balance as at 1st April 2024	573,132	57,349	129,809	804,842	844,767	488,389	2,898,288
Charge for the year	63,674	-	36,176	71,168	80,865	19,547	271,430
Additions due to acquisition of subsidiary	-	-	-	-	-	-	-
Disposals	-	-	(4,587)	-	(1,531)	(795)	(6,913)
Transfers	-	-	875	(559)	300	(616)	-
Exchange rate variance	-	-	(720)	(2,850)	(2,647)	(1,079)	(7,296)
Balance as at 31st March 2025	636,806	57,349	161,553	872,601	921,754	505,446	3,155,509
Net book value at 31st March 2025	3,372,739	1,234	157,589	287,081	372,560	90,498	4,281,701
	Freehold Land and Buildings	Improvement of Leasehold Properties	Motor Vehicles	Computer Hardware	Office Equipments	Furniture and fittings	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Cost							
Balance as at 1st April 2023	3,687,089	58,583	449,737	984,343	1,044,769	553,643	6,778,164
Additions	-	-	14,567	53,727	114,087	24,102	206,483
Disposals	-	-	(192,400)	(74,146)	(5,766)	(23,706)	(296,018)
Exchange rate variance	-	-	(1,706)	(3,879)	(1,614)	(3,453)	(10,652)
Balance as at 31st March 2024	3,687,089	58,583	270,198	960,045	1,151,476	550,586	6,677,977
(Less): Accumulated depreciation							
Balance as at 1st April 2023	509,327	57,349	150,522	810,707	781,163	497,877	2,806,945
Charge for the year	63,805	-	40,206	73,772	69,368	15,783	262,934
Disposals	-	-	(60,357)	(77,021)	(3,299)	(24,219)	(164,896)
Exchange rate variance	-	-	(562)	(2,616)	(2,465)	(1,052)	(6,695)
Balance as at 31st March 2024	573,132	57,349	129,809	804,842	844,767	488,389	2,898,288
Net book value at 31st March 2024	3,113,957	1,234	140,389	155,203	306,709	62,197	3,779,689

32.3 Fully Depreciated Property, Plant and Equipment

The initial cost of fully depreciated property, plant and equipment, which are still in use as at reporting date is as follows.

	Company		Group	
	2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
As at 31st March				
Improvement of leasehold properties	56,872	56,872	56,872	56,872
Motor vehicles	107,261	49,745	107,665	50,149
Computer hardware	590,742	534,609	691,159	621,252
Office equipment	555,623	503,641	630,828	565,953
Furniture and fittings	385,185	372,139	446,990	425,832
Total	1,695,683	1,517,006	1,933,514	1,720,058

NOTES TO THE FINANCIAL STATEMENTS

32. PROPERTY, PLANT AND EQUIPMENT (CONTD...)

32.4 Group Freehold lands & buildings

Location	Address	Date of Valuation	Method of Valuation	Land Extent (Perches)	Number of Building	Building Area (Sq.ft)	2025 Cost Rs. '000	2025 Revaluation Rs. '000	2024 Revaluation Rs. '000
People's Leasing & Finance PLC									
Vehicle yards									
Makola	No. 496, Makola North, Makola	31.12.2022	MCM	90	1	11,600	7,632	53,000	53,000
Mabima	No. 225/D, Nayagala Road, Heiyantuduwa, Mabima	31.12.2022	MCM	330.75	1	820	22,532	88,000	88,000
Meegahamulla	Kandepalla, Beligamuwa, Galewala	31.12.2022	MCM	260	1	1,836	27,558	31,000	31,000
Monaragala	No. 10, Pothuwil Road, Monaragala	31.12.2022	MCM	125.9	1	1,376	46,905	100,000	100,000
Administrative purpose									
Bandarawela	No. 35/2D, Welimada Road, Bandarawela	31.12.2022	MCM	8.3	1	5,194	31,257	50,000	50,000
Jaffna	No. 10, Mahathma Gandhi Road, Jaffna	31.12.2022	MCM	44.72	-	-	45,764	155,063	155,063
Matara	No. 367, Anagarika Darmapala Mawatha Matara	31.12.2022	MCM	40	-	-	93,599	120,000	120,000
Kandy	No. 296, Senanayaka Road, Kandy	31.12.2022	MCM	47.1	-	-	142,711	203,700	203,700
Anuradhapura	No. 50, Maithripala Senanayake Road, Anuradhapura	31.12.2022	MCM	40.51	-	-	155,882	182,295	182,295
Colombo	No 10d/8 Kaduwela	31.12.2022	MCM	94.3	-	-	149,702	260,000	260,000
Colombo	No. 1173, Maradana Road, Colombo 08.			27.09	-	-	322,456	322,456	-
Subtotal					5		1,045,998	1,565,514	1,243,058
People's Leasing Property Development Limited									
Borella	No. 1161, Maradana Road, Colombo 08	31.12.2024	MCM	104.9	2	127,621	1,532,414	3,700,000	3,450,000
Subtotal					2		1,532,414	3,700,000	3,450,000
People's Leasing Havelock Properties Limited									
Colombo 05*	No. 07, Havelock Road, Colombo 05	31.12.2024	MCM	111.45	1	84,024	2,059,690	3,400,000	3,200,000
Subtotal					1		2,059,690	3,400,000	3,200,000
Total					8		4,638,102	8,665,514	7,893,058

MCM : Market Comparable Method

* Land and building value of Rs.628,556,600 is classified as investment property and Rs. 1,431,133,056 is classified as property, plant and equipment in the group financial statements.

Market valuation of the above Land & Buildings was carried out by Mr. K.T.D. Tissera, FRICS (Eng), who is independent valuer not connected with the Company. Investment method, Contractor's Test method and Comparison method have been used for the valuation. Freehold land and buildings of the Company are considered under Level 3 of fair value hierarchy.

Temporarily idle property, plant and equipment

There were no property, plant and equipment of the Group/Company idle as at 31st March 2025 and 31st March 2024.

Property, plant and equipment retired from active use

There were no property, plant and equipment of the Group/Company retired from active use as at 31st March 2025 and 31st March 2024.

Title restriction on property, plant and equipment

There were no restriction on the title of property, plant and equipment of the Group/Company as at 31st March 2025 and 31st March 2024.

Property, plant and equipment pledged as security for liabilities

There were no items of property, plant and equipment of the Group/Company pledged as securities for liabilities other than disclosed in Note 54 on page 380. (asset pledged) to the Financial Statements.

Compensation from third parties for items of property, plant and equipment

There were no compensation received during the year from third parties for items of property, plant and equipment of the Group/Company that were impaired, lost or given up (2024 : Nil).

Unobservable input used in measuring fair value

Significant unobservable input used in measuring non-financial assets categorised as level 3 in fair value hierarchy disclosed in to Note - 21.6 on page 319 to the Financial Statements.

33. RIGHT OF USE ASSETS**Accounting Policy****SLFRS 16 – Leases****Determination of the lease term for lease contracts with renewal and termination options (Group as a lessee)**

The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised. The Group has several lease contracts for branches/head office that include extension and termination options. The Group applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination option. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control that affects its ability to exercise or not to exercise the option to renew or to terminate (e.g., construction of significant leasehold improvements or significant customisation of the leased asset).

Prepaid lease rentals paid to acquire land use rights are amortised over the lease term in accordance with the pattern of benefits provided. Leasehold property comprising of land use rights and is amortised on a straight line basis over the remaining lease term.

	Company		Group	
As at 31st March	2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
Cost				
Balance as at 1st April	3,815,915	3,639,518	2,766,130	2,606,244
Transfer from other asset (Prepaid rentals)	28,362	11,747	28,362	11,747
	3,844,277	3,651,265	2,794,492	2,617,991
Additions	996,222	283,704	584,348	293,956
Disposals	-	(119,054)	-	(119,054)
Exchange rate variance	-	-	(8,447)	(26,763)
Balance as at 31st March	4,840,499	3,815,915	3,370,393	2,766,130
(Less): Accumulated amortisation				
Balance as at 1st April	2,455,140	2,023,579	1,479,098	1,233,821
Amortisation	513,191	502,481	343,657	332,642
Disposal	-	(70,920)	-	(70,920)
Exchange rate variance	-	-	(5,764)	(16,445)
Balance as at 31st March	2,968,331	2,455,140	1,816,991	1,479,098
Net book value at 31st March	1,872,168	1,360,775	1,553,402	1,287,032

NOTES TO THE FINANCIAL STATEMENTS

34. GOODWILL AND INTANGIBLE ASSETS

Accounting Policy

The Group's intangible assets include the goodwill and customer list which acquired in business combination and value of computer software.

Basis of Recognition

An intangible asset is recognised only when its cost can be measured reliably and it is probable that the expected future economic benefits that are attributable to it will flow to the Group/Company in accordance with the Sri Lanka Accounting Standard- LKAS 38 - 'Intangible Assets'.

Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are stated in the Statement of Financial Position at cost less any accumulated amortisation and any accumulated impairment losses if any.

Subsequent Expenditure

Subsequent expenditure on intangible assets is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is expensed as incurred.

Useful Economic Lives, Amortisation and Impairment

The useful economic lives of intangible assets are assessed to be either finite or indefinite.

Intangible assets with finite lives are amortised over the useful economic life. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortisation period or method, as appropriate, and they are treated as changes in accounting estimates in accordance with LKAS 8. The amortisation expense on intangible assets with finite lives is recognised in the Statement of Profit or Loss in the expense category consistent with the function of the intangible asset.

Amortisation is calculated using the straight-line method to write down the cost of intangible assets to their residual values over their estimated useful economic lives at the rates as specified below;

Class of asset	% per annum	Period
Computer software	20	5 years

The unamortised balances of intangible assets with finite lives are reviewed for impairment annually and whenever there is an indication for impairment and recognised in Statement of Profit or Loss to the extent that they are no longer probable of being recovered from the expected future benefits.

Goodwill that arises upon the acquisition of subsidiary is included in intangible assets. Goodwill is initially measured at cost. Subsequent to initial recognition, goodwill is measured at cost less accumulated impairment losses. In respect of equity accounted investees, the carrying amount of goodwill is included in the carrying amount of the investment, and an impairment loss in such an investment is not allocated to any asset, including goodwill, that forms part of the carrying amount of the equity accounted investee.

Goodwill with infinite useful lives are assessed for impairment annually. The assessment of infinite life is reviewed annually to determine whether the infinite life continues to be supportable.

Derecognition

Intangible assets are derecognised on disposal or when no future economic benefits are expected from its use. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is recognised in the Statement of Profit or Loss in the year the asset is derecognised.

	Company			Group		
	Computer software	Goodwill	Total	Computer software	Goodwill	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Cost						
Balance as at 1st April 2024	248,110	308,545	556,655	324,682	417,099	741,781
Additions	4,384	-	4,384	15,768	-	15,768
Exchange rate variance	-	-	-	(3,901)	-	(3,901)
Balance as at 31st March 2025	252,494	308,545	561,039	336,549	417,099	753,648
(Less): Accumulated amortisation						
Balance as at 1st April 2024	207,100	308,545	515,645	247,932	308,545	556,477
Amortisation	10,675	-	10,675	23,168	-	23,168
Exchange rate variance	-	-	-	1,452	-	1,452
Balance as at 31st March 2025	217,775	308,545	526,320	272,552	308,545	581,097
Net book value at 31st March 2025	34,719	-	34,719	63,997	108,554	172,551

Cost

Balance as at 1st April 2023	217,862	308,545	526,407	259,290	417,099	676,389
Additions	30,248	-	30,248	67,916	-	67,916
Exchange rate variance	-	-	-	(2,524)	-	(2,524)
Balance as at 31st March 2024	248,110	308,545	556,655	324,682	417,099	741,781
(Less): Accumulated amortisation						
Balance as at 1st April 2023	198,669	308,545	507,214	230,408	308,545	538,953
Amortisation	8,431	-	8,431	18,292	-	18,292
Exchange rate variance	-	-	-	(768)	-	(768)
Balance as at 31st March 2024	207,100	308,545	515,645	247,932	308,545	556,477
Net book value at 31st March 2024	41,010	-	41,010	76,750	108,554	185,304

Intangible assets include fully amortised software amounting to Rs. 199,492,821 for the company and Rs. 267,437,368 for the Group as at 31st March 2025 (Rs. 184,373,402 for Company and Rs. 185,272,902 for Group as at 31st March 2024), which are still in use as at the reporting date.

Impairment Tests for Goodwill

The Group undertakes an annual test for impairment, based on value in use computation using cash flow projections based on financial budgets approved by the senior management. The discount rate of 17.86% and the projected growth rate based on GDP are the key assumptions used for this purpose. The discount rate was estimated based on an average percentage of cost of equity of the company. Management believes that no reasonably possible change in any of the key assumptions would cause the carrying value of the units to exceed their recoverable amount.

There were no restrictions existed on the title of the intangible assets of the Group/Company as at the reporting date. Further, there were no items pledged as securities for liabilities. There were no capitalised borrowing costs related to the acquisition of intangible assets during the year 2024/25.

NOTES TO THE FINANCIAL STATEMENTS

35. DUE TO BANKS

Accounting Policy

Due to banks include bank overdrafts and long term and short term loans obtained from banks. Subsequent to initial recognition, these are measured at their amortised cost using the EIR method. Amortised cost is calculated by taking into account any discount or premium on the issue and costs that are an integral part of the EIR. The EIR amortisation is included in 'interest expenses' in the Statement of Profit or Loss. Gains and losses are recognised in the Statement of Profit or Loss when the liabilities are derecognise as well as through the EIR amortisation process.

Company has not had any defaults of principal, interest or other breaches with regard to Due to Banks during 2025 or 2024.

	Company		Group	
As at 31st March	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Overdrafts	1,433,358	507,748	1,864,818	1,524,995
Term loans	10,003,215	1,755,746	14,964,167	5,656,370
Total	11,436,573	2,263,494	16,828,985	7,181,365
Fair value	11,436,573	2,261,237	16,825,813	7,317,086

35.1 Movement of due to banks

	Company		Group	
	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Balance as at 1 April	1,755,746	7,671,951	5,656,370	9,925,158
Amount borrowed during the year	24,500,000	-	26,823,963	2,581,519
Repayments during the year	(16,590,843)	(6,598,526)	(18,138,300)	(8,041,178)
Interest expenses during the year	338,312	682,321	622,134	1,190,871
Subtotal	10,003,215	1,755,746	14,964,167	5,656,370
Overdrafts	1,433,358	507,748	1,864,818	1,524,995
Balance as at 31 March	11,436,573	2,263,494	16,828,985	7,181,365

35.2 Long term loan details

Name of the borrower	Granted date	Facility amount Rs. '000	Period	Interest Rate	Security status
Hatton National Bank PLC	27.03.2025	4,000,000	04 years	1-2 year 10.90% 3 year 11.00%	Secured
Seylan Bank PLC	28.03.2025	5,000,000	03 years	10.90%	Secured

* The interest rate for each securitisation is given as the weighted average interest rate.

Details of the securities disclosed in Note 54 on page 388 - 'Asset pledged' to the Financial Statements.

35.3 Contractual Maturity Analysis

35.3.1 Remaining Contractual Maturity Analysis of Due to bank -Company

As at 31st March	2025			
	Within one year	1-5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Overdrafts	1,433,358	-	-	1,433,358
Long term loans	3,670,682	6,332,533	-	10,003,215
Total	5,104,040	6,332,533	-	11,436,573

As at 31st March	2024			
	Within one year	1-5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Overdrafts	507,748	-	-	507,748
Long term loans	1,755,746	-	-	1,755,746
Total	2,263,494	-	-	2,263,494

35.3.2 Remaining Contractual Maturity Analysis of Due to bank -Group

As at 31st March	2025			
	Within one year	1-5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Overdrafts	1,864,818	-	-	1,864,818
Long term loans	7,385,182	7,578,985	-	14,964,167
Total	9,250,000	7,578,985	-	16,828,985

As at 31st March	2024			
	Within one year	1-5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Overdrafts	1,524,995	-	-	1,524,995
Long term loans	3,270,653	2,385,717	-	5,656,370
Total	4,795,648	2,385,717	-	7,181,365

NOTES TO THE FINANCIAL STATEMENTS

36. DUE TO CUSTOMERS

Accounting Policy

Due to customers include fixed deposits and savings deposits. Subsequent to initial recognition, these are measured at their amortised cost using the Effective Interest Rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium on the issue and costs that are an integral part of the EIR. The EIR amortisation is included in 'interest expenses' in the Statement of Profit or Loss. Gains and losses are recognised in the Statement of Profit or Loss when the liabilities are derecognised.

Deposits of 7.1 billion (2023/24 Rs.12.1 billion) held as collateral for Loans against deposits were included in Due to customers.

In compliance with the Finance Companies (Insurance of Deposit Liabilities) Direction No. 02 of 2010 all the eligible deposit liabilities have been insured with the Sri Lanka Deposit Insurance and Liquidity Support Scheme, as a safety net measure that will safeguard customer rights and confidence. The company has paid Rs. 134.75 Mn as the premium for the above insurance scheme during the year. (2023/24 -134.22 Mn).

	Company		Group	
As at 31st March	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Fixed Deposits	117,512,800	92,577,092	123,067,554	99,027,354
Savings Deposits	7,016,884	4,860,634	7,001,159	4,815,700
Total	124,529,684	97,437,726	130,068,713	103,843,054
Fair value	124,806,329	99,373,010	130,118,804	105,426,170

36.1 Remaining Contractual Maturity Analysis of Due to Customers - Company

	2025			
As at 31st March	Within one year	1-5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Fixed Deposits	75,874,846	41,637,954	-	117,512,800
Savings Deposits	6,708,757	103,400	204,727	7,016,884
Total	82,583,603	41,741,354	204,727	124,529,684

	2024			
As at 31st March	Within one year	1-5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Fixed Deposits	74,366,470	18,210,622	-	92,577,092
Savings Deposits	4,571,920	94,918	193,796	4,860,634
Total	78,938,390	18,305,540	193,796	97,437,726

36.2 Remaining Contractual Maturity Analysis of Due to Customers - Group

As at 31st March	2025			
	Within one year	1-5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Fixed Deposits	82,085,219	40,982,335	-	123,067,554
Savings Deposits	6,692,381	103,400	205,378	7,001,159
Total	88,777,600	41,085,735	205,378	130,068,713

As at 31st March	2024			
	Within one year	1-5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Fixed Deposits	81,482,883	17,544,471	-	99,027,354
Savings Deposits	4,526,986	94,918	193,796	4,815,700
Total	86,009,869	17,639,389	193,796	103,843,054

37. DEBT SECURITIES ISSUED**Accounting Policy**

Debt Securities issued represent the funds borrowed by the Company and Group for long term and short term liquidity fund requirements. Subsequent to initial recognition, these are measured at their amortised cost using the EIR method. Amortised cost is calculated by taking into account any discount or premium on the issue and costs that are an integral part of the EIR. The EIR amortisation is included in 'interest expenses' in the Statement of Profit or Loss. Gains and losses are recognised in the Statement of Profit or Loss when the liabilities are derecognised.

			Company		Group	
As at 31st March	Page Note	No.	2025	2024	2025	2024
			Rs. '000	Rs. '000	Rs. '000	Rs. '000
Listed Debentures	37.2	366	5,014,652	11,032,248	5,014,652	11,032,248
Total			5,014,652	11,032,248	5,014,652	11,032,248
Fair value			4,866,785	9,178,853	4,866,785	9,178,853

37.1 Movement of debt securities issued

		Company		Group	
		2025	2024	2025	2024
		Rs. '000	Rs. '000	Rs. '000	Rs. '000
Balance as at 1 April		11,032,248	16,706,049	11,032,248	16,564,956
Redemption of debt securities issued		(5,362,869)	(5,295,400)	(5,362,869)	(5,169,620)
Interest expenses on debt securities issued		595,538	920,896	595,538	917,774
Interest paid on debt securities issued		(1,250,265)	(1,299,297)	(1,250,265)	(1,280,862)
Balance as at 31 March		5,014,652	11,032,248	5,014,652	11,032,248

NOTES TO THE FINANCIAL STATEMENTS

37. DEBT SECURITIES ISSUED (CONTD...)

37.2 Listed debentures

						Company		Group	
As at 31st March		Face value	Interest	Repayment	Type	2025	2024	2025	2024
Issued date	Maturity date	Rs. '000	rate	term		Rs. '000	Rs. '000	Rs. '000	Rs. '000
Senior, unsecured, redeemable, A+ rated									
5-Aug-2021	5-Aug-2024	2,942,940	8.00%	Annually	Type A	-	3,091,864	-	3,091,864
5-Aug-2021	5-Aug-2024	2,419,929	8.00%	At Maturity	Type B	-	2,944,024	-	2,944,024
5-Aug-2021	5-Aug-2026	4,272,360	9.00%	Annually	Type C	4,516,284	4,539,490	4,516,284	4,539,490
5-Aug-2021	5-Aug-2026	364,766	9.00%	At Maturity	Type D	498,368	456,870	498,368	456,870
						5,014,652	11,032,248	5,014,652	11,032,248

37.2.1 Utilisation of Funds Raised via Capital Market

Objective as per Prospectus	Amount allocated as per Prospectus	Proposed date of utilisation as per Prospectus	Amount allocated from proceeds in	% of total proceeds	Amounts utilised in Rs.	% of utilisation against allocation	Clarification if not fully utilised including where the funds are invested
	Rs. '000		Rs. '000(A)		(B)	(B/A)	

Issue of listed, senior, unsecured, redeemable, rated debentures during the year 2021/22

The funds raised through the Debenture Issue will be utilised to expand the lending portfolio of the Company	10,000,000	Within 06 months from the Date of Allotment	10,000,000	100	10,000,000	100	N/A
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Remaining Contractual Maturity Analysis of Debt Security -Company

As at 31st March	2025			
	Within one year	1-5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Listed Debentures	384,977	4,629,675	-	5,014,652
Total	384,977	4,629,675	-	5,014,652

As at 31st March	2024			
	Within one year	1-5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Listed Debentures	6,400,684	4,631,564	-	11,032,248
Total	6,400,684	4,631,564	-	11,032,248

Remaining Contractual Maturity Analysis of Debt Security -Group

As at 31st March	2025			
	Within one year	1-5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Listed Debentures	384,977	4,629,675	-	5,014,652
Total	384,977	4,629,675	-	5,014,652

As at 31st March	2024			
	Within one year	1-5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Listed Debentures	6,400,684	4,631,564	-	11,032,248
Total	6,400,684	4,631,564	-	11,032,248

38. OTHER FINANCIAL LIABILITIES**Accounting Policy**

Other financial liabilities includes amount payable to suppliers, insurance payable, dividend payable and other payables. These liabilities are non interest bearing and recorded at amounts expected to be payable as at the reporting date.

All other financial liabilities are recognised initially at fair value and subsequently measured at amortised cost.

Amount payable to suppliers

Amount payable to suppliers includes obligation to pay for vehicle suppliers in the ordinary course of business.

Insurance payable

Insurance payable includes premium amount payable to insurance companies in relation to vehicles.

As at 31st March	Company		Group	
	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Amount payable to suppliers	5,167,955	2,009,627	6,038,332	2,347,382
Insurance payable	600,465	509,772	-	-
Other payables	646,651	669,294	2,149,106	1,578,710
Total	6,415,071	3,188,693	8,187,438	3,926,092

NOTES TO THE FINANCIAL STATEMENTS

39. INSURANCE LIABILITIES AND REINSURANCE PAYABLE

Accounting Policy

Provision for net unearned premium

Provision for unearned premiums represents premiums received for risks that have not yet expired. Generally, the reserve is released over the term of the contract and is recognised as premium income. At each reporting date, the Group reviews its unexpired risk and a liability adequacy test is performed to determine whether there is any overall excess of expected claims and deferred acquisition costs over unearned premiums. This calculation uses current estimates of future contractual cash flows after taking account of the investment return expected to arise on assets relating to the relevant non-life insurance technical provisions. If these estimates show that the carrying amount of the unearned premiums is inadequate, the deficiency is recognised in the Statement of Profit or Loss by setting up a provision for liability adequacy.

As required by SLFRS 4 - Insurance Contracts, the Group performs a liability adequacy test (LAT) in respect of non-life contract liabilities with the assistance of an external actuary.

Provision for gross outstanding claims

Non-life insurance contract liabilities are recognised when contracts are entered into and premiums are charged. These liabilities are known as the outstanding claims provision, which are based on the estimated ultimate cost of all claims incurred but not settled at the reporting date, whether reported or not, together with related claims handling costs and reduction for the expected value of salvage and other recoveries.

The liability is not discounted for the time value of money. No provision for equalisation or catastrophe reserves is recognised. The liabilities are de-recognised when the contract expires, is discharged or is cancelled.

Provision for gross incurred but not reported claims

Delays can be experienced in the notification and settlement of certain types of claims, therefore the ultimate cost of these cannot be known with certainty at the reporting date. The liability is calculated at the reporting date using a range of standard actuarial claim projection techniques, based on empirical data and current assumptions that may include a margin for adverse deviation.

For non-life insurance contracts, estimates have to be made both for the expected ultimate cost of claims reported at the reporting date and for the expected ultimate cost of claims incurred but not yet reported (IBNR) at the reporting date. It can take a significant period of time before the ultimate claims cost can be established with certainty and for some type of policies, IBNR claims form the majority of the liability in the Statement of Financial Position.

The ultimate cost of outstanding claims is estimated by using a range of standard actuarial claims projection techniques, such as Chain Ladder method, Bornheutter-Ferguson method and Frequency/Severity method.

The main assumption underlying these techniques is that a company's past claims development experience can be used to project future claims development and hence ultimate claims costs. As such, these methods extrapolate the development of paid and incurred losses, average costs per claim and claim numbers based on the observed development of earlier years and expected loss ratios. Historical claims development is mainly analysed by accident years, but can also be further analysed by geographical area, as well as by significant business lines and claim types. Large claims are usually separately addressed, either by being reserved at the face value of loss adjuster estimates or separately projected in order to reflect their future development. In most cases, no explicit assumptions are made regarding future rates of claims inflation or loss ratios. Instead, the assumptions used are those implicit in the historical claims development data on which the projections are based.

Additional qualitative judgment is used to assess the extent to which past trends may not apply in future, (for example to reflect one-off occurrences, changes in external or market factors such as public attitudes to claiming, economic conditions, levels of claims inflation, judicial decisions and legislation, as well as internal factors such as portfolio mix, policy features and claims handling procedures) in order to arrive at the estimated ultimate cost of claims that present the likely outcome from the range of possible outcomes, taking account of all the uncertainties involved.

Similar judgments, estimates and assumptions are employed in the assessment of adequacy of provisions for unearned premium.

Insurance Contract Liabilities

Non-life Insurance Contract Liabilities

Non-life insurance contract liabilities are recognised when contracts are entered and premiums are charged. These liabilities are known as the outstanding claims provision, which are based on the estimated ultimate cost of all claims incurred but not settled at the reporting date, whether reported or not, together with related claims handling costs and reduction for the expected value of salvage and other recoveries. Delays can be experienced in the notification and settlement of certain types of claims, therefore the ultimate cost of these cannot be known with certainty at the reporting date. The liability is calculated at the reporting date using a range of standard actuarial claim projection techniques. The liability is not discounted for the time value of money. No provision for equalization or catastrophe reserves is recognised. The liabilities are derecognised when the contract expires, is discharged or is cancelled.

The provision for unearned premiums represents premiums received for risks that have not yet expired. Generally, the reserve is released over the term of the contract and is recognised as premium income. At each reporting date, the Group reviews its unexpired risk and a liability adequacy test is performed to determine whether there is any overall excess of expected claims and deferred acquisition costs over unearned premiums. This calculation uses current estimates of future contractual cash flows after taking account of the investment return expected to arise on assets relating to the relevant non-life insurance technical provisions. If these estimates show that the carrying amount of the unearned premiums is inadequate, the deficiency is recognized in the statement of income by setting up a provision for liability adequacy.

De-recognition of Insurance Payable

Insurance payables are derecognised when the obligation under the liability is discharged, canceled or expired.

Unexpired Risk Reserve

The calculation of premium liability requires a comparison between the Company's held unearned premium reserves less deferred acquisition cost with the expected amount decided based on the significant management judgment. In estimating the unexpired risk liability, assumptions are made on the expected net claim ratio for each of business and claim management expenses incurred whilst these policies remain exposed for claims.

Non-life Insurance Contract Liabilities

For non-life insurance contracts, estimates have to be made both for the expected ultimate cost of claims reported at the reporting date and for the expected ultimate cost of claims incurred but not yet reported at the reporting date (IBNR). It can take a significant period of time before the ultimate claims cost can be established with certainty and for some type of policies.

The ultimate cost of outstanding claims is estimated by using a range of standard actuarial claims projection techniques, such as Chain Ladder and Bornheutter-Ferguson methods and Frequency/severity method.

The main assumption underlying these techniques is that a company's past claims development experience can be used to project future claims development and hence ultimate claims costs. As such, these methods extrapolate the development of paid and incurred losses, average costs per claim and claim numbers based on the observed development of earlier years and expected loss ratios. Historical claims development is mainly analysed by accident periods and significant business lines, but can also be further analysed by geographical area and claim types. Large claims may be separately addressed, either by being reserved at the face value of loss adjuster estimates or separately projected in order to reflect their future development. In most cases, no explicit assumptions are made regarding future rates of claims inflation or loss ratios. Instead, the assumptions used are those implicit in the historical claims development data on which the projections are based.

Additional qualitative judgment is used to assess the extent to which past trends may not apply in future, (for example to reflect one-off occurrences, changes in external or market factors such as public attitudes to claiming, economic conditions, levels of claims inflation, judicial decisions and legislation, as well as internal factors such as portfolio mix, policy features and claims handling procedures) in order to arrive at the estimated ultimate cost of claims that present the likely outcome from the range of possible outcomes, taking account of all the uncertainties involved.

Similar judgments, estimates and assumptions are employed in the assessment of adequacy of provisions for unearned premium. Judgment is also required in determining whether the pattern of insurance service provided by a contract requires amortisation of unearned premium on a basis other than time apportionment.

All general insurance contracts are subject to a Liability Adequacy Test (LAT). The LAT was carried out by M/s. NMG Financial Services Consulting Pte Limited, Singapore.

Reinsurance liabilities represent balances due to insurance companies. Reinsurance assets or liabilities are de-recognised when the contractual rights are extinguished or expire or when the contract is transferred to another party.

NOTES TO THE FINANCIAL STATEMENTS

39. INSURANCE LIABILITIES AND REINSURANCE PAYABLE (CONTD...)

As at 31st March	Page	Note	No.	Company		Group	
				2025	2024	2025	2024
				Rs. '000	Rs. '000	Rs. '000	Rs. '000
Insurance Liabilities	39.1	370		-	-	4,830,545	4,326,861
Reinsurance payables				-	-	628,243	1,181,832
Total				-	-	5,458,788	5,508,693

39.1 Insurance Liabilities

As at 31st March	Company		Group	
	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Outstanding claims provision	-	-	1,977,060	814,643
Provision for unearned premiums (net)	-	-	2,853,485	3,512,218
Total	-	-	4,830,545	4,326,861

40. LEASE LIABILITIES

Accounting Policy

The Company recognises lease liabilities measured at present value of lease payments to be made over the lease term at the commencement date of the lease. In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments.

The Group applied modified retrospective approach in accordance with SLFRS 16 when adopting the standards and used 13.05% as a weighted average incremental borrowing rate in order to record the right of use assets and lease Liabilities (2024 - 14.91%).

As at 31st March	Company		Group	
	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Balance as at 1st April	1,636,537	1,753,723	1,554,027	1,477,875
Additions/renewal of operating lease agreements during the year	996,222	283,704	584,348	293,956
Accretion of interest	271,323	245,483	198,363	219,909
Payments to lease creditors	(667,991)	(586,137)	(557,946)	(377,477)
Expiration of operating lease agreements during the year	-	(60,236)	-	(60,236)
Balance as at 31st March	2,236,091	1,636,537	1,778,792	1,554,027

Sensitivity analysis of lease liability

The impact arising from the possible changes in the incremental borrowing rate on the lease liability disclosed in Risk Management Disclosure 56.4.1 on page 410.

Remaining Contractual Maturity Analysis of Lease Liability**Company**

As at 31st March	2025			
	Within one year	1-5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Lease Liability	561,593	1,380,554	293,944	2,236,091
Total	561,593	1,380,554	293,944	2,236,091

As at 31st March	2024			
	Within one year	1-5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Lease Liability	397,870	1,013,774	224,893	1,636,537
Total	397,870	1,013,774	224,893	1,636,537

Group

As at 31st March	2025			
	Within one year	1-5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Lease Liability	445,665	1,096,350	236,777	1,778,792
Total	445,665	1,096,350	236,777	1,778,792

As at 31st March	2024			
	Within one year	1-5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Lease Liability	389,352	957,817	206,858	1,554,027
Total	389,352	957,817	206,858	1,554,027

41 CURRENT TAX LIABILITIES**Accounting Policy**

The Group and Company is subject to income taxes and other taxes including VAT and SSCL on financial services. Significant judgment is required to determine the total provision for current, deferred and other taxes. Uncertainties exist, with respect to the interpretation of the applicability of tax laws, at the time of the preparation of these financial statements.

The Group and Company recognized assets and liabilities for current deferred and other taxes based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters are different from the amounts that were initially recorded, such differences will impact the income, deferred tax amounts in the period in which the determination is made.

			Company		Group	
As at 31st March	Note	Page	2025	2024	2025	2024
		No.	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Current tax payable/ receivable	41.1	372	(52,589)	295,474	326,594	536,436
Total			(52,589)	295,474	326,594	536,436

NOTES TO THE FINANCIAL STATEMENTS

41 CURRENT TAX LIABILITIES (CONTD...)

41.1 Current tax liability/ receivable

	Company		Group	
As at 31st March	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Balance as at 1st April	295,474	1,013,703	536,436	1,406,648
Provision for the year	1,428,189	1,525,924	2,008,215	1,876,053
Under/(Over) provision in respect of previous year	(2,157)	(148,168)	(3,924)	(144,939)
Payment of income tax	(1,685,532)	(1,836,478)	(1,969,527)	(2,142,485)
Tax credits(*)	(88,563)	(259,507)	(244,605)	(458,841)
Balance as at 31st March	(52,589)	295,474	326,595	536,436

41.2 Withholding Tax (WHT)/ Advance Income Tax (AIT)

WHT has been reinstated in accordance with Sections 84 and 85 of the Inland Revenue Act No. 24 of 2017 and the amendments thereto (No. 10 of 2021 and No. 45 of 2022). A 5% withholding tax is applied to service fees exceeding Rs. 100,000, 10% to rent exceeding Rs. 100,000, 5% to any amount of interest and 15% to dividends.

42. OTHER LIABILITIES

Accounting Policy

Other liabilities include VAT on financial services payable, Social Security Contribution Levy (SSCL), Value Added Tax (VAT) payable, other tax payable and other payable. These Non-Financial Liabilities should be measured at amounts that would rationally be paid to settle the present obligation or amount to transfer it to a third party on the balance sheet date.

	Company		Group	
As at 31st March	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
VAT on financial services Payable	242,044	249,569	254,754	270,349
SSCL Payable	31,759	31,781	58,518	53,036
Value Added Tax (VAT) Payable	58,115	68,571	186,861	201,942
W.H.T. Payable	36,044	46,627	69,416	48,592
Crop Insurance Levy Payable	8,851	17,806	8,851	17,806
Amount payable to customers	527,615	478,329	530,766	478,618
Stamp Duty Payable	159,024	133,907	162,250	136,554
Other Payable	422,943	366,336	465,620	425,871
Total	1,486,395	1,393,241	1,737,036	1,632,768



43. RETIREMENT BENEFIT OBLIGATION

Employee Benefits

Retirement Benefit Obligation - Gratuity

The Group/Company measures the present value of the promised retirement benefits for gratuity, which is a retirement benefit plan with the advice of an independent professional actuary using the 'Projected Unit Credit method' (PUC) as required by the Sri Lanka Accounting Standard- LKAS 19 - 'Employee Benefits'.

The Retirement Benefit Plan of the Company was amended due to the increase in retirement age enacted by the Minimum Retirement Age of Workers Act No. 28 of 2021.

Recognition of Actuarial Gains and Losses

The Group/Company recognises the total actuarial gains and losses that arise in calculating the Company's obligation in respect of the plan in Statement of Comprehensive Income during the period in which it occurs.

Funding Arrangements

The gratuity liability is not externally funded.

Defined Contribution Plans -Employees' Provident Fund & Defined Contribution Plans - Employees' Trust Fund

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity (a fund) and will have no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee services in the current and prior periods as defined in the Sri Lanka Accounting Standard - LKAS 19 (Employee Benefits).

The contribution payable to a defined contribution plan is in proportion to the services rendered to the Company by the employees and is recorded as an expense when they become due. Unpaid contributions are recorded as a liability.

The Group/Company and employees contribute to the Employees' Provident Fund managed by the Central Bank of Sri Lanka at 12% and 8% respectively on the gross salary of each employee.

The Group/Company contributes to the Employees' Trust Fund at 3% on the gross salary of each employee.

Retirement Benefit Obligation

The cost of the retirement benefit obligation is determined using actuarial valuation. The actuarial valuation involves making assumptions about discount rates, expected rates of return on assets, future salary increases, mortality rates and future gratuity increases. Due to the long term nature of such obligation, these estimates are subjected to significant uncertainty. All assumptions are reviewed at each reporting date.

	Page	No.	Company		Group	
			2025	2024	2025	2024
	Note		Rs. '000	Rs. '000	Rs. '000	Rs. '000
Balance as at 01st April			778,537	673,659	897,355	756,320
Amount recognise in Statement of Profit or Loss	43.1	374	158,224	175,370	206,602	221,361
Amount recognise in Statement of Comprehensive Income	43.2	374	134,126	17,890	143,496	26,787
Benefits paid during the year			(70,168)	(88,382)	(91,537)	(107,113)
Balance as at 31st March			1,000,719	778,537	1,155,916	897,355

NOTES TO THE FINANCIAL STATEMENTS

43. RETIREMENT BENEFIT OBLIGATION (CONTD...)

43.1 Amount recognise in Statement of Profit or Loss

	Company		Group	
For the year ended 31st March	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Current service cost	64,800	54,111	102,887	77,202
Net interest on the net defined benefit liability	93,424	121,259	103,715	144,159
Total amount recognised in Statement of Profit or Loss	158,224	175,370	206,602	221,361

43.2 Amount recognise in Statement of Comprehensive Income

	Company		Group	
For the year ended 31st March	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Losses/(Gains) due to changes in assumptions	94,403	56,806	103,773	63,097
Experience Losses/(Gains) arising during the year	39,723	(38,916)	39,723	(36,310)
Total actuarial (losses)/gain recognised in Statement of Comprehensive Income	134,126	17,890	143,496	26,787

An actuarial valuation of the retirement benefit obligation was carried out as at 31 March 2025 by Messrs Actuarial & Management Consultants (Private) Limited, a firm of professional actuaries (31 March 2024 by Messrs Actuarial & Management Consultants (Private) Limited). The valuation method used by the actuaries to value the liability is the 'Projected Unit Credit (PUC)', the method recommended by the Sri Lanka Accounting Standard, LKAS 19 - 'Employee Benefits'.

As at 31st March	2025	2024
Company /Group		
Actuarial assumptions		
Discount rate	10.00%	12.00%
Future salary increment rate	10.00%	10.00%
Mortality	A1967/70 ultimate mortality	A1967/70 ultimate mortality
Disability	Standard RI rates	Standard RI rates
Retirement age	60 Years	60 Years

Expected average working life of the active participants is 6 years for the year ended 31st March 2025. (6 - 2024)

43.3 Sensitivity of Assumptions Employed in Actuarial Valuation

The following table demonstrates the sensitivity to a reasonably possible change in the key assumptions employed with all other variables held constant in the employment benefit liability measures.

The sensitivity of the Statement of Comprehensive Income and the Statement of Financial Position is the effect of the assumed changes in discount rate & salary increment rate on the employment benefit obligation for the year.

For the year ended 31st March	2025		2024	
	Effect on Statement of Comprehensive Income increase/ (reduction) in results for the year	Effect on employee benefit obligation increase/ (reduction) in the liability	Effect on Statement of Comprehensive Income increase/ (reduction) in results for the year	Effect on employee benefit obligation increase/ (reduction) in the liability
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Increase/ (decrease) in discount rate				
1%	953,451	(953,451)	35,693	(35,693)
-1%	(1,052,656)	1,052,656	(39,166)	39,166
Increase/ (decrease) in salary increment				
1%	1,051,807	(1,051,807)	39,246	(39,246)
-1%	(953,373)	953,373	(36,357)	36,357

43.4 Analysis of retirement benefit obligation by Maturity Profile

Following note analysed the defined benefit obligation by expected future working life time of each individual employee. The expected future working life considers the probability of an exit due to withdrawal, death or disability prior to retirement date.

For the year ended 31st March	Company		Group	
	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Within the next 12 months	149,708	121,465	182,914	138,366
Between 1-5 years	478,888	376,817	536,002	423,931
Beyond 5 years	372,123	280,255	437,000	335,058
Total	1,000,719	778,537	1,155,916	897,355

NOTES TO THE FINANCIAL STATEMENTS

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44. DEFERRED TAX LIABILITIES / (ASSETS)

Accounting Policy

Deferred tax is provided on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes. Deferred tax liabilities are recognised for all taxable temporary differences, except:

- ⊙ Where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- ⊙ In respect of taxable temporary differences associated with investments in subsidiaries, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except:

- ⊙ Where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- ⊙ In respect of deductible temporary differences associated with investments in subsidiaries, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Current tax and deferred tax relating to items recognised directly in equity are also recognised in equity and not in the Statement of Profit or Loss.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

	Company		Group	
	2025	2024	2025	2024
As at 31st March	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Recognised under assets	213,519	818,949	832,154	(875,915)
Recognised under liabilities	(154,197)	-	(805,585)	46,564
Deferred tax liability/(asset)	59,322	(818,949)	26,569	(829,351)

44. DEFERRED TAX ASSETS/LIABILITIES (CONTD...)

Net deferred tax assets/liabilities of one entity cannot set-off against another entity's assets/liabilities since there is no legally enforceable right to set-off. Therefore net deferred tax assets and liabilities of deferent entities are separately recognised in the Statement of Financial Position.

44.1 Summary of Deferred Tax

44.1.1 Movement in Deferred Tax

			Company				Group			
			2025		2024		2025		2024	
	Note	Page No.	Temporary difference	Tax effect	Temporary difference	Tax effect	Temporary difference	Tax effect	Temporary difference	Tax effect
			Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Balance as at 1st April			(2,729,829)	(818,949)	(4,451,533)	(1,335,460)	(2,764,507)	(829,352)	(4,732,787)	(1,419,836)
Temporary differences affect the income statement by changing the tax expense through deferred tax	44.2	378	2,529,756	758,927	1,525,597	457,679	2,616,139	784,842	1,668,930	500,679
The origination and reversal of temporary differences impact the Statement of Profit or Loss and Other Comprehensive Income	44.2	378	2,334	700	196,107	58,832	59,802	17,941	299,350	89,805
Balance as at 31st March			(197,739)	(59,322)	(2,729,829)	(818,949)	(88,566)	(26,570)	(2,764,507)	(829,351)

44.1.2 Reconciliation of effective tax rate between Temporary difference and Differed tax

A reconciliation of the temporary differences set-off by deferred tax is provided below:

			Company				Group			
			2025		2024		2025		2024	
	Note	Page No.	Amount	Tax effect	Amount	Tax effect	Amount	Tax effect	Amount	Tax effect
			Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Profit before income tax expense			5,788,336	1,736,501	5,375,932	1,612,780	6,879,378	2,063,813	6,429,224	1,928,767
Add :Temporary difference										
Disallowed expenses / Lease Capital recoverable	17.6	314	(876,849)	(263,055)	(269,916)	(80,975)	(1,014,222)	(304,267)	(964,384)	(289,315)
Less:Temporary difference										
Allowable expenses / Exempted income	17.6	314	(1,652,907)	(495,872)	(1,255,592)	(376,678)	(2,078,875)	(623,663)	(1,928,767)	(578,630)
Temporary difference - Taxable income			3,258,580	977,574	3,850,424	1,155,127	3,786,281	1,135,884	3,536,073	1,060,822
Deferred tax adjustment	44.2	378	-	758,927	-	457,679	-	784,842	-	500,679
Total Tax on Temporary difference			-	1,736,501	-	1,612,806	-	1,920,726	-	1,561,501
Effective tax rate on Temporary difference				30%		30%		20%-40%		20%-40%
Current tax rate				30%		30%		20%-40%		20%-40%

NOTES TO THE FINANCIAL STATEMENTS

44.2 Reconciliation of Deferred tax – Company

	Statement of financial position		Profit or loss		Other Comprehensive Income		Statement of Changes in Equity	
	2025	2024	2025	2024	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
As at / for the year ended March 31st 2025								
Deferred tax Assets								
Post employment benefit obligation	259,978	233,561	(26,417)	(8,761)	40,238	(5,369)	40,238	(5,369)
Provision for impairment charges	(105,263)	781,223	886,485	542,852	-	-	-	-
Right-of-use assets (SLFRS 16)	58,804	51,342	(7,462)	(570)	-	-	-	-
Carry forward tax losses	-	-	-	-	-	-	-	-
	213,519	1,066,126	852,606	533,521	40,238	(5,369)	40,238	(5,369)
Deferred tax Liabilities								
Accelerated depreciation for tax purposes – Property, Plant and Equipment	71,802	55,880	(15,922)	27,468	-	-	-	-
Accelerated depreciation for tax purposes – Leased assets	42,858	185,881	143,723	48,374	-	-	-	-
Fair value on OCI	39,537	5,416	(34,122)	-	39,537	(64,200)	39,537	(64,200)
	154,197	247,177	93,679	75,842	39,537	(64,200)	39,537	(64,200)
Deferred tax effect on profit or loss for the year	-	-	758,927	457,679	-	-	-	-
Other comprehensive income for the year	-	-	-	-	701	58,831	-	-
Recognised under equity	-	-	-	-	-	-	701	58,831
Net deferred tax asset as at March 31st	59,322	818,949	-	-	-	-	-	-

44.3 Reconciliation of Deferred tax – Group

	Statement of financial position		Profit or loss		Other Comprehensive Income		Statement of Changes in Equity	
	2025	2024	2025	2024	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
As at / for the year ended March 31st 2025								
Deferred tax Assets								
Post employment benefit obligation	362,406	264,520	(140,934)	(4,109)	43,049	(8,139)	43,049	(8,139)
Provision for impairment charges	350,735	805,012	454,278	501,110	-	-	-	-
Right-of-use assets (SLFRS 16)	119,013	51,342	(67,671)	(570)	-	-	-	-
Carry forward tax losses	-	63,798	63,798	(25,130)	-	-	-	-
Fair value gain/Loss on Investment property	-	21,594	21,594	32,159	-	-	-	-
	832,154	1,206,266	331,065	503,460	43,049	(8,139)	43,049	(8,139)
Deferred tax Liabilities								
Accelerated depreciation for tax purposes – Property, Plant and Equipment	432,488	163,148	(269,340)	(50,297)	-	-	-	-
Accelerated depreciation for tax purposes – Leased assets	92,717	194,226	101,509	53,078	-	-	-	-
Fair value on OCI	280,380	19,541	(285,947)	-	25,108	(97,944)	25,108	(97,944)
	805,585	376,915	(453,778)	2,781	25,108	(97,944)	25,108	(97,944)
Deferred tax effect on profit or loss for the year	-	-	784,843	500,679	-	-	-	-
Other comprehensive income for the year	-	-	-	-	17,941	89,805	-	-
Recognised under equity	-	-	-	-	-	-	17,941	89,805
Net deferred tax asset as at March 31st	26,569	829,351	-	-	-	-	-	-

45. STATED CAPITAL

Capital

The Company maintains an actively managed capital base to cover risks inherent in the business and is meeting the capital adequacy requirements of the Central Bank of Sri Lanka. The adequacy of the Company's capital is monitored using, among other measures, the rules and ratios established by the Central Bank of Sri Lanka.

The Company has complied in full with all its externally imposed capital requirements over the reported period.

Capital management

The primary objectives of the Company's capital management policy are to ensure that the Company complies with externally imposed capital requirements and maintains strong credit ratings and healthy capital ratios in order to support its business and to maximise shareholder value.

The Company manages its capital structure and makes adjustments to it according to changes in economic conditions and the risk characteristics of its activities. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividend payment to shareholders, return capital to shareholders or issue capital securities.

	Company/Group		Company/Group	
	2025		2024	
	Number	Rs. '000	Number	Rs. '000
Balance as at 1 April	2,154,375,750	19,230,479	2,041,883,116	18,015,559
Scrip Dividend	-	-	112,492,634	1,214,920
Balance as at 31 March	2,154,375,750	19,230,479	2,154,375,750	19,230,479

Rights, preferences and restrictions of classes of capital

The ordinary shares of the Company are quoted in the Colombo Stock Exchange. The holders of ordinary shares have the right to receive dividend as declared from time to time and are entitled to one vote per share at the Annual General Meeting of the Company.

Regulatory capital

	2025		2024	
	Actual	Required	Actual	Required
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
As at 31st March				
Tier 1 Capital/ Core capital	41,548,341	2,500,000	40,454,374	2,000,000
Tier 1 Capital Ratio / Core capital ratio	22.94%	10.00%	30.00%	10.00%
Total Capital Ratio / Total risk weighted capital ratio	22.68%	14.00%	29.70%	14.00%

As per Finance Business Act Directions No 3 of 2018, regulatory capital consists of Tier 1 capital, which comprises stated capital, statutory reserved fund, retained earnings including current year profit, general & other reserves less goodwill, other intangible assets, other comprehensive income losses, shortfall of the cumulative impairment to total provisions and interest in suspense and 50% of investment in banking and financial companies.

NOTES TO THE FINANCIAL STATEMENTS

46. STATUTORY RESERVE FUND

	Company		Group	
	2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
Balance as at 1st April	2,967,853	2,790,828	3,107,595	2,905,660
Transfer during the year	180,112	177,025	218,340	201,935
Balance as at 31st March	3,147,965	2,967,853	3,325,935	3,107,595

People's Leasing & Finance PLC

According to the Paragraph 3 (a) of Finance Companies (Capital Funds) Direction No.1 of 2003, every finance company shall maintain reserve fund and as per Paragraph 3 (b) (i) of the said direction, so long the capital funds are not less than twenty five (25) per cent of total deposit liabilities, a sum equal to not less than five (5) per cent of the net profits shall be transferred to reserve fund each year.

Since the capital funds are not less than twenty five (25) per cent of total deposit liabilities, company has transferred five (5) per cent of the net profits to reserve fund.

Alliance Finance PLC

As per Financial regulation 1994, every Non-Banking Financial Institution is required to transfer at least 20% of it's current years profit to the fund until such reserve fund equal to its paid up share capital and share premium (if any). In conformity with the above requirement the Company transferred 20% of net profit to statutory reserve before declaration of dividend.

47. RETAINED EARNINGS

	Company		Group	
	2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
Balance as at 1st April	19,884,827	19,556,826	23,976,101	23,248,550
Profit for the year	3,603,377	3,540,497	3,998,783	3,994,917
Comprehensive income	(133,426)	(76,722)	(127,523)	(106,681)
Transfers to reserves	(361,913)	(277,136)	(400,140)	(302,047)
Dividend paid	(3,016,126)	(2,858,638)	(3,016,126)	(2,858,638)
Balance as at 31st March	19,976,739	19,884,827	24,431,093	23,976,101

48. OTHER RESERVES

Equity Reserves

The reserves recorded in equity (Statement of Comprehensive Income) on the Statement of Financial Position include;

⊙ The fair value reserve comprises the cumulative net change in fair value of financial assets measured at fair value through other comprehensive income (Refer Note 48.3) on page 381.

⊙ Foreign currency translation reserve

As at the reporting date, the assets and liabilities of the Alliance Finance PLC a subsidiary of the Company was translated into the presentation currency (Sri Lankan Rupee) at the exchange rate ruling at the reporting date and the Statement of Profit or Loss and Statement of Other Comprehensive Income was translated at the average exchange rate for the period. The exchange differences arising on the translation of these Financial Statement is taken to foreign currency translation reserve through Statement of other comprehensive income (Refer Note 48.4) on page 382.

⊙ Regulatory loss allowance reserve

In accordance with Section 7.1 of the Finance Business Act Directions (Classification and Measurement of Credit Facilities) No. 01 of 2020, a non-distributable regulatory loss allowance reserve must be established through an appropriation of retained earnings whenever the loss allowance for expected credit loss (impairment) is less than the regulatory provision. Consequently, the company has transferred Rs.100MN from retained earnings to the regulatory loss allowance reserve during the year.

48.1 Current Year 2025

	Company					Group		
	Page	No.	Opening balance at	Movement transfers	Closing balance at	Opening balance at	Movement transfers	Closing balance at
			01-04-2024		31-03-2025	01-04-2024		31-03-2025
Note			Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Regulatory loss allowance reserve			100,111	181,801	281,912	-	281,912	281,912
Fair value reserve	48.3	381	(357,132)	131,792	(225,340)	(326,987)	95,719	(231,268)
Foreign currency translation reserve	48.4	382	-	-	-	658,332	(75,971)	582,361
Total			(257,021)	313,593	56,572	331,345	301,660	633,005

48.2 Previous year 2024

	Company					Group		
	Page	No.	Opening balance at	Movement transfers	Closing balance at	Opening balance at	Movement transfers	Closing balance at
			01-04-2023		31-03-2024	01-04-2023		31-03-2024
Note			Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Regulatory loss allowance reserve	48.3	381	-	100,111	100,111	-	100,111	100,111
Fair value reserve			(571,148)	214,016	(357,132)	(627,839)	300,852	(326,987)
Foreign currency translation reserve	48.4	382	-	-	-	977,219	(318,887)	658,332
Total			(571,148)	314,127	(257,021)	349,380	82,076	431,456

48.3 Fair value reserve

The fair value reserve comprises the cumulative net change in fair value of financial assets measured at fair value through other comprehensive income until such investments are derecognised or impaired.

	Company		Group	
	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Balance as at 01st April	(357,132)	(571,148)	(326,987)	(627,839)
Net fair value gains/(losses) on remeasuring financial investments	131,792	214,016	83,694	329,798
Transfer to NCI			12,025	(28,946)
Balance as at 31st March	(225,340)	(357,132)	(231,268)	(326,987)

NOTES TO THE FINANCIAL STATEMENTS

48. OTHER RESERVES (CONTD...)

48.4 Foreign currency translation reserve

The foreign currency translation reserve comprises all foreign currency differences arising from the translation of the Financial Statements of foreign subsidiary.

	Company		Group	
	2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
Balance as at 01st April	-	-	658,332	977,219
Net gains/(losses) arising from translating the Financial Statements	-	-	(148,962)	(625,269)
Transfer to NCI	-	-	72,991	306,382
Balance as at 31st March	-	-	582,361	658,332

49. NON -CONTROLLING INTEREST

Non controlling interest are measured at their proportionate share of the acquiree's identifiable net assets at the date of acquisition. Changes in the Group's interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. Non controlling interest represents 25% of net assets of the Subsidiary, People's Insurance PLC and 49% of net assets of the subsidiary, Alliance Finance PLC.

	Group	
	2025 Rs. '000	2024 Rs. '000
As at 31st March		
Balance as at 01st April	2,400,197	2,485,030
Acquisition of a subsidiary with non-controlling interest	150,554	-
Profit for the year	91,462	202,514
Other comprehensive income	(83,049)	(287,347)
Dividend paid for the year	(154,304)	-
Balance as at 31st March	2,404,860	2,400,197

50. CONTINGENT LIABILITIES AND COMMITMENTS

Commitments and Contingencies

Contingent Liabilities are possible obligations whose existence will be confirmed only by uncertain future events or present obligations where the transfer of economic benefit is not probable or cannot be readily measured as defined in the Sri Lanka Accounting Standard- LKAS 37 - 'Provisions, Contingent Liabilities and Contingent Assets'. Contingent liabilities are not recognised in the Statement of Financial Position but are disclosed unless its occurrence is remote.

			Company		Group	
			2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
As at 31st March	Note	Page No.				
Contingent liabilities	50.1	383	463,182	353,254	661,516	515,833
Commitments	50.2	383	18,589,432	13,887,062	18,589,432	13,887,062
Total			19,052,614	14,240,316	19,250,948	14,402,895

50.1 Contingent Liabilities

In the normal course of business, the Group and Company makes various irrecoverable commitments and incur certain contingent liabilities with legal recourse to its customers and would be a party to litigation due to its operations. Even though these obligations may not be recognised in the Statement of Financial Position, they do contain operational risk and therefore form a part of the overall risk profile of the Group and Company. However no material losses are anticipated as a result of these transactions.

As at 31st March	Page	Company		Group	
		2025	2024	2025	2024
	Note	No.	Rs. '000	Rs. '000	Rs. '000
Litigation against the Company	50.1.1	383	394,026	294,821	394,026
Guarantees - Others	50.1.2	383	69,156	58,433	69,156
Assessment received from Inland Revenue Department			-	-	198,334
Total			463,182	353,254	661,516

50.1.1 Litigation against the Company

Litigation is a common occurrence in the finance industry due to the nature of the business undertaken. The Company has formal controls and policies for managing legal claims. Pending legal claims where the Company had already made provisions for possible losses in its Financial Statements or has a reasonable security to cover the damages are not included below as the Company does not expect cash outflows from such claims.

As of the date of the Statement of Financial Position, fifty five (55) clients have filed cases against the company. The Company's legal counsel is of the opinion that litigation which is currently pending will not have a material impact on the reported financial results or future operations of the Company.

50.1.2 Guarantees - Other

Guarantee provided by the Company with the request of Fixed deposits customers to third party and assure to make the obligation at the time of customer is unable to settle the payment.

50.2 Commitments

The Group/Company has commitments for acquisition of property, plant and equipment, intangible assets and un-utilised facilities incidental to the ordinary course of business as at 31st March as follows:

As at 31st March	Company		Group	
	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Capital Commitments				
Approved but not contracted for	1,537,092	1,870,197	1,537,092	1,870,197
Subtotal	1,537,092	1,870,197	1,537,092	1,870,197
Un-utilised facilities				
Margin trading	9,812,170	6,794,683	9,812,170	6,794,683
Fast track	2,073,298	144,472	2,073,298	144,472
Selfy e Cash	5,154,518	5,072,542	5,154,518	5,072,542
Gold Loan- Wadiah	7,482	5,168	7,482	5,168
Gold Loan-Card	4,872	-	4,872	-
Subtotal	17,052,340	12,016,865	17,052,340	12,016,865
Total	18,589,432	13,887,062	18,589,432	13,887,062

In the computation of Expected Credit Loss company consider un utilised amount of revolving facility. Therefore allowance for un utilised facility is included in Note 25.7 on page 341.

NOTES TO THE FINANCIAL STATEMENTS

51. NET ASSETS VALUE PER ORDINARY SHARE

	Company		Group	
As at 31st March	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Total equity attributable to equity holders of the Company (Rs. '000)	42,411,755	41,826,138	47,620,514	46,745,631
Total number of shares	2,154,375,750	2,154,375,750	2,154,375,750	2,154,375,750
Net assets value per share (Rs.)	19.69	19.41	22.10	21.70

52. CURRENT/NON CURRENT ANALYSIS

As at 31st March	2025			2024		
	Within 12 months	After 12 months	Total	Within 12 months	After 12 months	Total
Company	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Assets						
Cash and cash equivalents	18,696,732	-	18,696,732	9,728,132	-	9,728,132
Balances with banks & financial institutions	3,031,551	-	3,031,551	14,288,282	-	14,288,282
Financial assets -Fair value through profit or loss	275,550	-	275,550	1,339,867	-	1,339,867
Loans and receivables	94,366,827	62,725,560	157,092,387	59,170,793	44,479,660	103,650,453
Financial assets - Fair value through other comprehensive income	1,292,130	10	1,292,140	1,158,659	10	1,158,669
Debt instrument - Amortised cost	5,161,177	-	5,161,177	18,372,055	-	18,372,055
Investments in subsidiaries	-	3,832,151	3,832,151	-	3,455,229	3,455,229
Investment property	-	302,000	302,000	-	295,465	295,465
Other assets	889,844	150,814	1,040,658	3,829,337	152,481	3,981,818
Property, plant and equipment	-	1,787,796	1,787,796	-	1,361,384	1,361,384
Right to use assets	-	1,872,168	1,872,168	-	1,360,775	1,360,775
Deferred tax assets	-	59,322	59,322	-	818,949	818,949
Goodwill and intangible assets	-	34,719	34,719	-	41,010	41,010
Current tax receivables	52,589	-	52,589	-	-	-
Total assets	123,766,400	70,764,540	194,530,940	107,887,125	51,964,963	159,852,088
Liabilities						
Due to banks	5,104,040	6,332,533	11,436,573	2,263,494	-	2,263,494
Due to customers	82,583,603	41,946,081	124,529,684	78,938,390	18,499,336	97,437,726
Debt securities issued	384,977	4,629,675	5,014,652	6,400,684	4,631,564	11,032,248
Other financial Liabilities	6,415,071	-	6,415,071	3,188,693	-	3,188,693
Lease Liabilities	561,593	1,674,498	2,236,091	344,617	1,291,920	1,636,537
Current tax Liabilities	-	-	-	295,474	-	295,474
Other Liabilities	1,486,395	-	1,486,395	1,393,241	-	1,393,241
Retirement Benefit Obligation	149,709	851,010	1,000,719	121,465	657,072	778,537
Total liabilities	96,685,388	55,433,797	152,119,185	92,946,058	25,079,892	118,025,950
Net assets	27,028,423	15,383,332	42,411,755	14,941,067	26,885,071	41,826,138

52. CURRENT/NON CURRENT ANALYSIS

As at 31st March	2025			2024		
	Within 12 months Rs. '000	After 12 months Rs. '000	Total Rs. '000	Within 12 months Rs. '000	After 12 months Rs. '000	Total Rs. '000
Group						
Assets						
Cash and cash equivalents	19,583,402	-	19,583,402	10,636,505	-	10,636,505
Balances with banks & financial institutions	5,694,373	-	5,694,373	17,562,955	-	17,562,955
Financial assets -Fair value through profit or loss	1,290,581	-	1,290,581	1,451,613	-	1,451,613
Loans and receivables	96,915,172	73,536,669	170,451,841	66,223,220	50,696,730	116,919,950
Reinsurance and insurance receivables	1,698,354	-	1,698,354	1,586,697	-	1,586,697
Financial assets - Fair value through other comprehensive income	1,827,472	10	1,827,482	1,720,465	10	1,720,475
Debt instrument - Amortised cost	10,941,728	619,544	11,561,272	22,787,970	1,038,544	23,826,514
Investment properties	-	1,375,175	1,375,175	-	1,305,512	1,305,512
Other assets	914,770	150,814	1,065,584	4,013,787	152,481	4,166,268
Property, plant and equipment	-	4,281,701	4,281,701	-	3,779,689	3,779,689
Right to use assets	-	1,553,402	1,553,402	-	1,287,033	1,287,033
Deferred tax assets	-	26,569	26,569	-	829,351	829,351
Goodwill and intangible assets	-	172,552	172,552	-	185,304	185,304
Total assets	138,865,852	81,716,436	220,582,288	125,983,212	59,274,654	185,257,866
Liabilities						
Due to banks	9,250,000	7,578,985	16,828,985	4,795,648	2,385,717	7,181,365
Due to customers	88,777,600	41,291,113	130,068,713	86,009,869	17,833,185	103,843,054
Debt securities issued	384,977	4,629,675	5,014,652	6,400,684	4,631,564	11,032,248
Other financial liabilities	8,187,438	-	8,187,438	3,926,092	-	3,926,092
Insurance and reinsurance payable	-	5,458,788	5,458,788	-	5,508,693	5,508,693
Lease Liabilities	104,294	1,674,498	1,778,792	341,565	1,212,462	1,554,027
Current tax liabilities	326,594	-	326,594	536,436	-	536,436
Other liabilities	1,737,036	-	1,737,036	1,632,768	-	1,632,768
Retirement benefit obligation	202,913	953,003	1,155,916	138,366	758,989	897,355
Total liabilities	108,970,852	61,586,062	170,556,914	103,781,428	32,330,610	136,112,038
Net assets	29,895,000	20,130,374	50,025,374	22,201,784	26,944,044	49,145,828

NOTES TO THE FINANCIAL STATEMENTS

53. FINANCIAL REPORTING BY SEGMENT

Accounting Policy

The group's segmental reporting is based on the Business Segments.

A segment is a distinguishable component of the Group that is engaged in providing products and services. (Business segment, which is subject to risks and rewards that are different from those of other segments).

Segment results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis.

The accounting policies adopted for segment reporting are those accounting policies adopted for preparing the Financial Statements of the Group.

Inter-segment transfers are accounted for at competitive fair market prices charged to intercompany counterparts for similar services. Such services are eliminated on consolidation

As per the provision of Sri Lanka Reporting Standard -SLFRS- 8, the operating segment of the group has been identify based on the product and services offered by the group of which level of risk and rewards are significantly differ from one another.

Top management of the Group consider the operating results and condition of its business segments in their decision making process and performance evaluation. Types of products and services from which each operating segment derives its revenues described as follows;

Lease & Hire-purchase

This segment includes Leasing and Hire Purchase products offered to the customers.

Loans

This segment includes Loan products offered to the customers.

Islamic

This segment includes Ijarah, Murabah, Musharakah and Trading Murabah products offered to the customers.

Insurance business

Insurance business segment includes general insurance

Other business

This segment include all other business activities that group engaged other than above segments.

For the year ended 31st March	Lease & HP		Loans		Islamic		Insurance		Other		Eliminations		Group	
	2025 Rs.'000	2024 Rs.'000	2025 Rs.'000	2024 Rs.'000	2025 Rs.'000	2024 Rs.'000	2025 Rs.'000	2024 Rs.'000	2025 Rs.'000	2024 Rs.'000	2025 Rs.'000	2024 Rs.'000	2025 Rs.'000	2024 Rs.'000
Interest income	15,403,947	12,333,980	9,158,211	10,589,539	1,086,637	828,950	1,108,849	1,391,108	3,185,446	7,530,937	(417,396)	(457,817)	29,525,694	32,216,697
Net earned premium	-	-	-	-	-	-	4,833,404	3,969,415	-	-	(259,005)	(234,090)	4,574,399	3,735,325
Net fee and commission income	1,265,710	936,245	752,511	803,828	89,287	62,924	-	-	290,113	288,531	(1,134,915)	(1,112,133)	1,262,706	979,395
Net trading income	-	-	-	-	-	-	35,393	-	147,005	124,229	-	-	182,398	124,229
Other operating income	166,459	286,042	98,966	245,586	11,742	19,225	130,208	118,785	369,858	178,366	(406,128)	(350,792)	371,105	497,212
Gross income	16,836,116	13,556,267	10,009,688	11,638,953	1,187,666	911,099	6,107,854	5,479,308	3,992,422	8,122,063	(2,217,444)	(2,154,832)	35,916,302	37,552,858
Interest expenses	7,088,059	7,415,894	4,214,110	6,367,036	500,011	498,413	-	-	1,680,822	4,443,135	(417,391)	(457,819)	13,065,611	18,266,659
Total Operating income	9,748,057	6,140,373	5,795,578	5,271,917	687,655	412,686	6,107,854	5,479,308	2,311,600	3,678,928	(1,800,053)	(1,697,013)	22,850,691	19,286,199
Credit loss expenses	827,475	(726,672)	1,083,297	(617,527)	111,819	(1,771)	-	-	(11,474)	(8,234)	-	-	2,011,117	(1,354,204)
Net operating income	8,920,582	6,867,045	4,712,281	5,889,444	575,836	414,457	6,107,854	5,479,308	2,323,074	3,687,162	(1,800,053)	(1,697,013)	20,839,574	20,640,403
Depreciation	346,244	262,673	281,742	238,117	29,271	21,548	116,416	102,678	44,202	157,365	(179,621)	(168,513)	638,254	613,868
Segment result before taxes	4,478,581	3,196,557	2,662,682	2,744,453	315,932	214,836	734,371	627,587	1,062,024	1,915,172	(266,030)	(272,956)	8,987,560	8,425,649
Less : Tax on financial services	1,108,278	841,439	658,912	650,288	78,181	50,905	-	-	262,810	453,793	-	-	2,108,182	1,996,425
Income tax expense	1,389,850	846,707	826,317	726,953	98,044	56,906	227,899	166,236	329,581	507,292	(82,558)	(72,301)	2,789,133	2,231,793
Profit attributable to equity holder	1,980,453	1,592,438	1,177,453	1,367,212	139,707	107,025	506,472	312,647	469,633	954,087	(183,472)	(200,655)	4,090,245	4,197,431
As at 31st March														
Segment assets	105,833,816	69,085,195	86,118,140	62,626,580	8,947,001	5,667,203	13,488,882	12,446,256	13,510,998	41,388,072	(7,316,576)	(5,955,440)	220,582,261	185,257,866
Total assets	105,833,816	69,085,195	86,118,140	62,626,580	8,947,001	5,667,203	13,488,882	12,446,256	13,510,998	41,388,072	(7,316,576)	(5,955,440)	220,582,261	185,257,866
Segment liabilities	82,986,610	51,431,804	67,527,113	46,623,559	7,015,539	4,219,058	7,728,475	7,077,051	10,594,268	30,812,144	(5,295,084)	(4,051,578)	170,556,921	136,112,038
Total liability	82,986,610	51,431,804	67,527,113	46,623,559	7,015,539	4,219,058	7,728,475	7,077,051	10,594,268	30,812,144	(5,295,084)	(4,051,578)	170,556,921	136,112,038

NOTES TO THE FINANCIAL STATEMENTS

54. ASSETS PLEDGED

The following assets have been pledged as securities for liabilities.

		Carrying Amount Pledged				
		Company		Group		
		31 March 2025	31 March 2024	31 March 2025	31 March 2024	
Nature of Assets	Nature of Liabilities	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Included under
Rentals receivables on lease	Securitisation	-	-	-	-	Loans and receivables
	Term loan	-	2,179,094	-	2,179,094	Loans and receivables
	Short term loans	20,689,756	23,509,389	20,689,756	23,509,389	Loans and receivables
Rentals receivables on hire-purchase	Securitisation	-	-	-	-	Loans and receivables
	Term loan	-	-	3,781,101	1,037,255	Loans and receivables
	Short term loans	-	-	-	46,705	Loans and receivables
Rentals receivables on loans	Securitisation	-	-	-	-	Loans and receivables
	Short term loans	853,153	-	853,153		Loans and receivables
Fixed deposits	Bank guarantee for assessment	-	-	125,700	125,700	Contingent liabilities and commitments
Fixed deposits	Overdrafts	-	-	150,839	75,000	Balances with banks & financial institutions
Freehold lands and buildings	Term loan	-	-	3,818,007	3,818,007	Property, plant & equipment & investment property

55. RELATED PARTY DISCLOSURE

The Company and the Group out transactions in the ordinary course of business with the parties who are defined as related parties in the Sri Lanka Accounting Standards – LKAS 24 (Related Party Disclosure), the details of which are reported below:

55.1 Parent and ultimate controlling party

The immediate Parent of the Company is People's Bank which is a Government owned entity.

55.2 Transactions with Key Management Personnel (KMP) and their Family Members

As per the Sri Lanka Accounting Standard - LKAS -24) - "Related Party Disclosures", the KMPs include those who are having authority and responsibility for planning, directing and controlling the activities of the Company. Accordingly, the Board of Directors of the Company, Immediate parent Company and members of the Corporate Management of the Company have been classified as KMPs of the Company.

The Company carries out transactions with KMPs & their close family members in the ordinary course of its business on an arms length basis at commercial rates.

Close family members of KMPs are those family members who may be expected to influence, or be influenced by, those KMPs in their dealing with the entity.

55.2.1 Transactions with Key Management personnel and their Close Family Members

Remuneration to Key Management Personnel

(a) Remuneration to Board of Directors

	Company		Group	
For the year ended 31st March	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Short term employees benefits	27,668	18,727	50,818	37,865
Total	27,668	18,727	50,818	37,865

(b) Remuneration to Corporate Management

	Company		Group	
For the year ended 31st March	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Short term employees benefits	260,251	270,450	367,351	342,398
Post employment benefits	17,035	19,647	37,546	22,111
Total	277,286	290,097	404,897	364,509

In addition to the above, the Company has also provided non cash benefits such as Company maintained vehicles to KMPs in line with the approved employment terms of the Company.

55.2.2 Share Transactions with Key management Personnel

	Company		Group	
For the year ended 31st March	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
No. of ordinary shares held	397,340	972,820	399,376	1,078,985
Cash dividend paid (Rs. '000)	455	681	455	681
Scrip dividend (No. of shares)	-	53,588	-	58,088

55.2.3 Transactions, Arrangements and Agreements involving Key Management Personnel (KMPs), includes Key Management personnel, his/her Close Family Members (CFMs) and entities where the Key Management Personnel and his/her Close Family Member have control or joint control.

(a) Items in Statement of Profit or Loss

	Board of Directors		Corporate Management		Total	
For the year ended 31st March	2025	2024	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Interest income	-	57	156	806	156	863
Interest expense	10	1,619	26,624	37,031	26,634	38,650

(b) Items in Statement of Financial Position

	Board of Directors		Corporate Management		Total	
As at 31st March	2025	2024	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Assets						
Loans and receivables	-	-	904	6,475	904	6,475
Total	-	-	904	6,475	904	6,475
Liabilities						
Due to customers	209	10,723	170,167	213,326	170,376	224,049
Total	209	10,723	170,167	213,326	170,376	224,049

NOTES TO THE FINANCIAL STATEMENTS

55. RELATED PARTY DISCLOSURE (CONTD...)

55.3 Net accommodation and Net accommodation as a Percentage of Capital funds

As at 31st March	2025 Rs. '000	2024 Rs. '000	2025 %	2024 %
People's Bank				
People's Leasing Property Development Limited	433,894	462,396	1.02	1.11
People's Leasing Fleet Management Limited	-	-	-	-
People's Leasing Havelock Properties Limited	827,798	843,719	1.95	2.02
People's Micro-commerce Ltd	259,264	80,044	1.00	-
People's Insurance PLC	89,833	47,532	0.21	0.11
Alliance Finance PLC	26,261	26,510	0.06	0.06
Board of Directors	-	-	-	-
Corporate Management	904	6,475	0.00	0.02
Total net accommodation	1,637,954	1,466,676	4.24	3.32

55.4 Transactions with Related Entities

Transactions with Government of Sri Lanka and Government Related Entities

The immediate parent of the Company is People's Bank which is Government owned entity. The Company enters into transactions, arrangements and agreements with Government of Sri Lanka and its related entities. The significant financial dealings during the year and as at the Statement of Financial Position date are as follows:

a. Items in Statement of Profit or Loss

	Company		Group	
For the year ended 31st March	2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
Interest income	91	1,332	91	1,332
Interest expenses	387,721	1,129,126	387,721	1,129,126

b. Items in Statement of Financial Position

	Company		Group	
As at 31st March	2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
Assets				
Loans and receivables	1,052	5,679	1,052	5,679
Total	1,052	5,679	1,052	5,679
Liabilities				
Due to banks	-	-	-	-
Due to customer	4,988,739	3,415,159	4,988,563	3,415,159
Total	4,988,739	3,415,159	4,988,563	3,415,159

Further, transactions as detailed below, relating to the ordinary course of business, are entered into with the Government of Sri Lanka and its related entities

⊙ Investments in Treasury Bills, Treasury Bonds

⊙ Payments of statutory rates and taxes

⊙ Payments for utilities mainly comprising of telephone, electricity and water

⊙ Payments for employment retirement benefits - ETF

⊙ Payment of incidentals such as RMV charges and CRIB fees that are paid based on standard rates.

c. Individual Significant Transactions

There were no individual significant transactions with the Government of Sri Lanka and Government related entities, other than on normal day-to-day business operations.

55.4.1 Company

The Company had the under mentioned financial dealings during the financial year with the following related entities

a. Items in Statement of Profit or Loss

As at 31st March	Parent		Subsidiaries	
	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Interest income	1,974,337	6,201,705	213,801	272,829
Interest expense	431,931	410,497	286,951	226,191
Fee and Commission income	-	-	712,680	690,539
Other operating income	-	-	429,818	377,135
Benefits, claims and underwriting expenditure	-	-	242,960	220,573
Depreciation and amortisation	3,548	4,301	226,020	215,824
Other operating expenses	-	-	1,631	16,986

b. Items in Statement of Financial Position

As at 31st March	Parent		Subsidiaries	
	2025	2024	2025	2024
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Assets				
Cash and cash equivalents	12,047,568	2,340,575	-	-
Balances with banks & financial institutions	3,031,551	2,989,538	-	-
Loans and receivables	-	-	1,637,050	1,462,655
Financial assets - Amortised cost	5,161,177	18,372,055	-	-
Investments in subsidiaries / Associate (net of impairment)	-	-	3,832,151	3,455,229
Other assets	-	4,670	252,946	111,842
Right of use asset	22,975	14,430	489,710	152,524
Total	20,263,271	23,721,268	6,211,857	5,182,250
Liabilities				
Due to banks	1,423,816	498,705	-	-
Due to customers	4,988,563	3,415,159	1,949,173	1,350,179
Other Financial liabilities	-	-	731,099	601,598
Other liabilities	-	-	24,108	15,929
Lease liability	26,050	23,962	551,086	189,003
Total	6,438,429	3,937,826	3,255,466	2,156,709

NOTES TO THE FINANCIAL STATEMENTS

55. RELATED PARTY DISCLOSURE (CONTD...)

c. Transactions

For the year ended 31st March	Parent		Subsidiaries	
	2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000
Building rent paid	600	4,035	284,342	284,342
Building rent received	-	-	12,606	13,217
Cash and cash equivalents - Repo investments	9,250,000	65,410,137	-	-
Cash and cash equivalents - Repo settlements	4,296,613	65,461,426	-	-
Cash and cash equivalents - Money market account investments	83,775,226	33,616,500	-	-
Cash and cash equivalents - Money market account withdrawals	80,034,053	32,924,701	-	-
Cash and cash equivalents - Call Deposit Investments	-	7,662,226	-	-
Cash and cash equivalents - Call Deposit withdrawals	-	10,814,419	-	-
Balances with banks and financial institutions - FD investments	514,803	56,680,782	-	-
Balances with banks and financial institutions - FD withdrawals	1,041,494	82,695,645	-	-
Loans and receivables - Grantings	-	-	383,840	351,395
Loans and receivables - Repayments	-	-	375,552	339,732
Debt instrument - Amortised cost - Investments	30,660,972	64,224,591	-	-
Debt instrument - Amortised cost - Settlements	45,112,787	60,074,968	-	-
Due to banks - Borrowings	-	-	-	-
Due to banks - Repayment	-	295,487	-	-
Due to customers - Investments	5,109,519	3,558,902	2,174,275	1,063,578
Due to customers - Settlements	4,681,511	3,536,263	4,028,275	945,304
Other financial liabilities - Services obtained	-	-	8,258	10,203
Other financial liabilities - Repayment	-	-	8,258	10,910
Dividend paid	4,524,189	2,143,977	-	-
Dividend received	-	-	419,688	367,500
Insurance premium paid in respect of customers introduced by People's Leasing & Finance PLC	-	-	669,928	1,884,034
Total	269,001,767	489,104,058	8,365,022	5,270,215

55.4.2 Group

The group had the under mentioned financial dealings during the financial year with the following related entities.

a. Items in Statement of Profit or Loss

As at 31st March	Immediate Parent	
	2025 Rs. '000	2024 Rs. '000
Interest income	2,112,845	6,463,156
Interest expenses	433,806	419,069
Net earned premiums	365,909	347,954
Fee and commission income	27,783	26,316
Other operating income	125,240	112,227
Benefits, claims and underwriting expenditure	39,373	34,790
Depreciation and amortisation	3,548	4,301

b. Items in Statement of Financial Position

As at 31st March	Immediate Parent	
	2025 Rs. '000	2024 Rs. '000
Assets		
Cash and cash equivalents	12,382,904	2,584,359
Balances with banks & financial institutions	4,092,113	4,441,178
Insurance and reinsurance receivables	309,017	294,726
Financial assets - Amortised cost	5,161,177	18,372,055
Other assets	4,962	4,670
Right of use assets	22,975	14,430
Total	21,973,148	25,711,418
Liabilities		
Due to banks	1,694,029	540,649
Due to customers	4,988,563	3,415,159
Other liabilities	8,871	7,851
Lease liabilities	26,050	23,962
Total	6,717,513	3,987,621

NOTES TO THE FINANCIAL STATEMENTS

55. RELATED PARTY DISCLOSURE (CONTD...)

55.5 Transactions exceeding 10% of the gross income of the Company.

For the Ended 31st March	Relationship	Nature of the transaction	Transaction value		Transaction value as a % of gross income		Terms and conditions
			2025 Rs. '000	2024 Rs. '000	2025 Rs. '000	2024 Rs. '000	
People's Bank	Immediate Parent	Repo investments	9,250,000	65,410,137	32.54%	210.75%	Normal terms
		Repo settlements	4,296,613	65,461,426	15.11%	210.92%	Normal terms
		FD investments	514,803	56,680,782	1.81%	182.63%	Normal terms
		FD withdrawals	1,041,494	82,695,645	3.66%	266.45%	Normal terms
		Tbill investments	30,660,972	64,224,591	107.86%	206.93%	Normal terms
		Tbill settlements	45,112,787	60,074,968	158.69%	193.56%	Normal terms
		Call deposit investments	-	7,662,226	0.00%	24.69%	Normal terms
		Call deposit Withdrawals	-	10,814,419	0.00%	34.84%	Normal terms
People's Insurance PLC	Subsidiary	Insurance premium	669,928	1,884,034	2.36%	6.07%	Normal terms

56. RISK MANAGEMENT (COMPANY/GROUP)

56.1 Introduction

Risk is inherent in the Group's activities, but is managed through a process of ongoing identification, measurement and monitoring, subject to risk limits and other controls. This process of risk management is critical to the Company's continuing profitability, sustainability and each individual within the Company is accountable for the risk exposures relating to his or her responsibilities. The Company is primarily exposed to credit risk, liquidity risk and market risk. It is also subject to various operating risks. Detailed risk analysis is given in risk management section.

Risk management structure

The Board of Directors is responsible for the overall risk management approach and for approving the risk management strategies and principles.

The Board has appointed a subcommittee, Integrated Risk Management (IRM) Committee, which has the responsibility to monitor the overall risk process within the Company.

The IRM Committee has the overall responsibility for the development of the risk strategy and implementing principles, frameworks, policies and limits. The IRM Committee is responsible for managing risk decisions and monitoring risk levels and reports on a periodical basis to the Board.

The Risk Management & Control Unit is responsible for monitoring compliance with risk principles, policies and limits across the Company.

Assets and Liabilities Committee (ALCO)

ALCO is chaired by the Chief Executive Officer. Other permanent members of the ALCO include, Senior Deputy General Managers- Operations, Deputy General Manager-Risk & Control, Deputy General Manager- Recoveries & Administration, Deputy General Manager-Marketing, Head of Deposits, Head of Finance, Head of Treasury and the Committee Secretary. The Committee meetings should be held at least once a month to monitor and manage the assets and liabilities of the Company and also overall liquidity position to keep the Company's liquidity at healthy levels, whilst satisfying regulatory requirements. The Chairman of ALCO upon a request of any permanent member may convene a special meeting of the Committee when an issue arises that cannot wait until the next regularly scheduled meeting.

Integrated Risk Management Operating Committee (IRMOC)

Integrated Risk Management Operating Committee ("IRMOC" or "the Committee") has been formed as a management level committee to further strengthen the Risk Governance Structure of the Company and support the Board, Board Sub-Committees and the Corporate Management in managing the risks associated with the business operations of the Company in an integrated manner.

The TOR of the Committee clearly set out the authority, constitution, meeting frequency, accountability and responsibilities, quorum, reporting and other procedures of the Committee. This TOR has been adopted by the Board in March 2019.

IRMOC is chaired by the Head of Risk. The members of the Committee include the members of Corporate Management, Chief Managers-Operations and Senior Managers (except the Senior Managers attached to Branches). All business managers that involved in the operations of the Company can be recognised as "Risk Owners" as they negotiate to assume risk exposures with potential customers within the Board approved Risk Management policies and Risk Tolerance limits. Accordingly, Members of Senior Management involved in business operations can be considered as Senior Risk Owners. Therefore, At IRMOC, it is mandatory to have a higher level of involvement by the Senior Risk Owners of the Company.

The Committee shall focus on reviewing assumed risks at the front-line, specifically focusing on Credit Risk, Operational Risk and Compliance Risk.

The IRMOC shall meet at least quarterly or more frequently as and when required. The Committee met four (04) times quarterly during the year under review. The IRMOC is accountable to the Integrated Risk Management Committee (IRMC). The Committee submitted the highlights of the Minutes of IRMOC Meetings to the IRMC for seeking the Committee's views, concurrence and or specific directions.

56.2 Credit risk

Credit risk refers to the potential loss a company may incur if its customers or counterparties fail to fulfill their contractual obligations. To manage and control this risk, the company establishes limits on the level of risk it is willing to accept from individual and group counterparties, as well as from specific geographical regions and industries. The company also monitors exposures to ensure they remain within these predetermined limits.

56.2.1 Credit Risk Management

Recognising the critical importance of managing Default Risk, the Company employs a comprehensive array of tools and techniques. The process begins with rigorous credit evaluation, guided by a Board-approved Credit Policy and Standard Operating Procedures (SOPs). Credit proposals undergo thorough review by the Central Credit Department, with high-limit cases scrutinised by the Management Credit Committee. Retail and SME exposures are assessed using CRIB data, while corporate borrowers undergo individual evaluation.

Post-disbursement, the Company conducts independent monthly reviews, ensuring any identified gaps are promptly addressed. The focus on vehicle leasing/mortgages necessitates maintaining a pool of registered property values. Monitoring Default Risk is a shared responsibility, with Corporate Management providing oversight to ensure adherence to internal controls and SOPs. Recovery structures guide branch teams, and centralised units monitor early warning signals and handle litigation.

Credit Concentration Risk is managed within Board-approved thresholds. Regular monitoring by the Risk and Control Department ensures adherence to these limits, with a robust credit stress testing program in place. In FY 2023/24, the Company maintained a cautious lending stance initially, gradually expanding into low-risk lending in response to economic recovery. A new Credit Evaluation System and dedicated Credit Department were implemented to streamline processes and enhance credit quality. Post-disbursement reviews were expanded, providing greater insights into concentration risks, which were closely monitored and reported to executive committees for review and action.

Impairment assessment

At each reporting date, an allowance for expected credit losses (ECL) is recorded. This allowance is determined based on either 12-month ECLs or lifetime ECLs, contingent upon whether there has been a significant increase in credit risk for the financial instrument since its initial recognition. Any changes to the ECL allowance are recognized in the profit and loss statement as an impairment gain or loss. (Explained in Note 25.6).

Definition of Default

The company defines default and classification as Stage 3 (credit-impaired) for ECL calculations for collective purpose when contractual payments are overdue by more than 90 days or exceed the sanctioned limit for a similar duration. Additionally, any credit facilities classified as Stage 3 under SLFRS 9 are considered defaulted.

Reschedule and Refinance Facilities

Rescheduled and refinance contracts undergo an upgrade only after demonstrating satisfactory performance throughout the relevant monitoring period, during which the customer adheres to the applicable terms of repayment.

Significant Increase in Credit Risk

The Company continuously monitors assets for Expected Credit Losses (ECL). To determine whether an instrument or portfolio falls under 12-month ECL or Lifetime ECL (LTECL), the Company assesses if there has been a significant increase in credit risk since initial recognition.

Additionally, the Company uses qualitative methods to identify significant increases in credit risk, such as moving an account to the watch list due to restructuring or refinancing or/and other qualitative indicators

For estimating ECLs collectively, the Company categorises credit exposures into below stages:

Stage 1: Accounts with no signs of deterioration since origination, considered Low Credit Risk (LCR), and less than or equal to 30 days past due. A 12-month ECL is applied

Stage 2: Accounts showing significant credit deterioration since origination, 31 to 90 days past due. Lifetime ECLs are applied.

Stage 3: Impaired assets, including those more than 90 days past due. Lifetime ECLs are applied

NOTES TO THE FINANCIAL STATEMENTS

56. RISK MANAGEMENT (CONTD...)

Individual Impairment

As detailed in Note 25.6 on page 339, the Company calculates Expected Credit Losses (ECLs) either collectively or individually based on certain factors. An individual impairment assessment is conducted for exposures exceeding the Individually Significant Threshold of LKR 50 Million.

The company performs both qualitative and quantitative evaluations of default for its individually significant customers. This involves analysing a variety of indicators that signal the likelihood of payment default, which could result in the reclassification of a customer to either Stage 3 or Stage 2.

Exposures assessed individually and recognised with an impairment provision are excluded from the collective impairment assessment. If no objective evidence of expected loss is found for an individually assessed exposure, it is included in a group of similar credit risk exposures for collective impairment assessment.

56.2.2 Maximum exposure to credit risk

Credit quality by class of financial assets

The Company manages the credit quality of financial assets using internal credit evaluation system. The tables below show the credit quality by the class of asset for all financial assets exposed to credit risk, based on the Company's internal credit evaluation system. The amounts presented are gross of impairment allowances.

Definition of Past Due

The Company considers that any amounts uncollected one day or more beyond their contractual due date as 'past due'.

Company As at 31st March 2025	Neither past due nor impaired Rs. '000	Past due but not impaired				Individually impaired Rs. '000	Total Rs. '000
		1-30 Days	31-60 days	61-90 days	Over 90 days		
		Rs. '000	Rs. '000	Rs. '000	Rs. '000		
Cash and cash equivalents (excluding cash in hand)	17,170,048	-	-	-	-	-	17,170,048
Balances with banks & financial institutions	3,031,551	-	-	-	-	-	3,031,551
Financial assets -Fair value through profit or loss	275,550	-	-	-	-	-	275,550
Loans and receivables - Amortised cost	122,704,211	20,708,901	7,499,810	2,229,659	6,126,543	3,854,434	163,123,558
Financial assets - Fair value other comprehensive income	1,292,140	-	-	-	-	-	1,292,140
Debt instrument - Amortised cost	5,161,177	-	-	-	-	-	5,161,177
Other financial assets	76,511	-	-	-	-	-	76,511
Total	149,711,188	20,708,901	7,499,810	2,229,659	6,126,543	3,854,434	190,130,535

Company As at 31st March 2024	Neither past due nor impaired Rs. '000	Past due but not impaired				Individually impaired Rs. '000	Total Rs. '000
		1-30 Days	31-60 days	61-90 days	Over 90 days		
		Rs. '000	Rs. '000	Rs. '000	Rs. '000		
Cash and cash equivalents (excluding cash in hand)	8,553,600	-	-	-	-	-	8,553,600
Balances with banks & financial institutions	14,288,282	-	-	-	-	-	14,288,282
Financial assets -Fair value through profit or loss	1,339,867	-	-	-	-	-	1,339,867
Loans and receivables - Amortised cost	69,528,050	14,711,770	7,068,333	3,822,291	13,123,549	4,251,247	112,505,240
Financial assets - Fair value other comprehensive income	1,158,669	-	-	-	-	-	1,158,669
Debt instrument - Amortised cost	18,372,055	-	-	-	-	-	18,372,055
Other financial assets	69,989	-	-	-	-	-	69,989
Total	113,310,512	14,711,770	7,068,333	3,822,291	13,123,549	4,251,247	156,287,702

Group As at 31st March 2025	Neither past due nor impaired Rs. '000	Past due but not impaired				Individually impaired Rs. '000	Total Rs. '000
		1-30 Days	31-60 days	61-90 days	Over 90 days		
		Rs. '000	Rs. '000	Rs. '000	Rs. '000		
Cash and cash equivalents (excluding cash in hand)	18,007,629	-	-	-	-	-	18,007,629
Balances with banks & financial institutions	5,694,373	-	-	-	-	-	5,694,373
Financial assets - Fair value through profit or loss	1,290,581	-	-	-	-	-	1,290,581
Loans and receivables - Amortised cost	133,864,139	21,457,221	9,129,951	3,078,215	6,887,828	3,000,561	177,417,915
Insurance and reinsurance receivables	1,698,354	-	-	-	-	-	1,698,354
Financial assets - Fair value other comprehensive income	1,827,482	-	-	-	-	-	1,827,482
Debt instrument - Amortised cost	11,561,272	-	-	-	-	-	11,561,272
Total	173,943,830	21,457,221	9,129,951	3,078,215	6,887,828	3,000,561	217,497,606

Group As at 31st March 2024	Neither past due nor impaired Rs. '000	Past due but not impaired				Individually impaired Rs. '000	Total Rs. '000
		1-30 Days	31-60 days	61-90 days	Over 90 days		
		Rs. '000	Rs. '000	Rs. '000	Rs. '000		
Cash and cash equivalents (excluding cash in hand)	9,425,325	-	-	-	-	-	9,425,325
Balances with banks & financial institutions	17,562,955	-	-	-	-	-	17,562,955
Financial assets - Held-for-trading	1,451,613	-	-	-	-	-	1,451,613
Loans and receivables - Amortised cost	80,563,974	14,560,800	7,475,834	4,935,743	16,178,828	2,917,288	126,632,467
Insurance and reinsurance receivables	1,586,697	-	-	-	-	-	1,586,697
Financial assets - Fair value other comprehensive income	1,720,475	-	-	-	-	-	1,720,475
Debt instrument - Amortised cost	23,826,514	-	-	-	-	-	23,826,514
Total	136,137,553	14,560,800	7,475,834	4,935,743	16,178,828	2,917,288	182,206,046

NOTES TO THE FINANCIAL STATEMENTS

56. RISK MANAGEMENT (CONTD...)

56.2.3 Analysis of Risk Concentration by Industry

The following table shows the risk concentration by industry for the components of the statement of financial position.

Industry analysis

Company

31 March 2025	Financial Services*	Agriculture	Manufacturing	Tourism	Transport	Construction	Traders	Services	Industry	Others	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Cash and cash equivalents	18,696,732	-	-	-	-	-	-	-	-	-	18,696,732
Balances with banks & financial institutions	3,031,551	-	-	-	-	-	-	-	-	-	3,031,551
Financial assets -Fair value through profit or loss	-	-	-	-	-	-	-	275,550	-	-	275,550
Loans and receivables - Amortised cost	12,117,847	20,271,319	7,119,867	3,185,110	24,747,085	10,601,352	20,126,980	14,624,830	1,886,864	48,442,304	163,123,558
Less - Impairment charges	-	-	-	-	-	-	-	-	-	-	6,031,171
Net loans and receivables	-	-	-	-	-	-	-	-	-	-	157,092,387
Financial assets - Fair value other comprehensive income	277,095	-	-	-	-	-	-	1,015,045	-	-	1,292,140
Debt instrument - Amortised cost	5,161,177	-	-	-	-	-	-	-	-	-	5,161,177
Other financial assets	76,511	-	-	-	-	-	-	-	-	-	76,511

Company

31 March 2024	Financial Services*	Agriculture	Manufacturing	Tourism	Transport	Construction	Traders	Services	Industry	Others	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Cash and cash equivalents	9,728,132	-	-	-	-	-	-	-	-	-	9,728,132
Balances with Banks & financial institutions	14,288,282	-	-	-	-	-	-	-	-	-	14,288,282
Financial assets -Fair value through profit or loss	1,059,150	-	-	-	-	-	-	280,717	-	-	1,339,867
Loans and receivables - Amortised cost	7,482,293	24,068,961	7,097,228	2,478,577	20,245,475	7,357,034	15,198,784	18,050,647	2,261,527	8,264,713	112,505,240
Less - Impairment charges	-	-	-	-	-	-	-	-	-	-	8,854,787
Net loans and receivables	-	-	-	-	-	-	-	-	-	-	103,650,453
Financial assets - Fair value other comprehensive income	202,382	-	-	-	-	-	-	956,287	-	-	1,158,669
Debt instrument - Amortised cost	18,372,055	-	-	-	-	-	-	-	-	-	18,372,055
Other financial assets	69,989	-	-	-	-	-	-	-	-	-	69,989

* Financial services include banks, finance institutions, insurance companies, stock brokering companies and fund management companies, venture capital companies and investment advisory services companies.

Industry analysis

Group

31 March 2025	Financial Services*	Agriculture	Manufacturing	Tourism	Transport	Construction	Traders	Services	Industry	Others	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Cash and cash equivalents	19,583,402	-	-	-	-	-	-	-	-	-	19,583,402
Balances with banks & financial institutions	5,694,373	-	-	-	-	-	-	-	-	-	5,694,373
Financial assets -Fair value through profit or loss	968,993	-	-	-	-	-	-	321,588	-	-	1,290,581
Loans and receivables - Amortised cost	14,614,966	21,214,126	11,143,734	3,587,488	24,921,854	11,054,435	21,550,252	18,350,047	1,974,972	49,006,041	177,417,915
Less - Impairment charges	-	-	-	-	-	-	-	-	-	-	6,966,074
Net loans and receivables	-	-	-	-	-	-	-	-	-	-	170,451,841
Reinsurance and insurance receivable	-	-	-	-	-	-	-	-	-	1,698,354	1,698,354
Financial assets - Fair value other comprehensive income	812,437	-	-	-	-	-	-	1,015,045	-	-	1,827,482
Debt instrument - Amortised cost	11,561,272	-	-	-	-	-	-	-	-	-	11,561,272
31 March 2024	Financial Services*	Agriculture	Manufacturing	Tourism	Transport	Construction	Traders	Services	Industry	Others	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Cash and cash equivalents	10,636,505	-	-	-	-	-	-	-	-	-	10,636,505
Balances with banks & financial institutions	17,562,955	-	-	-	-	-	-	-	-	-	17,562,955
Financial assets -Fair value through profit or loss	1,090,960	-	-	-	-	-	-	360,653	-	-	1,451,613
Loans and receivables - Amortised cost	10,357,850	24,631,279	12,396,221	2,491,645	20,346,201	7,308,784	15,618,303	19,946,958	3,408,020	10,127,205	126,632,467
Less - Impairment charges	-	-	-	-	-	-	-	-	-	-	9,712,517
Net loans and receivables	-	-	-	-	-	-	-	-	-	-	116,919,950
Reinsurance and insurance receivable	-	-	-	-	-	-	-	-	-	1,586,697	1,586,697
Financial assets - Fair value other comprehensive income	764,188	-	-	-	-	-	-	956,287	-	-	1,720,475
Debt instrument - Amortised cost	23,826,514	-	-	-	-	-	-	-	-	-	23,826,514

* Financial services include banks, finance institutions, insurance companies, stock brokering companies and fund management companies, venture capital companies and investment advisory services companies.

NOTES TO THE FINANCIAL STATEMENTS

56. RISK MANAGEMENT (CONTD...)

Geographical distribution of loans and receivables

Provincial breakdown for loans and receivable within Sri Lanka is as follows;

Company	Lease/Ijarah receivable	Hire- Purchase/ Murabah receivable	Term Loan and receivables	Related party receivables	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
As at 31 March 2025					
Central	10,864,346	3,822	4,126,451	-	14,994,619
Eastern	3,998,032	861	2,232,065	-	6,230,958
North Central	5,840,842	1,003	1,812,859	-	7,654,704
Northern	3,705,808	-	2,089,370	-	5,795,178
North Western	9,175,979	2,063	2,763,319	-	11,941,361
Sabaragamuwa	7,617,274	3,347	3,016,592	-	10,637,213
Southern	12,803,300	3,018	6,526,299	-	19,332,617
Uva	6,476,366	1,355	2,227,912	-	8,705,633
Western	29,747,357	25,836	46,421,032	1,637,050	77,831,275
Total	90,229,304	41,305	71,215,899	1,637,050	163,123,558

As at 31 March 2024

Central	7,408,537	11,142	3,744,741	-	11,164,420
Eastern	2,923,457	8,370	2,444,336	-	5,376,164
North Central	3,681,503	7,955	1,376,644	-	5,066,102
Northern	5,800,516	13,753	2,422,502	-	8,236,770
North Western	2,348,189	2,065	2,454,552	-	4,804,806
Sabaragamuwa	4,983,146	7,917	1,822,552	-	6,813,615
Southern	9,147,608	19,536	4,585,224	-	13,752,368
Uva	4,431,732	11,151	1,627,351	-	6,070,234
Western	21,228,576	103,103	28,499,371	1,389,711	51,220,760
Total	61,953,264	184,992	48,977,273	1,389,711	112,505,240

Geographical distribution of loans and receivables

Group	Lease/Ijarah receivable	Hire- Purchase/ Murabah receivable	Term Loan and receivables	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
As at 31 March 2025				
Central	10,864,346	715,038	4,144,150	15,723,534
Eastern	3,998,032	533,480	2,268,775	6,800,287
North Central	5,840,842	787,188	1,832,820	8,460,850
Northern	3,705,808	4,222	2,089,370	5,799,400
North Western	9,175,979	153,057	2,786,265	12,115,301
Sabaragamuwa	7,617,274	335,606	3,030,256	10,983,136
Southern	12,803,300	439,805	6,607,676	19,850,781
Uva	6,476,366	842,319	2,276,081	9,594,766
Western	29,747,549	605,983	46,587,141	76,940,673
Bangladesh	-	-	11,149,379	11,149,379
Total	90,229,496	4,416,698	82,771,913	177,418,107

As at 31 March 2024

Central	7,408,537	440,260	3,747,875	11,596,672
Eastern	2,923,457	436,760	2,447,146	5,807,364
North Central	3,681,503	452,817	1,378,918	5,513,238
Northern	5,800,516	13,753	2,422,502	8,236,771
North Western	2,348,189	103,476	2,455,541	4,907,206
Sabaragamuwa	4,983,146	223,634	1,824,148	7,030,928
Southern	9,147,608	259,383	4,587,105	13,994,096
Uva	4,431,732	650,373	1,631,473	6,713,578
Western	21,226,122	440,237	28,581,293	50,247,651
Bangladesh	-	-	12,584,963	12,584,963
Total	61,950,810	3,020,693	61,660,964	126,632,467

NOTES TO THE FINANCIAL STATEMENTS

56. RISK MANAGEMENT (CONTD...)

56.2.4 Fair value of collateral and credit enhancements held

As a general principle, the Company endeavours to obtain adequate collateral to secure its credit portfolios. The Company focuses on quality and responsibility of such collateral to mitigate potential credit losses. Management monitors the market value of collateral, and requests additional collateral in accordance with the underlying agreement. A reasonable margin of safety is maintained in collateral values.

The main types of collateral obtained are, as follows:

⊙ For commercial lending, charges over real estate properties, inventory and trade receivables and transfer of ownership over the vehicles.

⊙ For retail lending, mortgages over residential properties and transfer of ownership over the vehicles.

The general creditworthiness of significant customers tends to be the most relevant indicator of credit quality of a facility extended to those parties. However, collateral provides additional security and the Company generally requests large borrowers to provide same. The Company may take collateral in the form of a first charge over real estate, floating charges over all corporate assets and other liens and guarantees. As Company's focus on corporate customers is mainly based on their credit worthiness, business standing and reputation, Company does not insist on updated valuation of collateral from corporate clients. Such valuations will only be called for from corporate clients only if there is a foreseeable deterioration in credit standing or evidence of possible credit risk. Accordingly, the Company does not routinely update the valuation of collateral held against all facilities to significant customers. For impaired facilities, the Company usually obtains the current market value of the collateral, since it may be an input to the impairment measurement.

The following tables show the fair value of collateral and credit enhancements held by the Company & the Group.

	31 March 2025		31 March 2024	
	Maximum exposure to credit risk	Net exposure	Maximum exposure to credit risk	Net exposure
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Company				
Cash and cash equivalents (excluding cash in hand)	17,170,048	17,170,048	8,553,600	8,553,600
Balances with banks & financial institutions	3,031,551	3,031,551	14,288,282	14,288,282
Financial assets - Fair value through profit or loss	275,550	275,550	1,339,867	1,339,867
Loans and receivables - Amortised cost	157,092,387	82,728	103,650,453	201,752
Financial assets - Fair value through other comprehensive income	1,292,140	1,292,140	1,158,669	1,158,669
Debt instrument - Amortised cost	5,161,177	5,161,177	18,372,055	18,372,055
Other financial assets	76,511	76,511	69,989	69,989
Total	184,099,364	27,089,705	147,432,915	43,984,214

	31 March 2025		31 March 2024	
	Maximum exposure to credit risk	Net exposure	Maximum exposure to credit risk	Net exposure
	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Group				
Cash and cash equivalents (excluding cash in hand)	18,007,629	18,007,629	9,425,325	9,425,325
Balances with banks & financial institutions	5,694,373	5,694,373	17,562,955	17,562,955
Financial assets - Fair value through profit or loss	1,290,581	1,290,581	1,451,613	1,451,613
Loans and receivables - Amortised cost	170,451,841	82,728	116,919,950	201,752
Reinsurance and insurance receivable	1,698,354	1,698,354	1,586,697	1,586,697
Financial assets - Fair value through other comprehensive income	1,827,482	1,827,482	1,720,475	1,720,475
Debt instrument - Amortised cost	11,561,272	11,561,272	23,826,514	23,826,514
Total	210,531,532	40,162,419	172,493,529	55,775,331

The below table provides an analysis of the current fair values of collateral held and credit enhancements for stage 3 assets. Dependent on the level of collateral, some Stage 3 exposures may not have individual ECLs when the expected value of the collateral is greater than the LGD, even if the future value of collateral is forecasted using multiple economic scenarios. However, the Stage 3 ECL can be higher than net exposure shown below when the future value of collateral, measured using multiple economic scenarios, is expected to decline.

Type of collateral or credit enhancement	Fair value of collateral and credit enhancements held under the base case scenario			Total collateral	Net exposure	Associated ECL
	Maximum exposure to credit risk	Movable securities	Immovable securities			
Rs.'000						
Company						
As at 31 March 2025						
Loans and receivables	9,559,365	6,924,407	9,460,900	16,385,307	(6,825,942)	5,110,953
As at 31 March 2024						
Loans and receivables	17,826,158	11,926,818	9,111,034	21,037,852	(3,211,694)	8,299,041
Group						
As at 31 March 2025						
Loans and receivables	9,888,389	7,324,498	9,994,974	21,406,794	(11,518,405)	5,487,823
As at 31 March 2024						
Loans and receivables	19,096,116	12,294,550	9,112,244	21,406,794	(2,310,678)	8,668,685

56.2.5 Offsetting financial assets & liabilities

Financial assets and financial liabilities are offset and the net amount is presented in the statement of financial position when the group has a legal right to set off the recognised amounts and it intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

56.2.6 Financial assets & liabilities not subject to offsetting

Amounts that do not qualify for offsetting include netting arrangements that only permit outstanding transactions with the same counterparty to be offset in an event of default or occurrence of other predetermined events. Such netting arrangements include repurchase agreements and other similar secured lending and borrowing arrangements.

The amount of the financial collateral received or pledged subject to netting arrangements but not qualified for offsetting are disclosed below.

	2025			2024		
	Gross amount	Amount subject to netting but do not qualify for offsetting	Net amount	Gross amount	Amount subject to netting but do not qualify for offsetting	Net amount
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
As at 31st March						
Financial Assets						
Loans & receivables	12,109,103	3,820,825	8,288,278	12,109,103	4,767,983	7,341,120

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56.2.7 Sensitivity of impairment provision on loans and receivables

	Sensitivity on ECL sensitivity effect on Statement of Financial Position [Increase/(Decrease) in impairment provision]				Sensitivity effect on income
	Stage 1	Stage 2	Stage 3	Total	
	(Rs. '000)	(Rs. '000)	(Rs. '000)	(Rs. '000)	Rs. '000
Company - As at 31 March 2025					
PD 1% increase across all age buckets	4,180	1,523	-	5,703	5,703
PD 1% decrease across all age buckets	(4,180)	(1,523)	-	(5,703)	(5,703)
LGD 5% increase	20,899	7,998	77,116	106,013	106,013
LGD 5% decrease	(20,899)	(7,998)	(77,116)	(106,013)	(106,013)
Probability weighted Economic Scenarios					
– Base case 10% increase, worst case 5% decrease and best case 5% decrease	1,276	233	-	1,509	1,509
– Base case 10% decrease, worst case 5% increase and best case 5% increase	(1,276)	(233)	-	(1,509)	(1,509)

	Sensitivity on ECL sensitivity effect on Statement of Financial Position [Increase/(Decrease) in impairment provision]				Sensitivity effect on income
	Stage 1	Stage 2	Stage 3	Total	
	(Rs. '000)	(Rs. '000)	(Rs. '000)	(Rs. '000)	Rs. '000
Company - As at 31 March 2024					
PD 1% increase across all age buckets	2,917	2,236	-	5,153	5,153
PD 1% decrease across all age buckets	(2,917)	(2,236)	-	(5,153)	(5,153)
LGD 5% increase	13,308	10,651	98,370	122,329	122,329
LGD 5% decrease	(13,308)	(10,651)	(98,370)	(122,329)	(122,329)
Probability weighted Economic Scenarios					
– Base case 10% increase, worst case 5% decrease and best case 5% decrease	(91)	(173)	-	(264)	(264)
– Base case 10% decrease, worst case 5% increase and best case 5% increase	91	173	-	264	264

	Sensitivity on ECL sensitivity effect on Statement of Financial Position [Increase/(Decrease) in impairment provision]				Sensitivity effect on income
	Stage 1	Stage 2	Stage 3	Total	
	(Rs. '000)	(Rs. '000)	(Rs. '000)	(Rs. '000)	Rs. '000
Group - As at 31 March 2025					
PD 1% increase across all age buckets	4,421	1,611	-	6,032	6,032
PD 1% decrease across all age buckets	(4,421)	(1,611)	-	(6,032)	(6,032)
LGD 5% increase	22,571	8,638	83,285	114,494	114,494
LGD 5% decrease	(22,571)	(8,638)	(83,285)	(114,494)	(114,494)
Probability weighted Economic Scenarios					
– Base case 10% increase, worst case 5% decrease and best case 5% decrease	1,295	236	-	1,531	1,531
– Base case 10% decrease, worst case 5% increase and best case 5% increase	(1,295)	(236)	-	(1,531)	(1,531)
	Sensitivity on ECL sensitivity effect on Statement of Financial Position [Increase/(Decrease) in impairment provision]				Sensitivity effect on income
	Stage 1	Stage 2	Stage 3	Total	
	(Rs. '000)	(Rs. '000)	(Rs. '000)	(Rs. '000)	Rs. '000
Group - As at 31 March 2024					
PD 1% increase across all age buckets	3,085	2,365	-	5,450	5,450
PD 1% decrease across all age buckets	(3,085)	(2,365)	-	(5,450)	(5,450)
LGD 5% increase	14,373	11,503	106,240	132,115	132,115
LGD 5% decrease	(14,373)	(11,503)	(106,240)	(132,115)	(132,115)
Probability weighted Economic Scenarios					
				-	-
– Base case 10% increase, worst case 5% decrease and best case 5% decrease	(92)	(176)	-	(268)	(268)
– Base case 10% decrease, worst case 5% increase and best case 5% increase	92	176	-	268	268

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56.3 Liquidity Risk and Funding Management

Liquidity risk is defined as the risk that the Company will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. Liquidity risk arises because of the possibility that the Company might be unable to meet its payment obligations when they fall due under both normal and stress circumstances. To limit this risk, the management has arranged diversified funding sources in addition to its deposit base, and adopted a policy of managing assets with liquidity in mind and monitoring future cash flows and liquidity on a daily basis.

In compliance with Finance Companies (Liquid Assets) Direction No: 4 of 2013 which shall not as the close of the business on any day, be less than the total of;

- (a) 10% of the outstanding value of the time deposits and accrued interest payable at the close of the business on such day and
- (b) 15% of outstanding value of the saving deposit and accrued interest payable at the close of the business on such day and
- (c) 10% of the total outstanding borrowings

Further the company shall maintaining liquid assets in the form of Sri Lankan government Treasury Bills & Government securities equivalent to 7.5% of the average of its month end total deposit liabilities and borrowings of the 12 months preceding financial year.

The Company stresses the importance of savings accounts as sources of funds to finance lending to customers. They are monitored using the advances to deposit ratio, which compares loans and advances to customers as a percentage of customer savings accounts and fixed deposits.

The ratios at the end of the year was as follows:

	Company		Group	
As at 31 March	2025	2024	2025	2024
Liquidity ratios	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Advances to deposit ratios (Times)	1.26	1.06	1.31	1.13
Liquidity Assets to Deposit (%)	12	36	14	38

56.3.1 Analysis of Financial Assets and Liabilities by Remaining Contractual Maturities

The table below summaries the maturity profile of the undiscounted cash flows of the Company's financial assets and liabilities as at 31 March 2025.

Repayments which are subject to notice are treated as if notice were to be given immediately. However, the Company expects that many customers will not request repayment on the earliest date the Company could be required to pay and the table does not reflect the expected cash flows indicated by the Company's deposit retention history.

56.3.2 Remaining Contractual Maturities of Undiscounted Cash Flows of Financial Assets and Liabilities

Company As at 31st March 2025	On demand	Less than 3 months	3 to 12 months	1 to 3 years	3 to 5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Financial Asset							
Cash and cash equivalents	8,574,096	10,122,636		-	-	-	18,696,732
Balances with banks & financial institutions	-		-	7,478	4,778,041	-	4,785,519
Financial assets -Fair value through profit or loss	-	275,550	-	-	-	-	275,550
Loans and receivables - Amortised cost	8,742,875	43,302,563	51,303,361	72,661,981	20,832,941	376,113	197,219,834
Financial assets - Fair value through other comprehensive income	-	400,846	-	1,003,931	-		1,404,777
Debt instrument - Amortised cost	-	5,192,759	-	-	-	-	5,192,759
Other financial assets	-	76,511	-	-	-	-	76,511
Total undiscounted financial assets	17,316,971	59,370,865	51,303,361	73,673,390	25,610,982	376,113	227,651,682
Financial liabilities							
Due to banks	1,431,684	1,896,741	2,595,947	6,173,580	1,056,501	-	13,154,453
Due to customers	6,777,490	35,770,419	45,564,217	46,639,776	5,917,491	204,727	140,874,120
Debt securities issued	-	554	384,512	5,218,138	-	-	5,603,204
Other financial liabilities	-	6,415,071	-	-	-	-	6,415,071
Lease Liabilities	-	178,840	543,902	1,197,180	612,390	330,876	2,863,188
Total undiscounted financial liabilities	8,209,174	44,261,625	49,088,578	59,228,674	7,586,382	535,603	168,910,036
Net undiscounted financial assets/(liabilities)	9,107,797	15,109,240	2,214,782	14,444,716	18,024,601	(159,491)	58,741,646
Company As at 31st March 2024	On demand	Less than 3 months	3 to 12 months	1 to 3 years	3 to 5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Financial Asset							
Cash and cash equivalents	3,519,033	6,276,202	-	-	-	-	9,795,235
Balances with banks & financial institutions	-	11,913,537	-	-	4,785,519	-	16,699,056
Financial assets -Fair value through profit or loss	-	1,339,867	-	-	-	-	1,339,867
Loans and receivables - Amortised cost	13,751,137	28,274,112	39,597,951	43,027,687	8,868,749	204,166	133,723,802
Financial assets -Fair value through profit or loss	-	1,158,659	-	-	-	10	1,158,669
Debt instrument - Amortised cost	-	9,123,110	9,736,373	-	-	-	18,859,483
Other financial assets	-	69,989	-	-	-	-	69,989
Total undiscounted financial assets	17,270,170	58,155,476	49,334,324	43,027,687	13,654,268	204,176	181,646,101
Financial liabilities							
Due to banks	507,748	604,341	1,179,341	-	-	-	2,291,430
Due to customers	4,652,100	42,133,884	37,162,583	11,101,283	15,431,220	193,796	110,674,866
Debt securities issued	-	-	6,611,425	5,602,650	-	-	12,214,075
Other financial liabilities	-	3,188,693	-	-	-	-	3,188,693
Lease Liabilities	-	171,599	346,687	915,909	472,468	262,692	2,169,354
Total undiscounted financial liabilities	5,159,848	46,098,517	45,300,036	17,619,842	15,903,688	456,488	130,538,418
Net undiscounted financial assets/(liabilities)	12,110,322	12,056,959	4,034,288	25,407,845	(2,249,419)	(252,312)	51,107,684

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56.3.2 Remaining Contractual Maturities of Undiscounted Cash Flows of Financial Assets and Liabilities

Group As at 31st March 2025	On demand	Less than 3 months	3 to 12 months	1 to 3 years	3 to 5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Financial Asset							
Cash and cash equivalents	9,460,766	10,122,636	-	-	-	-	19,583,402
Balances with banks & financial institutions	37,210	513,920	2,549,868	7,478	5,437,241	-	8,545,717
Financial assets -Fair value through profit or loss	-	1,290,581	-	-	-	-	1,290,581
Loans and receivables - Amortised cost	8,897,939	46,789,997	56,393,445	80,075,646	23,360,970	3,025,133	218,543,130
Reinsurance and insurance receivable	-	1,268,209	572,030	-	-	-	1,840,239
Financial assets - Fair value through other comprehensive income	-	1,827,472	-	-	-	10	1,827,482
Debt instrument - Amortised cost	-	6,702,844	3,395,336	1,188,195	-	-	11,286,375
Total undiscounted financial assets	18,395,915	68,515,659	62,910,679	81,271,319	28,798,211	3,025,143	262,916,926
Financial liabilities							
Due to banks	1,863,144	2,486,590	4,058,867	8,997,942	1,999,945	-	19,406,488
Due to customers	6,777,490	42,743,045	47,498,899	46,690,254	5,950,755	213,455	149,873,898
Debt securities issued	-	554	384,512	5,218,138	-	-	5,603,204
Other financial liabilities	-	8,187,438	-	-	-	-	8,187,438
Insurance and reinsurance payable	5,420,071	38,717	-	-	-	-	5,458,788
Lease Liabilities	-	109,137	336,403	910,141	485,158	191,776	2,032,615
Total undiscounted financial liabilities	14,060,705	53,565,481	52,278,680	61,816,476	8,435,858	405,231	190,562,431
Net undiscounted financial assets/(liabilities)	4,335,210	14,950,178	10,631,999	19,454,844	20,362,353	2,619,912	72,354,495
Group As at 31 March 2024	On demand	Less than 3 months	3 to 12 months	1 to 3 years	3 to 5 years	Over 5 years	Total
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Financial Asset							
Cash and cash equivalents	4,185,051	6,451,454	-	-	-	-	10,636,505
Balances with banks & financial institutions	15,416	12,427,457	2,446,656	-	5,444,719	-	20,334,248
Financial assets -Fair value through profit or loss	-	1,451,613	-	-	-	-	1,451,613
Loans and receivables - Amortised cost	13,906,202	31,798,085	44,646,300	49,933,073	11,387,952	2,870,292	154,541,904
Reinsurance and insurance receivable	-	1,268,209	572,030	-	-	-	1,840,239
Financial assets - Fair value through other comprehensive income	-	1,720,465	-	-	-	10	1,720,475
Debt instrument - Amortised cost	-	10,633,195	13,131,709	1,188,195	-	-	24,953,099
Total undiscounted financial assets	18,106,669	65,750,478	60,796,695	51,121,268	16,832,671	2,870,302	215,478,083
Financial liabilities							
Due to banks	1,530,087	1,110,899	2,349,865	2,075,379	491,063	-	7,557,293
Due to customers	4,652,100	49,106,510	39,097,265	11,151,761	15,464,484	202,524	119,674,644
Debt securities issued	-	-	6,611,425	5,602,650	-	-	12,214,075
Other financial liabilities	-	3,926,092	-	-	-	-	3,926,092
Reinsurance and insurance payable	5,469,976	38,717	-	-	-	-	5,508,693
Lease Liabilities	-	109,137	336,403	910,141	485,158	191,776	2,032,615
Total undiscounted financial liabilities	11,652,163	54,291,355	48,394,958	19,739,931	16,440,705	394,300	150,913,412
Net undiscounted financial assets/(liabilities)	6,454,506	11,459,123	12,401,737	31,381,337	391,966	2,476,002	64,564,671

56.3.3 Commitments and Guarantees

The table below shows the contractual expiry by maturity of the Company's contingent liabilities and commitments.

Each undrawn loan commitment is included in the time band containing the earliest date it can be drawn down.

For issued financial guarantee contracts, the maximum amount of the guarantee is allocated to the earliest period in which the guarantee could be called.

Company	On Demand Rs. '000	Less than 3 months Rs. '000	3 to 12 months Rs. '000	1 to 5 years Rs. '000	Over 5 years Rs. '000	Total Rs. '000
As at 31st March 2025						
Guarantees	-	27,800	41,093	263	-	69,156
Assessment received from Inland Revenue Department	-	-	-	-	-	-
Litigation against the Company	-	214,005	180,021	-	-	394,026
Capital commitment	-	17,436,613	1,152,819	-	-	18,589,432
Total commitments and guarantees	-	17,678,418	1,373,933	263	-	19,052,614

As at 31st March 2024

Guarantees	-	16,910	41,225	298	-	58,433
Assessment received from Inland Revenue Department	-	-	-	-	-	-
Litigation against the Company	-	226,650	68,171	-	-	294,821
Capital commitment	-	12,484,415	1,402,648	-	-	13,887,063
Total commitments and guarantees	-	12,727,975	1,512,044	298	-	14,240,316

Group	On Demand Rs. '000	Less than 3 months Rs. '000	3 to 12 months Rs. '000	1 to 5 years Rs. '000	Over 5 years Rs. '000	Total Rs. '000
As at 31st March 2025						
Guarantees	-	27,800	41,093	263	-	69,156
Assessment received from Inland Revenue Department	-	-	-	198,334	-	198,334
Litigation against the Company	-	214,005	180,021	-	-	394,026
Capital commitment	-	17,436,613	1,152,819	-	-	18,589,432
Total commitments and guarantees	198,334	17,678,418	1,373,933	263	-	19,250,948

As at 31st March 2024

Guarantees	-	16,910	41,225	298	-	58,433
Assessment received from Inland Revenue Department	-	-	-	162,579	-	162,579
Litigation against the Company	-	226,650	68,171	-	-	294,821
Capital commitment	-	12,484,415	1,402,648	-	-	13,887,062
Total commitments and guarantees	-	12,727,974	1,512,044	162,877	-	14,402,895

The Company expects that not all of the contingent liabilities or commitments will be drawn before expiry of the commitments.

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56.3.4 Total liquid assets

The table below sets out the components of the Company's liquid assets;

	2025	2024
As at 31st March	Amount Rs. '000	Amount Rs. '000
Cash in hand	1,518,172	1,167,062
Balances in current accounts	454,062	577,194
Deposits in commercial banks	7,977,781	15,264,738
Securities under reverse repurchase agreement	10,122,636	6,209,999
Treasury bills and Treasury Bonds	5,161,108	18,460,778
Total liquidity assets	25,233,759	41,678,871

56.4 Market Risk

Market risk is the risk that the fair value or future cash flows of financial instruments will fluctuate due to changes in market variables such as interest rates, foreign exchange rates and equity prices. Company classifies exposures to market risk into either trading or non-trading portfolios and manages each of those portfolios separately.

Currently, increased volatility and decline in value of many financial asset classes may impact the trading books of most company due to the increased market risk. The uncertainty caused by the pandemic could lead to increased pressure on the local currency resulting in higher foreign exchange risk.

Company estimate how the reduction in interest rates will impact their rate sensitive assets and liabilities and the subsequent implication on profitability.

56.4.1 Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rates relates primarily to the Company's long-term debt obligations with floating interest rates. The Company policy is to continuously monitor interest rates on regular basis. The Company manages its interest rate risk by having a balanced portfolio of fixed and variable rate financial assets and financial liabilities.

The following table demonstrates the sensitivity of the Company's Statement of Profit or Loss for the year ended 31st March 2025 and 31st March 2024 to a reasonable possible change in interest rates, with all other variable constant.

As at 31st March	2025 Rs. '000	2024 Rs. '000
Impact on Statement of Profit or Loss due to interest rate shocks		
0.50%	(79,492)	(30,211)
1%	(158,985)	(60,421)
-0.50%	79,492	30,211
-1%	158,985	60,421

Sensitivity of Lease Liability to Key Assumption

Sensitivity to Incremental Borrowing Rates

As at 31st March	2025 Rs. '000	2024 Rs. '000
Impact on Company's Statement of Financial Position due to interest rate shocks		
1%	(285,687)	(32,520)
-1%	285,687	33,677

Interest Rate Risk Exposure on Financial Asset and Liabilities

The table below analyses the Company's interest rate risk exposure on non-trading financial assets and liabilities. The Company's assets and liabilities are included at carrying amount and categorised by the earlier of contractual re-pricing or maturity dates.

Company As at 31st March 2025	Carrying amount	On demand	Less than 3 'months	3 to 12 months	1 to 3 years	3 to 5 years	Over 5 years	Non- interest bearing
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Assets								
Cash and cash equivalents	18,696,732	4,946,230	10,122,636	-	-	-	-	3,627,866
Balances with banks & financial institutions	3,031,551	1,028,481	-	-	3,070	2,000,000	-	-
Financial assets -Fair value through profit or loss	275,550	-	-	-	-	-	-	275,550
Loans and receivables - Amortised cost	163,123,558	14,458,978	39,682,780	46,256,240	48,803,776	13,628,433	293,351	-
Less - Impairment charges	6,031,171	-	-	-	-	-	-	-
Net loans and receivables	157,092,387	-	-	-	-	-	-	-
Financial assets - Fair value through other comprehensive income	1,292,140	-	-	-	977,135	-	-	315,005
Debt instrument - Amortised cost	5,161,177	-	5,161,177	-	-	-	-	-
Other financial assets	76,511	-	-	-	-	-	-	76,511
Total	191,657,219	20,433,689	54,966,593	46,256,240	49,783,981	15,628,433	293,351	4,294,932
Liabilities								
Due to banks	11,436,573	1,431,683	1,671,757	2,000,600	5,334,933	997,600	-	-
Due to customers	124,529,684	7,742,239	34,385,693	40,455,671	38,191,668	3,549,686	204,727	-
Debt securities issued	5,014,652	384,977	-	-	4,629,675	-	-	-
Other Financial liabilities	6,415,071	-	-	-	-	-	-	6,415,071
Lease Liabilities	2,236,091	-	198,431	363,162	898,290	482,264	293,944	-
Total	149,632,071	9,558,899	36,255,881	42,819,433	49,054,566	5,029,550	498,671	6,415,071
Total interest sensitivity gap	42,025,148	10,874,790	18,710,712	3,436,807	729,415	10,598,883	(205,320)	-

NOTES TO THE FINANCIAL STATEMENTS

56. RISK MANAGEMENT (CONTD...)

Interest Rate Risk Exposure on Financial Asset and Liabilities

Company As at 31st March 2024	Carrying amount	On demand	Less than 3 'months	3 to 12 months	1 to 3 years	3 to 5 years	Over 5 years	Non- interest bearing
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Assets								
Cash and cash equivalents	9,728,132	976,455	6,209,099	-	-	-	-	2,542,578
Balances with banks & financial institutions	14,288,282	714,865	11,570,347	-	-	2,003,070	-	-
Financial assets -Fair value through profit or loss	1,339,867	-	-	-	-	-	-	1,339,867
Loans and receivables - Amortised cost	112,505,240	17,542,913	24,841,576	31,122,411	33,052,043	5,872,083	74,214	-
Less - Impairment charges	8,854,787	-	-	-	-	-	-	-
Net loans and receivables	103,650,453	-	-	-	-	-	-	-
Financial assets - Fair value through other comprehensive income	1,158,669	-	924,177	-	-	-	-	234,492
Debt instrument - Amortised cost	18,372,055	738,656	8,517,164	9,116,235	-	-	-	-
Other financial assets	69,989	-	-	-	-	-	-	69,989
Total	148,607,447	19,972,889	52,062,363	40,238,646	33,052,043	7,875,153	74,214	4,186,926
Liabilities								
Due to banks	2,263,494	1,513,884	249,870	499,740	-	-	-	-
Due to customers	97,437,726	10,797,794	37,093,264	31,047,332	6,268,895	12,036,645	193,796	-
Debt securities issued	11,032,248	1,044,248	-	5,356,436	4,631,564	-	-	-
Other financial liabilities	3,188,693	-	-	-	-	-	-	3,188,693
Lease Liability	1,636,537	72,062	119,449	206,359	654,952	358,822	224,893	-
Total	115,558,698	13,427,988	37,462,583	37,109,867	11,555,411	12,395,467	418,689	3,188,693
Total interest sensitivity gap	33,048,749	6,544,902	14,599,780	3,128,779	21,496,632	(4,520,314)	(344,475)	

Interest Rate Risk Exposure on Financial Asset and Liabilities (Contd...)

The table below analyses the Group's interest rate risk exposure on non-trading financial assets and liabilities. The Group's assets and liabilities are included at carrying amount and categorised by the earlier of contractual re-pricing or maturity dates.

Group As at 31st March 2025	Carrying amount	On demand	Less than 3 months	3 to 12 months	1 to 3 years	3 to 5 years	Over 5 years	Non- interest bearing
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Assets								
Cash and cash equivalents	19,583,402	5,070,127	10,297,888	-	-	-	-	4,215,387
Balances with banks & financial institutions	5,694,373	1,331,368	1,434,608	387,012	421,385	2,120,000	-	-
Financial assets -Fair value through profit or loss	1,290,581	-	-	-	-	-	-	1,290,581
Loans and receivables - Amortised cost	177,417,915	14,120,019	43,545,766	48,336,036	54,124,145	15,286,474	2,005,475	-
Less-Impairment charges	6,966,074	-	-	-	-	-	-	-
Net loans and receivables	170,451,841	-	-	-	-	-	-	-
Reinsurance and insurance receivable	1,698,354	-	-	-	-	-	-	1,698,354
Financial assets - Fair value through other comprehensive income	1,827,482	-	535,342	-	977,135	-	-	315,005
Debt instrument - Amortised cost	11,561,272	957,298	6,317,314	3,667,117	619,544	-	-	-
Total	212,107,305	21,478,813	62,130,918	52,390,165	56,142,209	17,406,474	2,005,475	7,519,326
Liabilities								
Due to banks	16,828,985	1,863,143	2,185,787	3,308,785	7,936,029	1,535,242	-	-
Due to customers	130,068,713	7,374,502	39,445,425	41,957,675	37,534,251	3,551,484	205,378	-
Debt securities issued	5,014,652	384,977	-	-	4,629,675	-	-	-
Other financial liabilities	8,187,438	-	-	-	-	-	-	8,187,438
Insurance liabilities and reinsurance payables	5,458,788	-	-	-	-	-	-	5,458,788
Lease Liability	1,778,792	75,870	139,914	229,882	716,018	380,332	236,777	-
Total	167,337,368	9,698,492	41,771,126	45,496,342	50,815,973	5,467,058	442,155	13,646,226
Total interest sensitivity gap	44,769,937	11,780,321	20,359,792	6,893,823	5,326,236	11,939,416	1,563,320	

NOTES TO THE FINANCIAL STATEMENTS

56. RISK MANAGEMENT (CONTD...)

Group As at 31st March 2024	Carrying amount	On demand	Less than 3 months	3 to 12 months	1 to 3 years	3 to 5 years	Over 5 years	Non- interest bearing
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Assets								
Cash and cash equivalents	10,636,505	1,245,885	6,384,351	-	-	-	-	3,006,269
Balances with banks & financial institutions	17,562,955	1,386,051	13,577,631	596,203	-	2,003,070	-	-
Financial assets -Fair value through profit or loss	1,451,613	-	-	-	-	-	-	1,451,613
Loans and receivables - Amortised cost	126,632,467	17,691,869	27,831,216	35,120,002	35,872,665	7,311,688	2,069,390	-
Less-Impairment charges	9,712,517	-	-	-	-	-	-	-
Net loans and receivables	116,919,950	-	-	-	-	-	-	-
Reinsurance and insurance receivable	1,586,697	-	-	-	-	-	-	1,586,697
Financial assets - Fair value through other comprehensive income	1,720,475	-	1,485,983	-	-	-	-	234,492
Debt instrument - Amortised cost	23,826,514	1,240,724	9,703,668	11,843,578	1,038,544	-	-	-
Total	173,704,709	21,564,529	58,982,849	47,559,783	36,911,209	9,314,758	2,069,390	6,279,071
Liabilities								
Due to banks	7,181,365	2,536,223	711,040	1,548,385	1,907,032	478,685	-	-
Due to customers	103,843,054	10,514,019	42,823,652	32,672,198	6,302,623	11,336,766	193,796	-
Debt securities issued	11,032,248	1,044,248	-	5,356,436	4,631,564	-	-	-
Other financial liabilities	3,926,092	-	-	-	-	-	-	3,926,092
Lease Liability	1,554,027	66,283	122,235	200,834	625,543	332,274	206,858	-
Insurance liabilities and reinsurance payables	5,508,693	-	-	-	-	-	-	5,508,693
Total	133,045,479	14,160,773	43,656,927	39,777,853	13,466,762	12,147,725	400,654	9,434,785
Total interest sensitivity gap	40,659,230	7,403,756	15,325,922	7,781,930	23,444,447	(2,832,967)	1,668,736	

56.4.2 Currency Risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates.

Since investments in USD deposits were low, the currency risk of the Company/Group is minimal.

The tables below indicate the currencies to which the Company had significant exposures as at 31st March 2025 and the effect to the Gains/Losses in case of a market exchange rates up/drop by 1%. The analysis calculates the effect of a reasonably possible movement of the currency rate against the LKR, with all other variables held constant, on the Statement of Profit or Loss (due to the fair value of currency sensitive non trading monetary assets and liabilities).

Impact on Statement of Profit or Loss due to Exchange Rate Shocks

		Company		Group	
For the year ended 31st March	Change in currency rate in %	2025	2024	2025	2024
		Effect on profit before tax	Effect on profit before tax	Effect on profit before tax	Effect on profit before tax
		Rs. '000	Rs. '000	Rs. '000	Rs. '000
USD	1	-	-	330	1,927
USD	-1	-	-	(330)	(1,927)

56.4.3 Equity Price Risk

The sensitivity analysis for equity risk reflects how changes in the fair value of equity securities at the reporting date will fluctuate in response to assumed changes in equity market prices. The movements in the fair value of equity securities monitored by assessing the projected changes in the fair value of equity securities held by the portfolios in response to assumed equity price movements of +/- 1%.

As at 31st March	2025			2024		
	Effect on net asset value	Effect on profit before tax	Effect on comprehensive income	Effect on net asset value	Effect on profit before tax	Effect on comprehensive income
1% increase/decrease in equity market prices	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Company						
Financial assets - FVTPL	3,150	-	-	2,807	2,807	-
Financial assets - FVOCI	-	-	3,150	3,665	-	3,665
Group						
Financial assets - FVTPL	3,339	3,339	-	3,924	3,924	-
Financial assets - FVOCI	3,150	-	3,150	3,665	-	3,665

56.4.4 Commodity price risk

Commodity price risk refers to the uncertainty of future market value and future income scale caused by commodity price fluctuations. Given the importance of the gold loan to the group, volatility in gold prices may adversely affect Statement of Profit or Loss. Fluctuations in gold prices lead to market risk, which is the main source of credit risk associated with this product.

Following strategies are used to manages the credit and market risks arising from adverse changes in gold prices by the Group.

- ⊙ LTV - The Group implements a process of revising the advance payments for each gold sovereign to reflect market value volatility to maintain an ideal loan-to-value ratio.
- ⊙ Product Lifetime - As a credit risk management strategy, the Group deliver services in less time, enabling a faster recovery process.

56.5 Operational Risk

Operational risk is the risk of loss arising from systems failure, human error, fraud or external events. When controls fail to operate effectively, operational risks can cause damage to reputation, have legal or regulatory implications, or lead to financial loss.

Operational risk of the Company are managed through a Board approved operational risk management policy control framework which consists of monitoring and responding to potential risks.

56.6 Insurance Risks

People's Insurance PLC (PIL) is a subsidiary of the Company whose principle line of business is carrying out general insurance business. The following are the risks and their management arising from PI for its statutory year ended 31 March 2025.

56.6.1 Regulatory Framework

Regulators are primarily interested in protecting the rights of policyholders and monitor them closely to ensure that the PI is satisfactorily managing affairs for policyholders' benefit. At the same time, regulators are also interested in ensuring that the PI maintains an appropriate solvency position to meet unforeseen liabilities arising from economic shocks or natural disasters.

As an insurer, the operations of the PI are subject to regulatory supervision of the Insurance Board of Sri Lanka (IBSL). PI has taken necessary action to comply with and complied with applicable regulations throughout the year.

NOTES TO THE FINANCIAL STATEMENTS

56. RISK MANAGEMENT (CONTD...)

56.6.2 Nature and Extent of Risks Arising from Insurance Contracts

Objectives, Policies and Processes for Managing Risks Arising from Insurance Contracts

PI willingly assumes risks of other organisations as its prime value creation activity. This is the core of the insurance business and there is no perfect way of measuring the potential impact on insured risk. For non-life insurance business, most significant risks arise from climate changes, natural disasters and terrorist activities.

The above risk exposure is mitigated by diversification across a large portfolio of insurance contracts and geographical areas. PI's risk management framework focuses on strategic risk, assumed risks and the potential risks. PI identifies and categorises risks in terms of their source, their impact on PI and preferred strategies for dealing with them.

Method used to Manage Risks

Risk Appetite and Risk Tolerance

PI has made a strategic decision to maintain a risk appetite moderately above the average of the insurance market, since it allows the best potential for creating shareholder value at an acceptable risk level. PI manages the volatility and potential downward risk through diversification.

Identification of Shock Losses

There are three areas of risk which have the potential to materially damage economic value that PI identified at present as having the greatest potential for shock losses. They are catastrophe, reserving and equity investment risk. PI manages the risk of shock losses by setting limits on the tolerance for specific risks and on the amount of capital that PI is willing to expose.

The table below sets out the concentration of non-life insurance contract liabilities by type of contract.

	31-Mar-25			31-Mar-24		
	Gross liabilities	Reinsurance receivable	Net liabilities	Gross liabilities	Reinsurance receivable	Net liabilities
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
Motor	4,505,311	770,102	3,735,209	654,585	110,140	544,445
Marine	58,990	42,374	16,616	16,261	9,621	6,640
Fire	727,937	503,947	223,990	111,737	87,117	24,620
Miscellaneous	1,024,896	443,236	581,660	303,370	138,591	164,779
Total	6,317,134	1,759,659	4,557,475	1,085,953	345,469	740,484

Claims Development Table

The following tables show the estimates of cumulative incurred claims for each quarter, together with cumulative payments to date

Gross Non-Life Insurance Outstanding Claims Provision for 2025

Accident Period	Current estimate of cumulative claims incurred															Total
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025 Q1	
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	
2011	213,653	2,762	4,224	3,148	1,465	1,703	(945)	(844)	(120)	-	193	-	(1,253)	(650)	(150)	223,187
2012	-	1,396,938	(58,704)	50,297	1,577	6,377	(113)	4,738	11,385	42,085	10,771	558	(5,240)	(23,893)	6,150	1,442,927
2013	-	-	2,042,934	(167,837)	28,391	(5,165)	(17,006)	(608)	51	5,515	2,942	(1,319)	(4,004)	(10,190)	9,027	1,882,731
2014	-	-	-	2,042,094	(15,126)	35,874	(8,555)	8,298	(8,584)	1,591	1,485	(600)	560	(4,891)	4,318	2,056,464
2015	-	-	-	-	2,040,473	31,044	5,397	5,704	4,918	1,014	705	(7)	8,045	(14,099)	1,470	2,084,665
2016	-	-	-	-	-	2,182,704	50,267	21,071	(9,647)	2,662	2,602	(907)	(7,319)	(8,967)	11,474	2,243,940
2017	-	-	-	-	-	-	2,635,203	33,255	21,099	4,183	7,258	2,629	(9,297)	(21,790)	2,640	2,675,179
2018	-	-	-	-	-	-	-	2,792,805	73,912	31,282	7,573	6,465	(2,855)	(19,128)	7,244	2,897,298
2019	-	-	-	-	-	-	-	-	3,165,480	92,881	32,132	4,197	(11,824)	(15,073)	5,700	3,273,492
2020	-	-	-	-	-	-	-	-	-	3,803,005	(27,248)	47,351	(5,845)	(10,124)	1,003	3,808,141
2021	-	-	-	-	-	-	-	-	-	-	2,738,130	67,214	53,369	4,504	(14,858)	2,848,359
2022	-	-	-	-	-	-	-	-	-	-	-	3,014,295	347,744	76,409	13,640	3,452,088
2023	-	-	-	-	-	-	-	-	-	-	-	-	3,517,983	316,981	64,745	3,899,709
2024	-	-	-	-	-	-	-	-	-	-	-	-	-	3,013,747	218,107	3,231,854
2025 Q1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,686,747	3,686,747
Current estimated of cumulative claims incurred	213,653	1,399,700	1,988,454	1,927,702	2,056,780	2,252,537	2,664,248	2,864,420	3,258,495	3,984,217	2,776,543	3,139,875	3,880,064	3,282,834	4,017,259	39,706,782

Accident Period	Cumulative Payments to date															Total
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025 Q1	
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	
2011	(134,902)	(72,227)	(5,154)	(3,495)	(2,329)	(1,718)	(390)	(2,129)	-	-	(193)	-	(650)	-	-	(223,187)
2012	-	(893,615)	(311,763)	(57,574)	(19,215)	(16,664)	(8,262)	(8,627)	(16,329)	(84,791)	(3,154)	(58)	(387)	(4,357)	(4,594)	(1,429,390)
2013	-	-	(1,465,582)	(252,384)	(29,760)	(53,691)	(16,478)	(10,057)	(5,532)	(9,222)	(7,835)	(2,569)	(10,807)	(300)	(10,289)	(1,874,504)
2014	-	-	-	(1,621,312)	(329,993)	(28,525)	(12,958)	(10,447)	(14,079)	(4,101)	(4,584)	(2,428)	(11,439)	(2,194)	(8,488)	(2,050,549)
2015	-	-	-	-	(1,586,379)	(395,617)	(23,979)	(13,186)	(15,396)	(13,820)	(6,434)	(5,012)	(10,011)	(1,450)	(2,733)	(2,074,017)
2016	-	-	-	-	-	(1,743,315)	(389,878)	(30,768)	(26,780)	(21,259)	(10,697)	(3,402)	6,738	(1,832)	(13,731)	(2,234,924)
2017	-	-	-	-	-	-	(2,129,944)	(468,923)	(26,927)	(15,975)	(11,924)	(8,644)	10,175	(3,414)	(3,620)	(2,659,196)
2018	-	-	-	-	-	-	-	(2,267,584)	(515,478)	(39,809)	(12,594)	(12,075)	(3,340)	(10,694)	(10,559)	(2,872,133)
2019	-	-	-	-	-	-	-	(2,646,682)	(551,787)	(29,128)	(10,880)	1,316	(9,915)	(6,640)	(6,640)	(3,253,716)
2020	-	-	-	-	-	-	-	-	(2,956,804)	(737,058)	(41,866)	(7,386)	(13,410)	(18,018)	(18,018)	(3,774,542)
2021	-	-	-	-	-	-	-	-	-	(2,214,578)	(534,897)	(24,130)	(17,166)	(8,454)	(8,454)	(2,799,225)
2022	-	-	-	-	-	-	-	-	-	-	(2,397,109)	(846,549)	(114,455)	(29,628)	(29,628)	(3,387,741)
2023	-	-	-	-	-	-	-	-	-	-	-	(2,831,414)	(824,727)	(108,523)	(108,523)	(3,764,664)
2024	-	-	-	-	-	-	-	-	-	-	-	-	(2,396,800)	(734,492)	(734,492)	(3,131,292)
2025 Q1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(2,856,598)	(2,856,598)
Cumulative payments to date	(134,902)	(965,842)	(1,782,499)	(1,934,765)	(1,967,676)	(2,239,530)	(2,581,889)	(2,811,721)	(3,267,202)	(3,697,567)	(3,038,180)	(3,018,940)	(3,727,883)	(3,400,716)	(3,816,368)	(38,385,678)
Total Gross claims outstanding	78,751	433,858	205,955	(7,063)	89,104	13,007	82,359	52,699	(8,707)	286,650	(261,636)	120,935	152,180	(117,882)	200,892	1,321,104

NOTES TO THE FINANCIAL STATEMENTS

Claims Development Table

The following tables show the estimates of cumulative incurred claims for each quarter, together with cumulative payments to date

Net Non-Life Insurance Outstanding Claims Provision for 2025

Accident Period	Current estimate of cumulative claims incurred															Total
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025 Q1	
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
2011	209,132	4,621	4,239	3,157	1,465	1,599	(945)	(844)	(120)	-	193	-	(2,589)	(650)	(150)	219,109
2012	-	1,224,086	(15,515)	51,344	2,382	6,454	(128)	9,001	11,400	321	10,793	58	(16,234)	(21,398)	20,954	1,283,518
2013	-	-	1,976,422	(158,485)	28,151	(3,982)	(16,949)	(608)	51	5,515	2,942	(1,387)	(37,642)	(9,190)	14,767	1,799,605
2014	-	-	-	2,034,121	(15,127)	34,203	(10,511)	14,290	(11,575)	1,591	1,485	428	(24,812)	(4,644)	5,421	2,024,871
2015	-	-	-	-	2,023,094	16,076	6,864	5,742	5,037	1,014	705	718	(10,677)	(13,495)	6,171	2,041,248
2016	-	-	-	-	-	2,100,737	59,287	15,721	(3,500)	2,667	2,602	2,126	72,430	(8,812)	11,474	2,254,732
2017	-	-	-	-	-	-	2,549,666	37,716	24,501	4,325	6,735	4,019	(12,733)	(13,169)	5,362	2,606,423
2018	-	-	-	-	-	-	-	2,692,279	77,270	37,666	8,961	7,482	(3,403)	(9,527)	18,135	2,828,864
2019	-	-	-	-	-	-	-	-	3,106,289	79,873	33,117	8,701	(17,256)	(5,143)	10,169	3,215,750
2020	-	-	-	-	-	-	-	-	-	3,398,413	58,000	50,064	(9,480)	327	24,456	3,521,781
2021	-	-	-	-	-	-	-	-	-	-	2,601,103	121,616	(1,385)	13,362	30,216	2,764,913
2022	-	-	-	-	-	-	-	-	-	-	-	2,719,396	420,682	81,006	49,386	3,270,471
2023	-	-	-	-	-	-	-	-	-	-	-	-	3,067,091	246,771	235,759	3,549,621
2024	-	-	-	-	-	-	-	-	-	-	-	-	-	2,860,159	90,629	2,950,788
2025 Q1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,292,463	3,292,463
Current estimated of cumulative claims incurred	209,132	1,228,707	1,965,146	1,930,137	2,039,965	2,155,087	2,587,284	2,773,296	3,209,354	3,531,385	2,726,638	2,913,221	3,423,993	3,115,597	3,815,213	37,624,156

Accident Period	Cumulative Payments to date															Total
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025 Q1	
	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000	Rs. '000
2011	(131,282)	(71,904)	(5,123)	(3,495)	(2,329)	(1,614)	(390)	(2,129)	-	-	(193)	-	(650)	-	-	(219,109)
2012	-	(881,711)	(248,760)	(32,280)	(17,417)	(16,664)	(8,244)	(8,627)	(16,329)	(13,201)	(3,154)	(58)	(387)	(4,357)	(4,594)	(1,255,783)
2013	-	-	(1,424,239)	(226,969)	(29,152)	(31,860)	(16,282)	(10,057)	(5,532)	(9,222)	(7,835)	(2,569)	(10,807)	(300)	(10,289)	(1,785,112)
2014	-	-	-	(1,593,260)	(329,883)	(27,883)	(12,833)	(10,432)	(11,079)	(4,101)	(4,584)	(2,428)	(11,439)	(2,194)	(8,488)	(2,018,605)
2015	-	-	-	-	(1,564,956)	(369,486)	(23,866)	(13,132)	(15,396)	(13,820)	(6,434)	(5,012)	(10,011)	(1,450)	(2,733)	(2,026,295)
2016	-	-	-	-	-	(1,756,890)	(387,579)	(30,608)	(26,799)	(21,259)	(10,697)	(3,402)	6,738	(1,832)	(13,731)	(2,246,060)
2017	-	-	-	-	-	-	(2,075,965)	(446,918)	(25,385)	(15,969)	(11,371)	(8,644)	10,190	(3,414)	(3,620)	(2,581,097)
2018	-	-	-	-	-	-	-	(2,209,836)	(492,761)	(32,630)	(12,311)	(12,075)	(3,340)	(10,694)	(10,559)	(2,784,208)
2019	-	-	-	-	-	-	-	-	(2,619,040)	(521,977)	(15,045)	(10,872)	1,316	(9,915)	(6,640)	(3,182,175)
2020	-	-	-	-	-	-	-	-	-	(2,902,120)	(487,549)	(37,663)	(3,707)	(13,410)	(18,018)	(3,462,468)
2021	-	-	-	-	-	-	-	-	-	-	(2,149,086)	(505,153)	(23,120)	(15,402)	(8,333)	(2,701,093)
2022	-	-	-	-	-	-	-	-	-	-	-	(2,331,752)	(774,441)	(94,330)	(27,730)	(3,228,253)
2023	-	-	-	-	-	-	-	-	-	-	-	-	(2,666,268)	(774,098)	(73,404)	(3,513,770)
2024	-	-	-	-	-	-	-	-	-	-	-	-	-	(2,309,670)	(680,316)	(2,989,986)
2025Q1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(2,604,135)	(2,604,135)
Cumulative payments to date	(131,282)	(953,615)	(1,678,122)	(1,856,004)	(1,943,737)	(2,204,397)	(2,525,159)	(2,731,738)	(3,212,322)	(3,534,299)	(2,708,260)	(2,919,629)	(3,485,927)	(3,241,066)	(3,472,590)	(36,598,148)
Total net claims outstanding	77,850	275,092	287,024	74,133	96,228	(49,310)	62,125	41,558	(2,967)	(2,915)	18,378	(6,407)	(61,934)	(125,469)	342,623	1,026,008

Sensitivity analysis on claim handling expenses, loss development factors and provision for adverse deviation is provided below.

Table 1: Impact on claim liability to changes in key variables

Variable	Change in variable	75% claim liabilities Change in 75% claim liabilities Rs. '000	Change in 75% claim liabilities Rs. '000
Original		1,703,990	-
Claim handling expenses (CHE)	10%	1,710,529	6,539
Claim handling expenses (CHE)	-10%	1,697,450	(6,539)
Accident year-2024 ultimate loss ratio (ULR)	10%	2,042,815	338,825
Accident year-2024 ultimate loss ratio (ULR)	-10%	1,365,164	(338,825)
Provision for adverse deviation (PRAD)	100%	1,864,267	160,277
Provision for adverse deviation (PRAD)	50%	1,623,851	(80,139)

Table 2: Impact on premium liability to changes in key variables

Variable	Change in variable	URR at 75% confidence level Rs. '000	Premium liabilities (PL) Rs. '000	Change in premium liabilities Rs. '000
Original		2,509,659	2,568,663	-
Unexpired risk reserves (URR)	10%	2,718,053	2,718,053	149,390
Unexpired risk reserves (URR)	-10%	2,301,265	2,568,663	-
Claim handling expenses (CHE)	10%	2,560,228	2,568,663	-
Claim handling expenses (CHE)	-10%	2,459,089	2,568,663	-
Provision for adverse deviation (PRAD)	100%	2,828,335	2,828,335	259,672
Provision for adverse deviation (PRAD)	50%	2,350,321	2,568,663	-

57. EVENTS AFTER THE REPORTING PERIOD

Events after the reporting period are those events, favourable and unfavourable, that occur between the reporting date and the date when the Financial Statements are authorised for issue no circumstances have arisen since the reporting date which would require adjustments to, or disclosure in the Financial Statements.